

# 2014 TENTATIVE BUDGET

October 30th, 2014

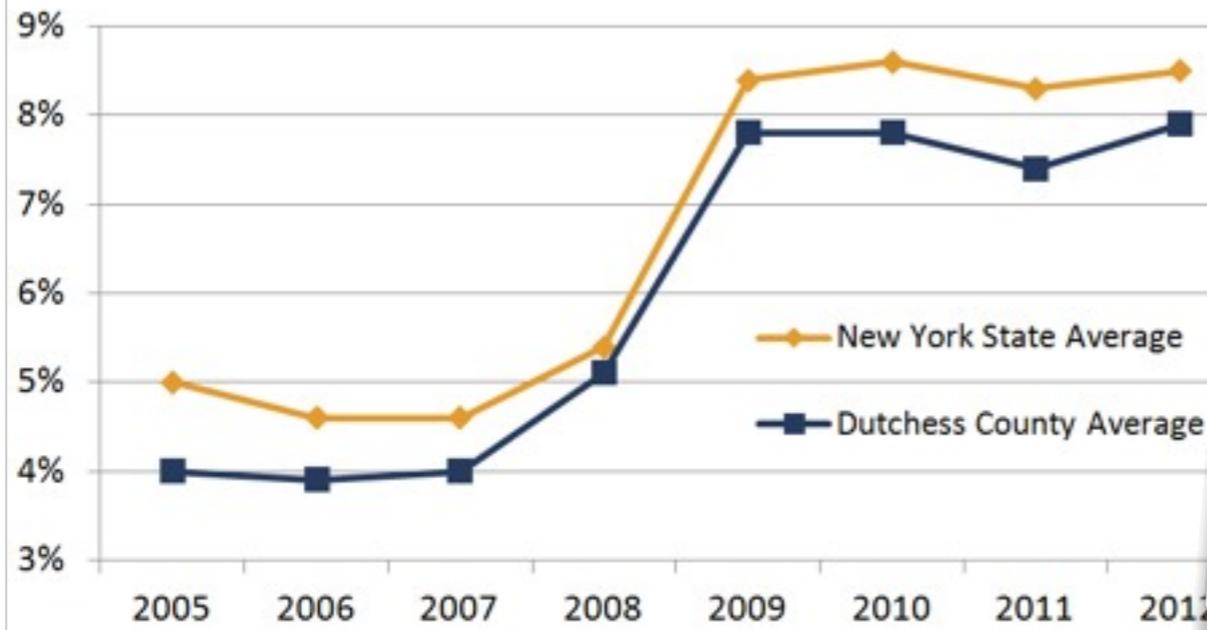


Marcus J. Molinaro

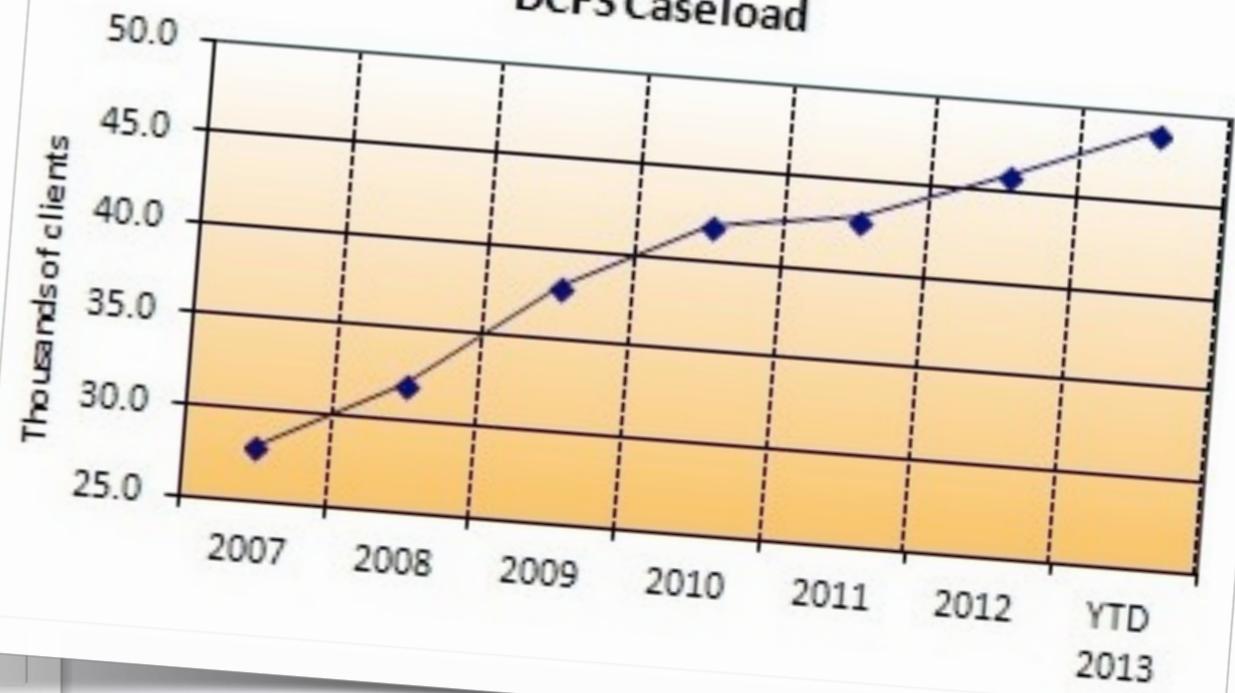
Dutchess County Executive

# Economic Stagnancy Continues

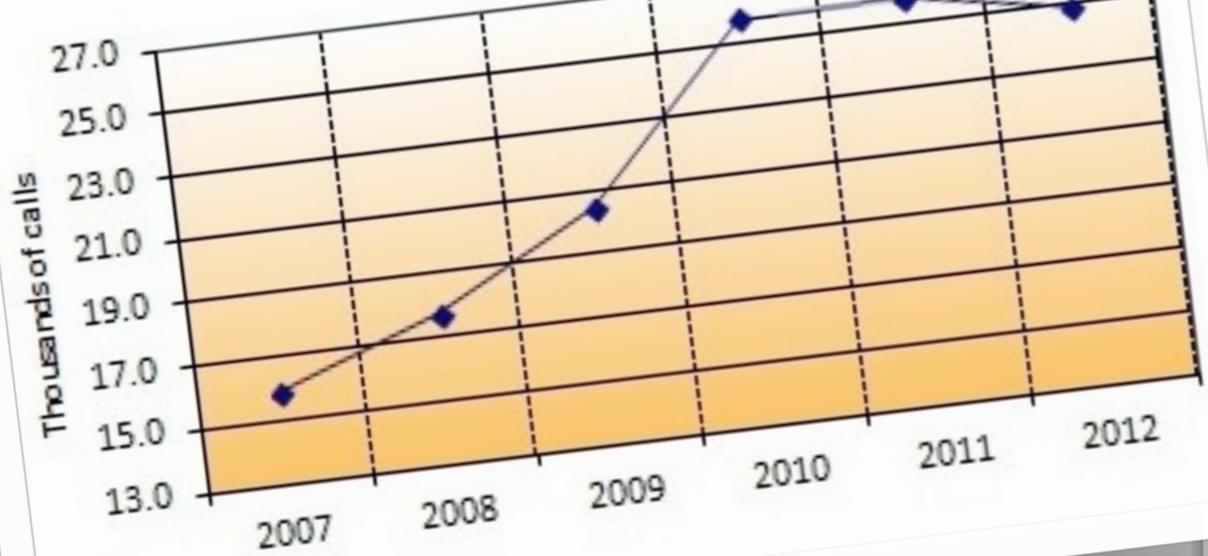
## Unemployment - Dutchess vs. Statewide



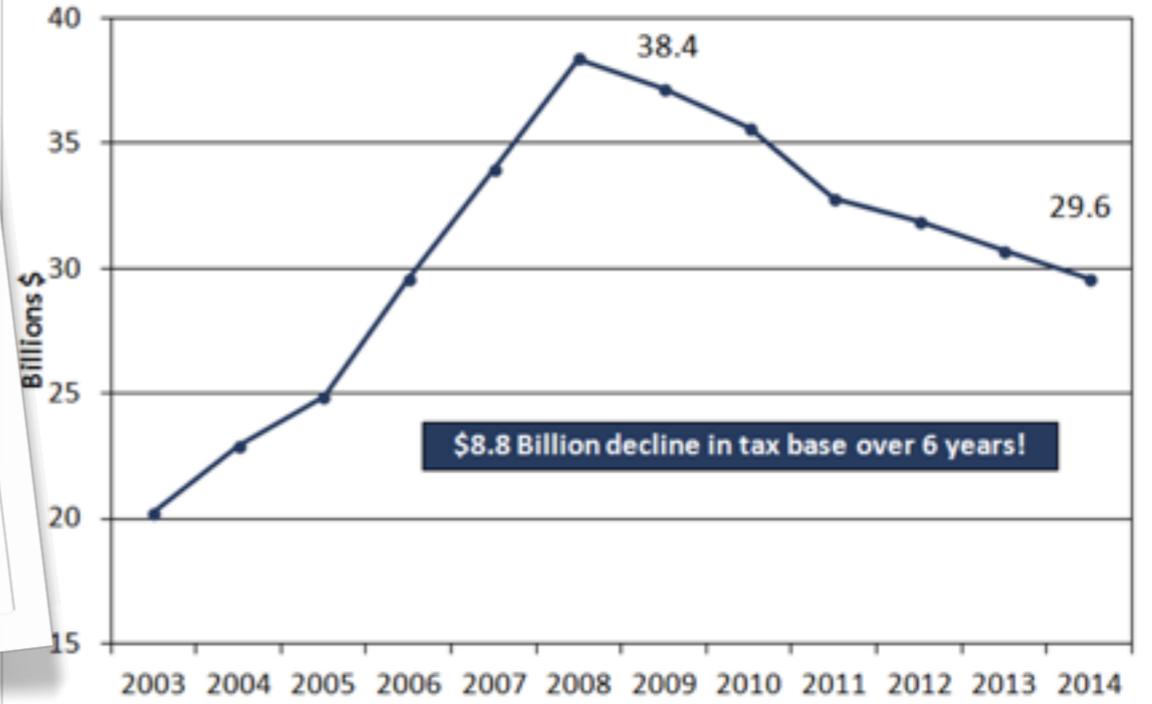
## DCFS Caseload



## Helpline Calls

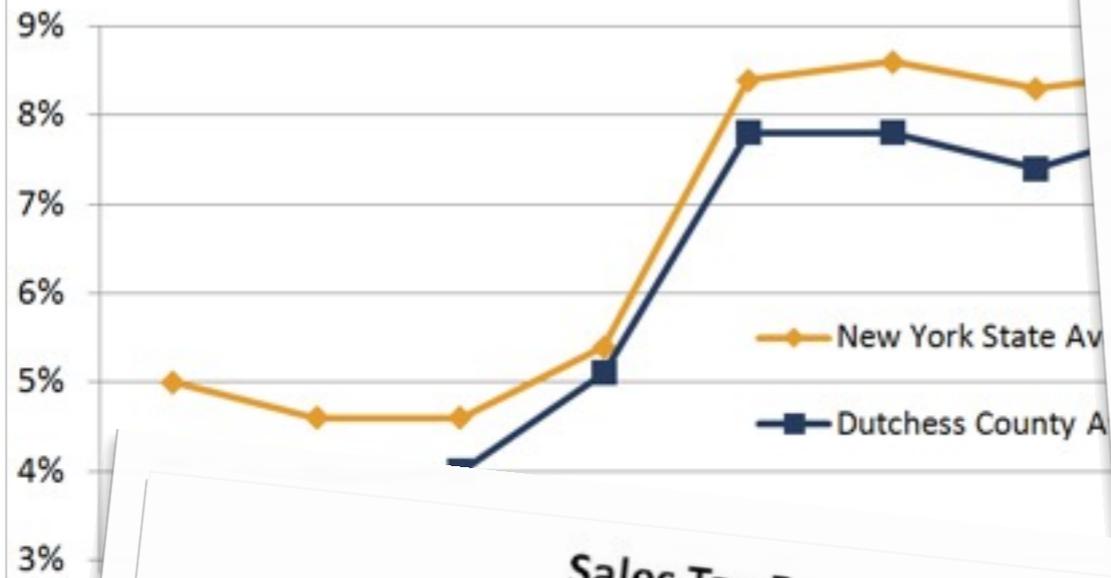


## Full Value Assessments



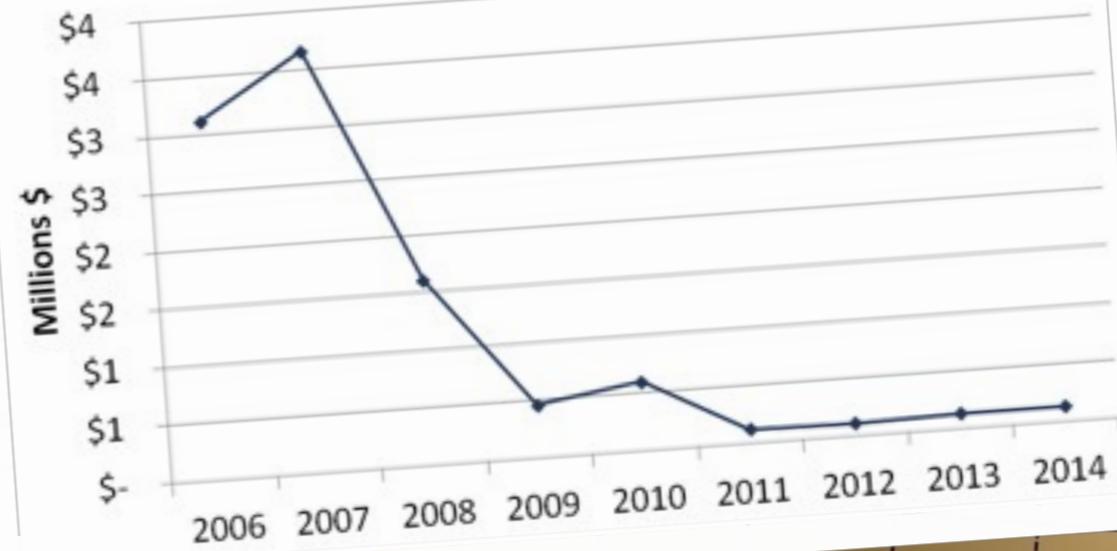
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### Unemployment - Dutchess vs. Statewide



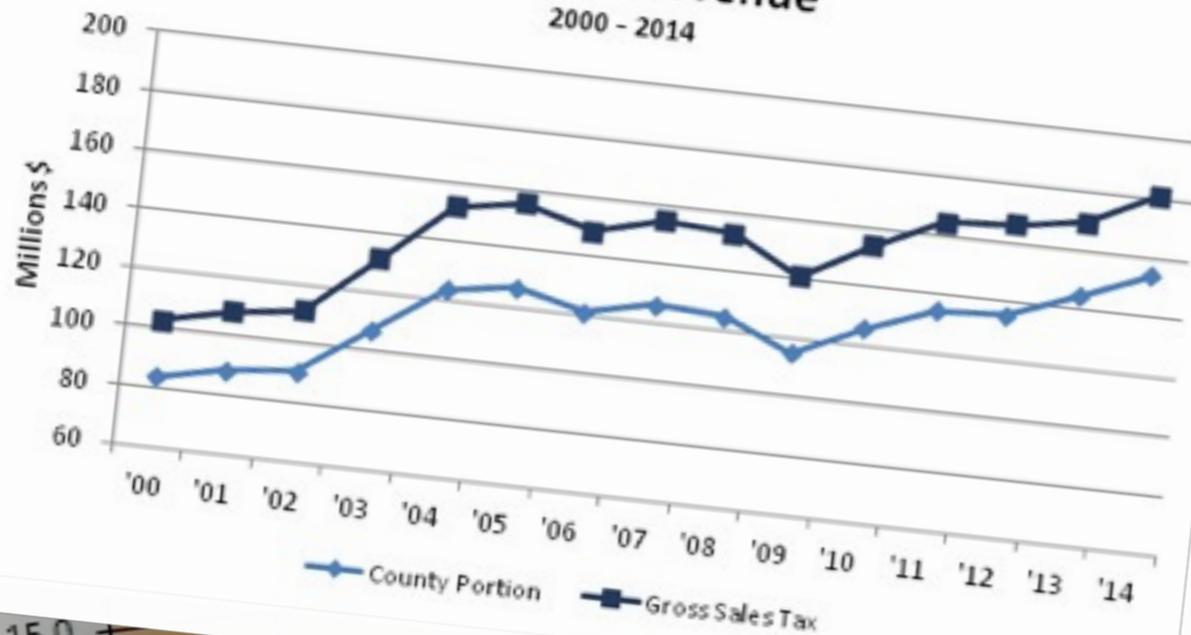
### Interest Earnings

2006 - 2014

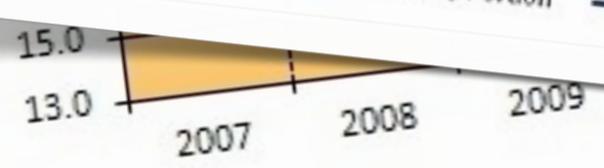
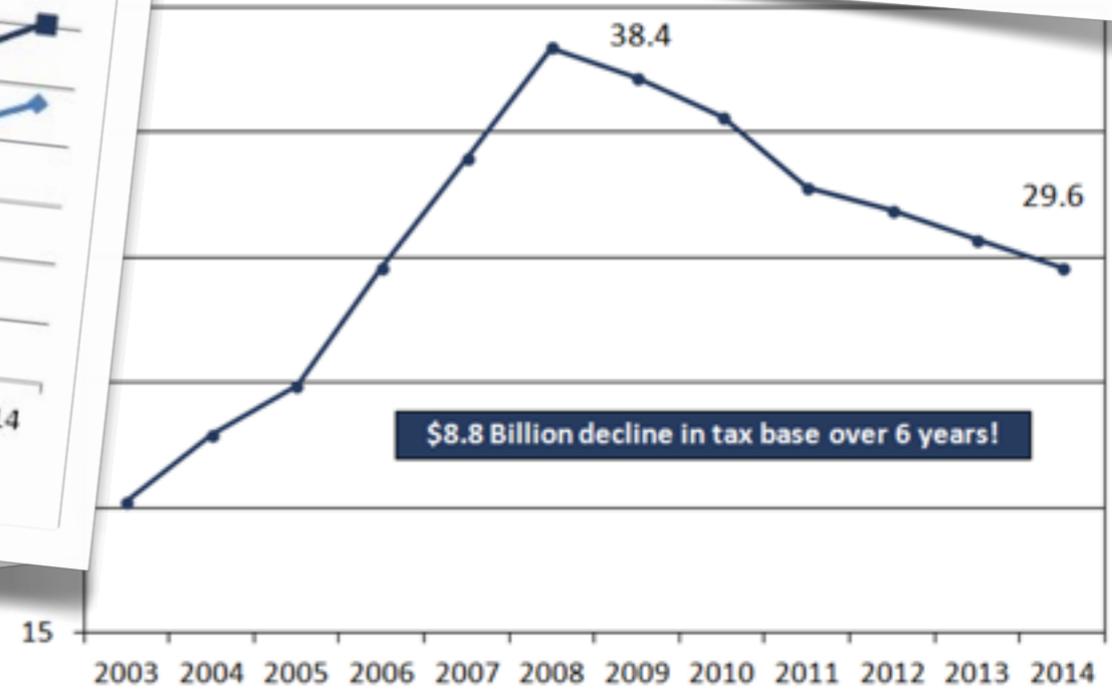


### Sales Tax Revenue

2000 - 2014



### Full Value



Only **13%** of Property Taxes Collected in Dutchess  
County Fund County Services



Your Property Taxes

County  
Property  
Taxes

Other Funding Sources



70%  
Mandated



30%  
Optional



# Your Tax Dollar

70%  
Mandated

30%  
Optional



County  
Property  
Taxes

# Transformation Continues: Year Two

**trans·form** [v. trans-**fawrm**; n. **trans-fawrm**]

**verb (used with object)**

1. to change in form, appearance, or structure;  
metamorphose.

# Transformation Continues: Year Two

**trans·for·ma·tion** [trans-fer-**mey**-shuhn]

**noun**

1. the act or process of transforming.

# Transformation Continues: Year Two



*"...bold, persistent experimentation. It is common sense to take a method and try it: If it fails, admit it frankly and try another. But above all else try something."*

- Franklin D. Roosevelt

# Dutchess County Mission

The mission of Dutchess County Government is to provide quality, responsive services to residents, businesses, and visitors in a fiscally responsible manner while striving to **preserve** our heritage, **promote** economic development and **enhance** the quality of life for current and future generations.



Budget Area	2013 Modified Budget	2014 Tentative Budget	\$ Change
<b>Expenses</b>			
Personnel	169.6	169.5	-0.1
Contracted Services	59.8	59.4	-0.4
Mandated Payments	129.3	129.3	-
Operations Cost	35.6	34.7	-0.9
Debt Service	18.4	18.2	-0.2
<b>Operating Expenses</b>	<b>412.7</b>	<b>411.1</b>	<b>-1.6</b>

2014 Expenses Cut by **\$1.6M**

- Significant Consolidation & Cuts
- Greater Restructuring & Efficiency
- Will Not Decimate County Services

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<b>Revenues</b>			
Property Tax	105.9	107.9	2
Sales Tax & Other Economically Sensitive Revenue	147.3	156.6	9.3
State Aid	66.6	65.6	-1.0
Federal Aid	33.5	33.0	-0.5
Use of Fund Balance	9.1	2.0	-7.1
Other Revenue	50.3	46.0	-4.3
<b>Operating Revenue</b>	<b>412.7</b>	<b>411.1</b>	<b>-1.6</b>

Property Taxes Below Cap  
 No Appropriation of General Fund Balance  
 Repeal Sales Tax Exemption on Energy Sources  
 Shared with Municipalities (18.5%)

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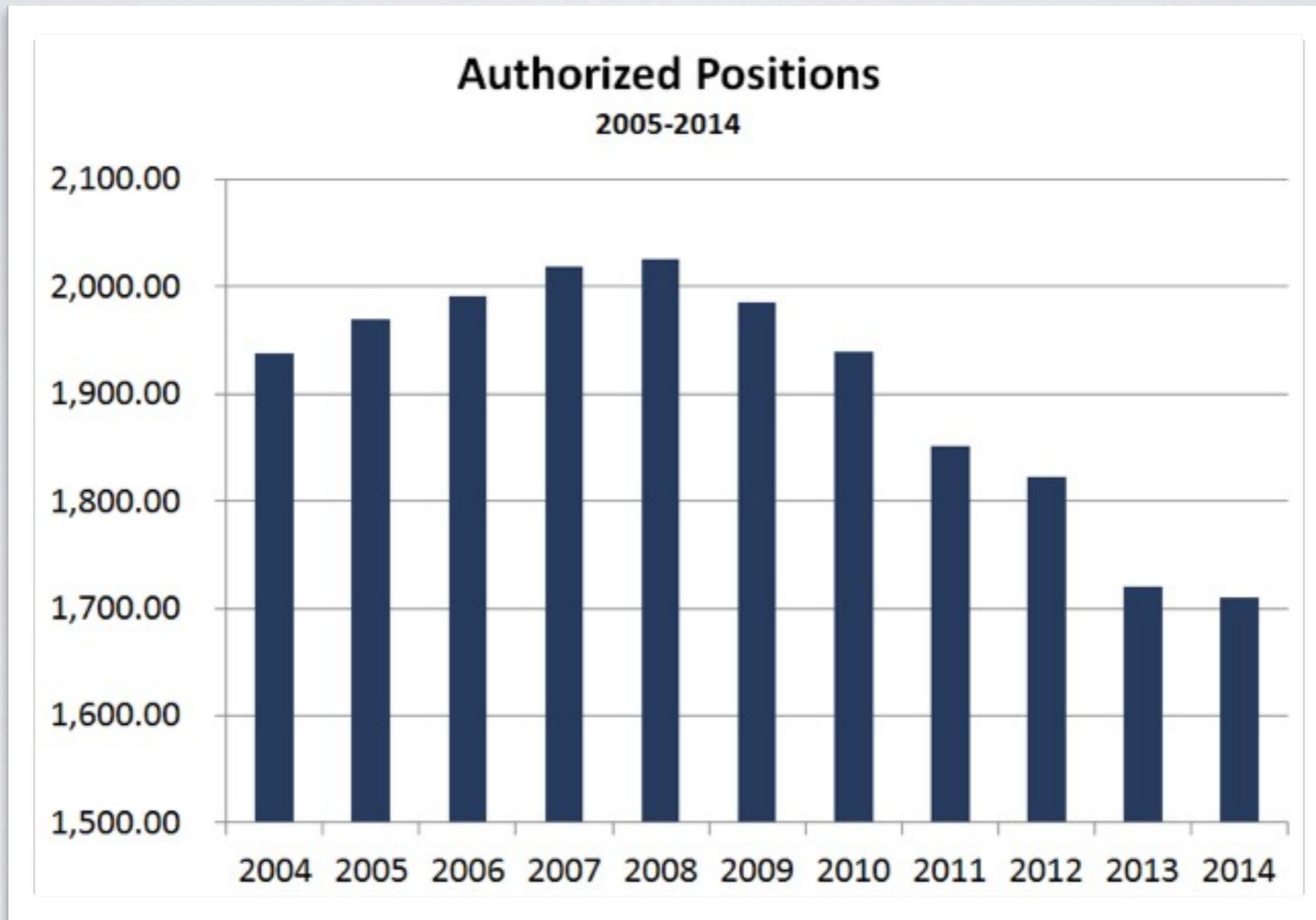
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- Reliance on Recurring Revenue
- Greater Fiscal Stability
- Limit Impact on Property Taxpayers

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# Continued Workforce Consolidation



# Continued Restructuring

**43** Positions Restructured

**18.95** Positions Deleted (FTE)

- ▶ *DPW Compression*
- ▶ *Reorganization*
- ▶ *Consolidation*

# Continued Restructuring

**43** Positions Restructured

**18.95** Positions Deleted (FTE)

**9.34** New Positions

- ▶ *Targeted - Fully Funded*
- ▶ *School Safety*
- ▶ *Domestic Violence*
- ▶ *Reduce Incarceration*
- ▶ *Shared Services*

# Continued Restructuring

43 Positions Restructured

18.95 Positions Deleted (FTE)

9.34 New Positions

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9.61 Net FTE Reduction

Total Savings **\$725K**

# 2014 Initiatives



- Shared Services Expanded

# 2014 Initiatives

Agency Partner  
Grant

Local Gov't  
Consolidation

- Shared Services Expanded
- Outcome Based Grant Programs Continue

# 2014 Initiatives



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- Economic Focus:  
Small Business & Agri-Business

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- Sales Tax Exemption on Solar



# 2014 Initiatives



- Shared Services Expanded
- Outcome Based Grant Programs Continue
- Economic Focus: Small Business & Agri-Business
- Sales Tax Exemption on Solar
- Home Heating Program
  - In addition to current programs:
    - Home Weatherization & Furnace Repair
    - Senior Heating Assistance
    - HEAP

# 2014 Dutchess County Budget in Brief

October 30, 2013

## Budget Highlights

- ◆ Property Tax Levy held below Tax Cap
- ◆ Mandates continue to consume 70% of County costs
- ◆ 2014 expenses cut by \$1.6M
- ◆ Workforce consolidation: reduction of 112 positions over the last 2 years
- ◆ Compression of Public Works management structure saves \$252K
- ◆ Expansion of local government shared services including Information Technology
- ◆ Municipal Consolidation and Shared Services Grant continues
- ◆ Agency Partner Grant continues
- ◆ Economic Development focus on agri-business and tourism
- ◆ New Home Heating and Energy Assistance Program

2014 Operating Budget Summary			
Millions			
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\*Includes \$600K from D fund, \$400K from ET fund, and \$1M from S fund. The Budget does not include any appropriation of fund balance from the A (General) Fund.

Marcus J. Molinaro  
County Executive

Valerie J. Sommerville  
Budget Director

## Transforming County Government: Year Two



With the proposed 2014 budget, we begin Year Two of our multi-year transformation of county government. Please read through this "Budget in Brief" to learn more about the challenges facing Dutchess County Government and the difficult decisions we make together to reinvent county government, rebuild our economy and improve our shared quality of life.

Since I took office as County Executive in 2012, we have worked to engage residents in a comprehensive dialogue about the issues important to you and what you expect from your county government. Through your participation in town hall forums, surveys, meetings, community events, social media, and many personal conversations you have made your voice heard and we are extremely grateful.

Seventy percent of net county costs are dictated by state and federal mandates we do not control. When making decisions about how to manage your tax dollars, we are limited to "optional" spending areas which include parks and recreation, veterans services, law enforcement, 911 dispatch, road maintenance and snow removal. Yet these are the service areas identified as important to residents and we certainly agree!

Our 2014 tentative county budget achieves the following important objectives:

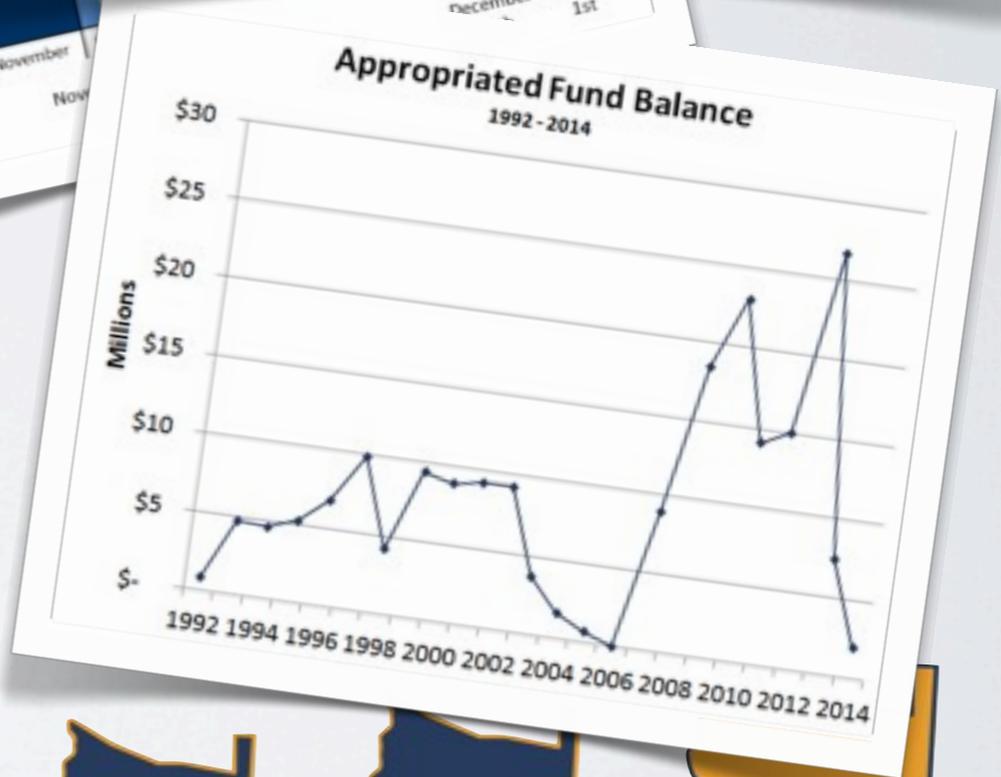
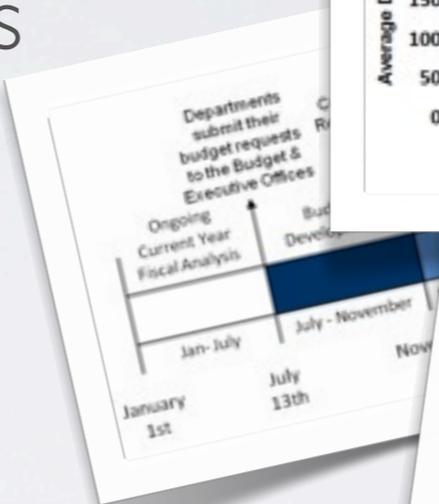
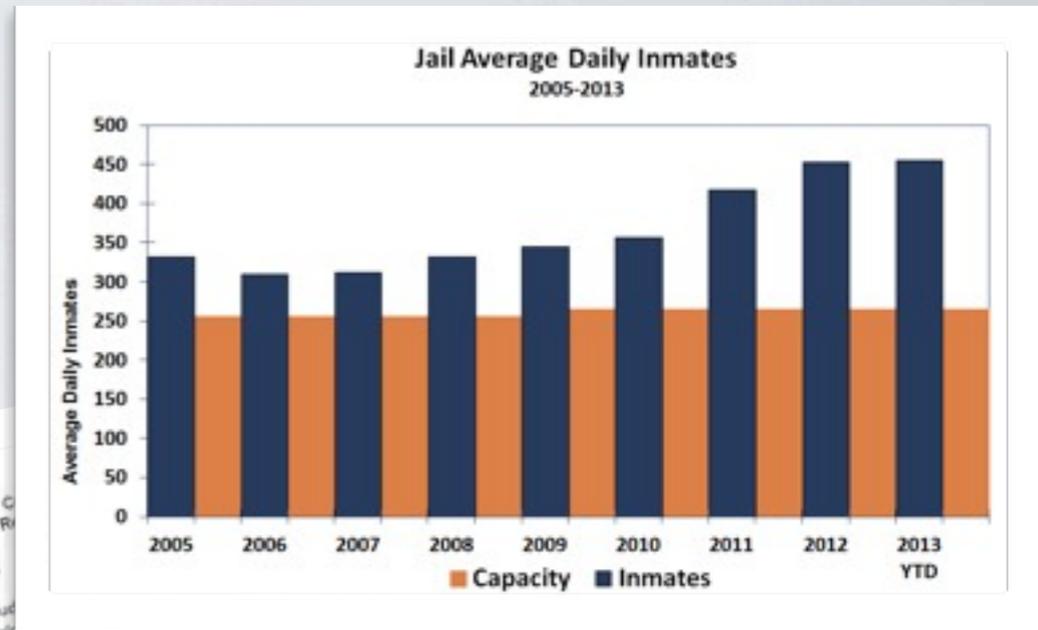
- Holds property tax levy below the NYS property tax cap
- Reduces spending while maintaining critical county services
- Continues restructuring and "right-sizing" of county government
- Provides consolidation and shared service opportunities with local governments
- Does not appropriate any general fund balance

With your help, we continue to take on the challenges facing all of us. We are grateful to all of Dutchess County's public servants and tireless employees who provide valued programs and services, while diligently giving back to our shared community. Please visit us at [www.dutchessny.gov](http://www.dutchessny.gov) for more information on the proposed 2014 county budget. We look forward to hearing from you over the next several weeks as we work with the County Legislature as they adopt the final budget.

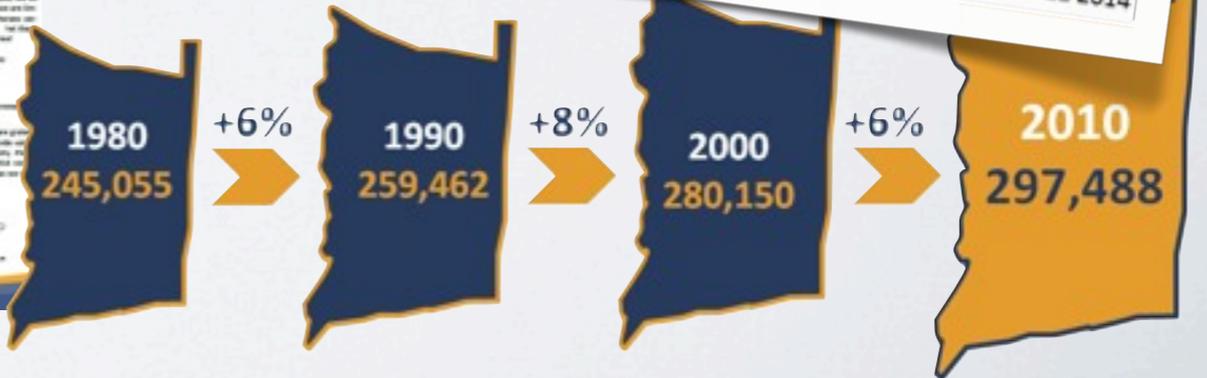
Marcus J. Molinaro  
Dutchess County Executive

# New Budget Features

- Budget in Brief
- Dutchess at a Glance
- Mission and Vision Statement
- Strategic Planning and Goals
- Budget Overview
- Financial Policies
- Fund Balance Information
- Position Information
- Glossary of Budget Terms



Fund Balance Applied	
Fund	Amount
General Fund- A	0
Road Fund- D	600,000
Public Transportation Fund- ET	400,000
Self- Insurance Fund- S	1,000,000
<b>Total</b>	<b>2,000,000</b>



# The Dialogue Continues

## ▶ Tele-Town Hall

- ▶ October 30th, 6pm
- ▶ Call: 877-228-2184
- Event ID #18978

## ▶ Public Hearings

- ▶ November 7th
- ▶ December 3rd

**#TransformingDutchess**