Appendix A for dutchess County
Plan Signature Page

We hereby approve and submit the Child and Family Services Plan for dutchess County Department of Social Services and Youth Bureau for the period of January 1, 2013, through December 31, 2013. We also attest to our commitment to maintain compliance with the Legal Assurances as outlined in Child and Family Services Plan Guidance Document.

Type in all required fields and save changes, then from the manage page select PRINT. Please scan your signature page and email it to Kristin Gleeson at Kristin.Gleeson@ocfs.state.ny.us upon approval of your plan.

Retain in your records as signed original copies may be requested from the OCFS at any time.

Commissioner County Department of Social Services
Type Name: Robert B. Allers
Signature: [signature]
Date: 2/26/13

Executive Director County Youth Bureau
Type Name: June Ellen Notaro
Signature: [signature]
Date: 2/25/13

Chair County Youth Board
Type Name: Jennifer Kurtz
Signature: [signature]
Date: 2/25/13

http://ocfs.state.nyenet/cfsp/APPENDIX%20A%20Print.asp

2/25/2013
I hereby approve and submit the PINS Diversion Service section of the Child and Family Services Plan for dutchess County Probation Department for the period of January 1, 2013, through December 31, 2013.

Director/Commisioner County Probation Department

Type Name: Mary Ellen Still
Signature: 
Date: 2/20/13

Chair County Youth Board

Type Name: Jennifer Kurtz
Signature: 
Date: 2/25/13

Enclosed is the Child and Family Services Plan for dutchess County. My signature below constitutes approval of this report.

Chief Elected Officer (or Chairperson of the legislative body if the county does not have a Chief Elected Officer)

Type Name: Marcus J. Molinaro
Signature: 
Date: 2/27/13

WAIVER

Complete and sign the following section if a waiver is being sought concerning the submission of Appendix I - Estimate of Clients to be served.

dutchess county requests a waiver to 18 NYCRR 407.5(a)(3), which requests a numerical estimate of families, children, and adults requiring each service listed in Section 407.4 of this same Part. Therefore, Appendix I is not included in this Plan submission. I assert that the level of service need and utilization for the full array of services encompassed by the Child and Family Services Planning Process was taken into consideration as part of the dutchess County Child and Family Services Planning Process.

Commissioner County Department of Social Services

Type Name: Robert B. Alfers
Signature: 
Date: 3/20/13

Hello dutchess County

This Child and Family Services Plan contains county outcomes and strategies that respond to community needs. Specifically, the plan identifies Local Department of Social Services (districts) strategies in the areas of adoption, foster care, preventive, protective and other services for children, and protective and other services for adults. The plan also identifies Youth Bureau strategies for youth development and services for youth. In addition, it contains a description of public participation in the development of the Plan as well as estimates of expenditures and program information.

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<th>Appendix Name</th>
<th>Check Only if Updated or completed</th>
<th>Status</th>
<th>Comments from Region</th>
<th>Resubmit your updated Appendix to OCFS</th>
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<tr>
<td>Appendix A – Plan Signature/Attestation/Waiver – Required</td>
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<td>Appendix B-1 – Interagency Consultation – Adult Services</td>
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<td>Appendix B-2 – Interagency Consultation – Child Protective Services</td>
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<td>Appendix B-5 – Interagency Consultation –</td>
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<td>Appendix B-6 - Interagency Consultation – Youth Development</td>
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<td>Appendix C – List of Data Sources Used in Needs Assessment</td>
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<td>Appendix D – Relationship Between County Outcomes and IV-B Goals</td>
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<td>Appendix E – Public Hearing Requirements - Required</td>
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<td>Appendix F – Program Matrix – Required</td>
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<td>Appendix G – Technical Assistance Needs</td>
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<td>Appendix I – 2013 Estimates of Persons to be Served</td>
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<td>Appendix J – Non-residential Domestic Violence Services</td>
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<td>Appendix K – Child Care Administration</td>
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<td>Appendix L – Other Eligible Families if Funds are Available</td>
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<td>Appendix N - District Options</td>
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<td>Appendix O - Funding Set-Asides</td>
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<td>Appendix P - Title XX Child Care</td>
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<td>Appendix Q - Additional Local Standards for Child Care Providers</td>
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<td>Appendix T - Transportation, Differential Payment Rates, Enhanced Market Rate for Legally-Exempt and In-Home Providers, and Sleep</td>
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<td>Appendix U - Child Care Exceeding 24 Hours, Child Care Services Unit, Waivers, and Breaks in Activities</td>
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<td><strong>Appendix V - Persons in Need of Supervision (PINS) Diversion Services – Required</strong></td>
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<td>Corrected Keyla Williams, 4/23/13 Please see Colleen Mahoney for information regarding changes that should be made to Outcomes 1-3. Thank You. I corrected it.</td>
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Appendix W- Services to Exploited Children - Required

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Final Submission

Make sure you have completed all appendices you are required to complete before submitting below.

Click here to submit your plan to OCFS
Appendix A for dutchess County
Plan Signature Page

We hereby approve and submit the Child and Family Services Plan for dutchess County Department of Social Services and Youth Bureau for the period of January 1, 2013, through December 31, 2013. We also attest to our commitment to maintain compliance with the Legal Assurances as outlined in Child and Family Services Plan Guidance Document.

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Commissioner County Department of Social Services
Type Name: Robert B. Allers Date: 2/26/13
Signature:

Executive Director County Youth Bureau
Type Name: June Ellen Notaro Date: 2/25/13
Signature:

Chair County Youth Board
Type Name: Jennifer Kurtz Date: 2/25/13
Signature:
I hereby approve and submit the PINS Diversion Service section of the Child and Family Services Plan for Dutchess County Probation Department for the period of January 1, 2013, through December 31, 2013.

Director/Commissioner County Probation Department

Type Name: Mary Ellen Still
Signature: [Signature]
Date: 2/27/13

Chair County Youth Board

Type Name: Jennifer Kürz
Signature: [Signature]
Date: 2/25/13

Enclosed is the Child and Family Services Plan for Dutchess County. My signature below constitutes approval of this report.

Chief Elected Officer (or Chairperson of the legislative body if the county does not have a Chief Elected Officer).

Type Name: Marcus J. Molinaro
Signature: [Signature]
Date: 2/27/13

WAIVER

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Commissioner County Department of Social Services

Type Name: Robert B. Alfers
Signature: [Signature]
Date: 2/26/13
Child and Family Services Plan
Program Narrative I. Outcome Framework/Mission/Vision

☐ Check if No Change in Section I

Outcome Framework/Mission/Vision
If the district has one, please enter the district’s outcome framework, mission, and/or vision.
(If your district does not have this, leave this area blank.)

As part of our integrated county planning process for over the past ten years, the County has used the NYS Touchstones Framework to track countywide data, develop common outcome language among funders, increase knowledge about contracted services and government agencies' functions, and organize strategic planning efforts for the Department of Social Services, the Youth Bureau and, more recently, the Office of Probation and Community Corrections.

In 2013 the County restructured/realigned several Departments. The Department of Services for Aging, Veterans and Youth (SAVY) which had been created in 2011 was reorganized to better balance available resources with the unique needs of seniors, veterans and young people. The Division of Veterans Services is now affiliated with the Department of Health. The Division of Youth Services has become a separate division within the Department of Social Services. The entire department has been renamed the Department of Community and Family Services (DCFS) to reflect youth services as well as the overall department's focus on providing assistance leading to long-term independence and sustainability for individuals and families. The Division of Aging Services is once again a stand-alone department, known as Office for the Aging (OFA). Funded almost entirely by state and federal revenue streams, there are very specific requirements for the Office for the Aging to be an independent agency.

The Dutchess County Legislature also approved the restructuring in December by approving the 2013 County Budget. The County continues to maintain a Health & Human Services Cabinet under the leadership of the Director of the Office for Aging which continues as a working committee of Department Heads to address policy, efficiency and strategic planning issues for county human services in the Departments of Community and Family Services, Probation, Mental Hygiene, and Health with the Division Directors of Aging, Youth Services and Veterans. The Integrated County Planning (ICP) Workgroup functions as a sub-committee of the H&HS Cabinet and also involves Youth Board participation.

The ICP Workgroup supports the following vision for its work:
We in Dutchess County strongly value children, youth, and families. We envision a community environment that is safe, supporting, nurturing, healthy, and drug free. We seek to offer services that are accessible to all diverse groups and provide equal opportunities for education, career development, and personal growth. We hope that all children, youth and families can maximize their potential to make contributions to their communities and participate in its leadership.

The Department of Community and Family Services, the Youth Services and the Office of Probation and Community Corrections missions support the above vision. The Department of Community and Family Services' mission is to meet the needs of the County's dependent population, as provided by social services law, in a courteous, fair and efficient manner with the aim of restoring each beneficiary to maximum independence by:
I. Providing assistance to eligible individuals and families while assisting clients to achieve their full potential.
A. Conduct thorough eligibility investigations;
B. Apply rules, regulations and local policies objectively, consistently and uniformly;
C. Provide clients with all of the benefits to which they are entitled;
D. Work cooperatively as divisions to meet the separate needs of clients while preserving the integrity of each individual;
E. Maintain professionalism in all contacts.
II. Develop and make available to families and individuals services that will strengthen the family unit, encourage stability in living arrangements, and provide for specialized care.
III. Provide protective services to children and adults at risk.
IV. Provide adequate information to the general public regarding our programs and services and maintain adequate knowledge of community services to act as a referral source.

The Youth Services’ mission is to assure every youth a fair and equal opportunity to attain his/her full potential by providing and encouraging services which strengthen family life and by supporting families in their essential function of nurturing the youth’s overall development. Similarly, Youth Services will encourage and assist communities to carry out their responsibilities to provide the important physical and social conditions necessary for the well being and development of our youth in a fiscally responsible manner.

The mission of the Dutchess County Office of Probation and Community Corrections is to protect the community through intervention in the lives of those under supervision by facilitating compliance with court orders and serving a catalyst for positive change. We operate in collaboration with our criminal justice partners and the community. We provide services to courts, help strengthen families and give victims a voice in the justice system. We provide leadership and services in a cost effective community based setting.

The Health & Human Services Cabinet serves as a high-level executive management team to: tackle problems affecting multiple Departments, conduct cross-system planning, share information on best practices, and develop strategies to maximize the County’s resources. Through bi-monthly meetings, the Cabinet provides an open forum for Commissioners and Directors to freely address issues and collaboratively plan for improvements in the County’s health and human service system.

The ICP workgroup tasks include on-going needs assessment activities in support of the Department of Health’s Health and Well-Being of Children, Families, and Adults in Dutchess County Select Data Indicators document (available at http://www.co.dutchess.ny.us/CountyGov/Departments/Health/Publications/HDHealthWellBeingICPReport.pdf), strategic planning and coordination of services in OCFS’ continuum of care for children, youth and families also supports the Cabinet’s outcomes.

Describe your district’s demographic, economic, and social characteristics.

Dutchess County is in the heart of the Hudson Valley, midway between New York City and Albany and encompasses approximately 800 square miles of rural, agricultural, urban and suburban land uses. This spreadout requires cars to get almost anywhere. US Census estimates of population, demographic, economic characteristics, social characteristics and housing units for Dutchess County are summarized below and compared with New York State:

**People QuickFacts**

**Dutchess County New York**

Population, 2010 297,486 19,378.102
Population, percent change, 2000 to 2010 6.2%. 2.1%
Population, 2000 280,153 18,976,811
Persons under 5 years old, percent, 2009 5.4%. 6.3%
Persons under 18 years old, percent, 2009 22.5%. 22.6%
Persons 65 years old and over, percent, 2009 13.2%. 13.4%
Female persons, percent, 2009 49.7%. 51.4%

While persons, percent, 2010 (a) 80.1%. 65.7%
Black persons, percent, 2010 (a) 9.9%. 15.9%
American Indian and Alaska Native persons, percent, 2010 (a) 0.3%. 0.6%
Asian persons, percent, 2010 (a) 3.5%. 7.3%
Native Hawaiian and Other Pacific Islander, percent, 2010 (a) 0.0%

Persons reporting two or more races, percent, 2010 2.6% 3.0%
Persons of Hispanic or Latino origin, percent, 2010 (b) 10.5% 17.6%
White persons not Hispanic, persons, 2010 74.6% 58.3%

Living in same house 1 year ago, pct 1 yr old & over, 2005-2009 86.8% 88.3%
Foreign born persons, percent, 2005-2009 10.4% 21.3%
Language other than English spoken at home, pct age 5+, 2005-2009 13.6% 28.5%
High school graduates, percent of persons age 25+, 2005-2009 88.6% 84.2%
Bachelor’s degree or higher, pct of persons age 25+, 2005-2009 31.4% 31.8%
Veterans, 2005-2009 21,093,1,064,754
Mean travel time to work (minutes), workers age 16+, 2005-2009 29.7 31.4

Housing units, 2009 113,343,8,017,881
Homeownership rate, 2005-2009 71.6% 55.7%
Housing units in multi-unit structures, percent, 2005-2009 7.6% 50.5%
Median value of owner-occupied housing units, 2005-2009 $324,400 $300,600

Households, 2005-2009 102,856,7,137,013
Persons per household, 2005-2006 2.68 2.64
Per capita money income in past 12 months (2009 dollars) 2005-2009 $30,637 $30,634
Median household income, 2009 $68,891 $54,554
Persons below poverty level, percent, 2009 8.9% 14.2%

Business QuickFacts Dutchess County New York
Private nonfarm establishments, 2008 7,647,518,632
Private nonfarm employment, 2008 97,963,7,617,164
Private nonfarm employment, percent change 2000-2008 7.6% 3.6%
Nonemployer establishments, 2008 19,901 1,513,170

Total number of firms, 2007 26,974 1,958,895
Black-owned firms, percent, 2007 5.1% 10.4%
American Indian and Alaska Native owned firms, percent, 2007 0.7%
Asian-owned firms, percent, 2002 3.6% 8.6%
Native Hawaiian and Other Pacific Islander owned firms, percent, 2007 0.1%
Hispanic-owned firms, percent, 2007 S 9.9%
Women-owned firms, percent, 2007 32.3% 30.4%

Manufacturers shipments, 2007 ($1000) 3,823,002 162,720,173
Merchant wholesaler sales, 2007 ($1000) 982,323 313,461,904
Retail sales, 2007 ($1000) 3,556,202 230,718,065
Retail sales per capita, 2007 $12,334 $11,879
Accommodation and food services sales, 2007 ($1000) 424,664 39,813,499
Building permits, 2009 325 18,344
Federal spending, 2008 1,740,052 174,070,949

Geography QuickFacts Dutchess County New York
Land area, 2000 (square miles) 801.59 47,213.79
Persons per square mile, 2010 371.1 410.4
FIPS Code 27 36
Metropolitan or Micropolitan Statistical Area Poughkeepsie-Newburgh-Middletown, NY Metro Area
*Includes data not distributed by county.
(a) Includes persons reporting only one race.
(b) Hispanics may be of any race, so also included are applicable race categories.
S: Suppressed; does not meet publication standards
Z: Value greater than zero but less than half unit of measure shown
F: Fewer than 100 firms
Source: US Census Bureau State & County QuickFacts
(a) Includes persons reporting only one race.
(b) Hispanics may be of any race, so also included are applicable race categories.

Population — Between 2000 and 2010, the population grew by 6.2%. Most of this growth in Dutchess County was centered in the Southern and Eastern parts of the County. The Town of Hyde Park, City of Poughkeepsie, and City of Beacon were the only towns with negative population growths. Currently 10.4% of the population is foreign born with the majority arriving from Latin America. Much of the population increase observed in Dutchess County is due to international migration of documented individuals into the County. This influx is changing the face of Dutchess County. Among people at least five years old living in Dutchess County, 13.6% speak a language other than English at home (ACS 2005-2009). When considering cultural and economic challenges faced by immigrants, healthcare providers, and the County as a whole, it is important to remember that data regarding immigrants do not provide much information on undocumented immigrants.

Age and Gender — When examining changes in the population's age from 2000 to 2010, several trends are observed. The older population has increased, whereas the younger population 0-14 years has decreased. In fact, the greatest percent change occurred in adults between the ages of 45 and 54.

Race — Dutchess County has less racial diversity than NYS, with 80.1% of the population as whites as opposed to NYS with 65.7% white. The Black population has increased from 9.3% in 2000, to 9.9% in 2010, the Asian population has increased during this time period from 2.5% in 2000 to 3.5% in 2010. The Hispanic population is also on the rise, increasing from 6.4% in 2000, to 10.5% in 2010. Minority populations in Dutchess County are centered primarily in the City of Poughkeepsie. The percentage of Blacks and Hispanic/Latinos in the City of Poughkeepsie are 35.3%, and 17.4%, respectively compared to 10.5%, and 8.8%, respectively in Dutchess County (ACS 2005-2009).

Economic — Dutchess County appears to be a prosperous community. The median household income is significantly higher than that of the rest of New York State, and the fraction of persons living below the poverty line is 7.5%—significantly less than the 14.2% poverty rate experienced throughout the rest of the state. Some areas of the County, however, do not enjoy this level of affluence. The poverty rate in the County's primary urban center, Poughkeepsie, has reached 20.6%. In addition, pockets of rural poverty dot the countryside, providing a study of contrasts between the stately affluence and generational poverty that are experienced in neighboring communities. Approximately 25.8% of households with children under 18 that are headed by women had income in the past twelve months under the poverty level (ACS 2005-2009).

A recent presentation by The Rockefeller Institute of Government on the fiscal challenges facing state and local governments shows that although the revenue crisis is easing, fiscal crisis continues for state and local governments. The Institute's research shows key variables such as taxable personal income, taxable consumption and home values are far below peak, and "longer-term pressures loom even after the cycle is behind us." Dutchess County is no exception. Unemployment for November 2012 was 7.1%, up slightly from one year ago, and still significantly higher than the average annual employment rate of 4% for 2007 prior to the downturn. As the economic downturn lingers, DSS continues to see a significant increase in demand for services. Food stamps and Medicaid caseloads are up over 2011 at this time, with total unduplicated DSS caseloads up 55% from 2007 prior to the economic downturn. A recent study by the Marist College Bureau of Economic Research shows the average annual number of businesses in 2007 was 8,224 compared to the average for 2010 of 8,086, a decline of 138 local businesses since the economic downturn began. Declines are most significant in the categories of construction, real estate, finance and insurance, and wholesale and
retail trade. Business bankruptcies for the period September 2009 through September 2010 are 25% higher than 2007 prior to the economic downturn.

Statistics from the Mid-Hudson Multiple Listing Service shows:
• Dutchess County housing sales rose by 7.1% percent in the first quarter of 2011 compared to the first three months of last year; however, the county is still significantly below 2007 sales.
• Delinquent property taxes are up by nearly $9 million, or 20%, since 2007.
• The County Clerk’s Office reports a total of 1,337 foreclosures for 2010 showing a decline of 16% compared to 2009. However, 2010 foreclosures were still up nearly 13% compared to 2007 prior to the economic downturn.
The Dutchess County Housing Consortium has estimated about 1,500 homeless people in Dutchess County (2008-2010 Consolidated Plan, Dutchess County Dept of Planning and Development). According to data collected for the 2009 Annual Homeless Assessment Report, approximately 1,200 persons were counted as experiencing homelessness in Dutchess County from October 1, 2008 to September 30, 2009. This number does not include DSS Motel Voucher beds or Domestic Violence program numbers. DSS temporary shelter expenditures for 2010 exceeded $3,600,000 even though the average stay in weeks decreased from 15.6 to 12 weeks. Throughout Dutchess County, new construction has, in recent years, centered predominantly on the development of single-family homes for middle or uppermiddle class households. At the same time, rental housing has seen an average price increase of 7% in the past year. As a result, working-class and impoverished persons are being squeezed out of both home ownership and viable rental housing.

Social/Educational - 88.6% of people 25 years and over have at least graduated from high school and 31.4% have a bachelor's degree or higher (ACS 2005-2009). Eleven percent were dropouts; they were not enrolled in school and had not graduated from high school. The 2008-09 suspension rate of students for one full day or longer from public school varies in the County by school district with a high of 18% for Poughkeepsie and Beacon at 14% to a low of 2% for Arlington, Pawling, Pine Plains and Red Hook(ny START). School test scores for the County for 2011 show a pass rate of 48.3% for 8th grade English, 57.0% for 8th grade math.

II - Planning Process

Describe the district's planning process and how that consultation informed your district's needs assessment, priorities, and outcomes.

The Child and Family Services Planning process tasks are assigned to the ICP Workgroup. The DCFS Assistant to the Commissioner for Program Planning facilitates the ICP Workgroup meetings. The ICP Workgroup tasks include:
• Provision of oversight for Child and Family Services Plan development between DCFS and its Youth Services Division, and the Office of Community Corrections and Probation,
• Assistance in the identification of needs, outcomes, and strategies,
• Monitoring of the countywide data document,
• Monitoring the on-going needs assessment activities, and
• Analysis of the data.
Over the past eleven years, the ICP Workgroup met at least quarterly focusing on current strategies, identification of emerging trends and possible new strategies for inclusion in the next CFS Plan. Meeting topics were:
Child Protective Services,
Foster Care and Adoption,
Detention Issues,
Runaway & Homeless Youth and Independent Living Needs,
Adult Services and Domestic Violence,
Child and Maternal Health,
Children's Health needs, and
Youth Development.
Members brought a range of professional expertise and their knowledge/involve in other coalitions/committees that support our vision for Dutchess County. These committees include: DC Housing Coalition, Steering Committee of the Domestic Violence Response Team, Interagency Task Force on Child Sexual Abuse, Criminal Justice Council, Juvenile Justice Committee, Enhanced Coordinated Children’s Services Initiative, Children’s Mental Health Providers, WB Youth Council, Choices for Change, Runaway Homeless Planning Group, and DC Elder Abuse Task Force. Many of the ICP Workgroup members are responsible for writing various county plans that direct efforts and funding in regards to children, youth, and families. Current ICP Workgroup membership includes:

- DCFS, Deputy Commissioner, Assistant to Commissioner for Planning, Director of Children’s Services Director of Adult Services
- DCFS Youth Services, Director and DC Runaway and Homeless Coordinator
- Dept. of Health, Health Education and Planning Director
- Dept. of Mental Hygiene, Coordinator for Children and Youth Services
- Probation and Community Corrections, Director and Deputy Director
- Hudson River Housing, Youth Programs Director
- Astor Home for Children, Program Director of High Risk Services & Supervisor of SPQA Coordination
- Mental Health Association, Executive Director
- Family Services, Vice President
- Council on Addiction Prevention Education, Executive Director

The planning process also included the following:

1. Public Hearing on the Proposed Plan
   In accordance with Section 34-a 3(a) of the Social Services law, a Public Hearing on the Plan was held on February 4, 2013. It was advertised in the Poughkeepsie Journal on January 17, 2013. Twelve persons attended the hearing.

2. Advisory Board for the Department of Social Services
   The Commissioner and the Deputy Commissioner of the Department of Community and Family Services meet at least quarterly with its 15 member Commissioner’s Citizens Advisory Council. The Department’s Director of Adult Services attends all meetings of the Council, consults with Council members on a regular basis and serves as the Department’s liaison to the Council for the purpose of gathering input and suggestions for the Plan.

3. Youth Board
   The Youth Board members and the County Executive’s Office were kept informed of the on-going county planning process through the monthly Director’s reports. The status chart for the last plan’s strategies achieved by the Youth Bureau was distributed to members. The on-going Needs Assessment activities results assisted the Youth Board members in developing their OCFS funding priorities using the Touchstone Objectives.

4. Municipalities
   There are no municipal youth bureaus in Dutchess County.

5. Broad Based Community Participation
   The past two year’s needs assessment activities included broad based community representation through the DC Health Department’s Community Health Assessment; the County Department of Mental Hygiene’s three public forums in 2012 covering Adult Mental Health Service Needs, Service Needs of Chemically Dependent Persons and the Mental Health Needs of Children and Youth. Members of the ICP workgroup attend these forums and the concerns raised and needs identified are shared with respective Departments, agencies and those responsible for plan strategy development. Also, the Council on Addiction, Prevention and Education reported their significant findings from the Search Institute Survey results in six school districts at the Criminal Justice Council meeting.

ii! - Self Assessment

Describe the successes and achievements the district has experienced since the last plan update in each of the program areas listed below.
### Child Protective Services

| 2011 Achievements CPS  |  
|------------------------|---
| GOAL 1: Families, including nuclear, extended and adoptive families are strengthened and supported so they are able to raise, nurture, and ensure the children's connections to their heritage and in planning for their children's futures (Title IVB Goal 1 & Goal 5). |

1. Dutchess County DSS Preventive Services and Foster Care case managers will participate in a family treatment court which offers enhanced family support and frequent reviews during the court process for families in which substance abuse has contributed to child neglect.  
   All families involved in Family Treatment Court received weekly case conferences as scheduled by the Court to address issues of progress in treatment, safety of children and other family needs.

2. Dutchess County DSS Children's Services and legal staff members will participate in weekly case conferences to review CPS, Preventive and foster care cases which meet set criteria including complex issues, multiple service providers, differences of opinion, very young children, and multiple CPS reports.  
   All cases conferenced had a plan drawn up for next steps to address families needs.

3. Dutchess County DSS will advocate applying maximum caseload standards to CPS, foster care, preventive and adoption cases, to ensure that children and families receive the caseworker time and attention needed so that children are safe and that appropriate investigations and services are provided.  
   Dutchess County continues to attempt to stay within recommended numbers for caseloads.  
   Our preventive unit does not exceed 16 cases, we attempt to not assign more than 12 investigations a month to CPS workers, and we attempt to keep foster care caseloads under 20 children per caseload.  
   and safety was assessed during conference.

4. Dutchess County DSS will reduce our Recurrence Rate of Child Maltreatment/Abuse.  
   Per Spring data of 2012, Dutchess County was at 11.7% Recurrence Rate in September of 2011 and statewide the recurrence rate was 12.2%.

### Child Preventive Services

| 2011 Achievements Child Preventive  |  
|-----------------------------|---
| GOAL 1: Families, including nuclear, extended and adoptive families are strengthened and supported so they are able to raise, nurture, and ensure the children's connections to their heritage and in planning for their children's futures (Title IVB Goal 1 & Goal 5). |

1. Pre-teens and young teens and their families will participate in the Strengthening Families Program, which is group training to enhance parent-child communication and appropriate teen decision making.  
   In 2011, Two sessions of Strengthening Families was offered and 15 Families participated in the program.  
   One Booster Session was offered and 7 families participated in the program.

2. Birth families who request voluntary placement of children will meet with the DSS intake worker and be referred to CCSI and/or the Department of Probation if needed.  
   All families requesting voluntary placement received assessments to determine whether
children could be safely maintained at home with community services or required placement.

3. Dutchess County DSS will contract with Astor Home For Children to provide five crisis intervention waiver slots to provide in-home services to children at risk of psychiatric hospitalization and their families, to enable those children to remain in the community. At least 5 children received waiver services in 2011.

4. Dutchess County DSS will continue to work in collaboration with Astor Services for Children and Families, Abbott House, and Children's Village for implementation of services through the B2H program which is designed to provide qualified children with health care services that will stay with the child until the child turns 21 years of age. 30 children received B2H services in 2011.

5. Dutchess County DSS will fund PINS and JD diversion and Supervision Services through the DC Probation Department and PINS / Truancy and Project Return Services through the Youth Bureau. Case Planning and supervision continued to be offered to youth referred to the Youth Bureau or Probation Dept.

GOAL 2: Youth, including adolescents in foster care, pregnant, parenting and at-risk teens will develop the social, educational and vocational skills necessary for self sufficiency (Title IV-B Goal 4).

1. Dutchess County DSS will contract with Dutchess County Probation Department to provide NCTI cognitive-behavioral training groups to at-risk teens. Two groups of CBTI were held in 2011.

GOAL 3: Youth including runaway and homeless youth will have access to prevention, intervention, and treatment services that promote physical and emotional health.

1. To reduce out-of-home placement and increase service access, Youth Services will serve on the Enhanced Coordinated Children's Services Initiative. Staff attended 4 Tier II meetings and 7 Tier 1 network meetings.

Foster Care

2011 Achievements Foster Care

GOAL 1: Children who are removed from their birth families will be ensured stability, continuity, and an environment that supports all aspects of their development (Title IV-B Goal 2).

1. Dutchess County foster and pre-adoptive parents will receive MAPP training to become certified to provide care to children, and will be offered ongoing training opportunities regarding various aspects of childcare and development at DSS, other community agencies, or via the internet.
All foster and adoptive parents are offered opportunities year round to attend trainings. DSS provided training at the agency and our Liaison was available to provide trainings in their home as needed.

2. Dutchess County DSS foster parent liaison will be available as a resource to foster and adoptive parents. DCFS Foster Parent Liaison was available to mediate or answer questions for any foster and adoptive parent in 2011.

3. Dutchess County CPS and foster care case managers will attempt to locate appropriate extended family members to become certified as foster parents, become guardians, or accept custody of children who need to be removed from their birth families. In all cases where children were removed, DCFS staffed asked for possible resources and when offered these resources were assessed promptly.

4. Dutchess County foster care case managers will participate in a permanency court which will provide thorough reviews of diligent efforts, eight months after removal and every six months thereafter while children are in foster care. Foster Care and Adoption Workers continue to participate in Permanency Court and provide reviews every 6 months.

5. Dutchess County DSS will find permanency for children within two years of placement 57% of the time. Per Spring 2012 Data, 71% of children entering foster care in Dutchess County for the first time in 2009, exited to a permanent exit within two years. The Rest of the State percentage is at 55%.

6. Foster care workers will prepare children and case records for adoption as soon as the permanency goal is changed to adoption. Foster Care Caseworkers continue to prepare children on their caseloads for adoption and prepare record in advance of transfer to adoption unit.

7. A library of resource materials will be created for foster and adoptive parents. The Resource Library continued to be available for all foster and adoptive parents and the foster parent liaison was in charge of monitoring it.

8. Dutchess County DSS will provide when needed, diagnostic assessments to children who have been removed from their homes by Child Protective Services. All children coming into foster care receive appropriate assessments to determine the level of care the children need for placement purposes.

GOAL 2: Youth, including adolescents in foster care, pregnant, parenting and at-risk teens will develop the social, educational and vocational skills necessary for self sufficiency (Title IV-B Goal 4).

1. Dutchess County DSS Supervisor of independent living youth will utilize a data base to track the number of Independent Living and deemed Independent Living foster care youth completing high school, number of youth engaged in a work activity or community services.
and number of youth discharged with a significant adult involved.
D.C. DCFS continues to work on developing a data base for Independent Living Youth

2. Dutchess County DSS will contract with placement and community agencies to provide appropriate supportive services to adolescents both during and after foster care placement.
D.C. DSS continues to offer supportive services to all youth in placement and on after care.

3. Dutchess County DSS independent living case manager will assess the developmental needs and life skills of IL youth in Dutchess County foster homes and arrange for and provide training needed to achieve self-sufficiency.
Two Independent Living trainings were offered by DSS to Independent Living Youth in 2011: 
two sessions of computer training and one session of Dangers of Sexting.

4. Dutchess County DSS independent living case manager will enlist the help of foster parents to teach independent living skills to youth in foster homes.
All foster Homes who have Independent Living Youth in their home provide skills training as appropriate

5. A 6 month trial discharge period will be sought for all youth with a goal of independent living or deemed to have a goal of independent living who are discharged from foster care in Dutchess County.
All youth who are appropriate for Independent Living continue to receive supportive services for six months post trial discharge.

Adoption

2011 Achievements Adoption
GOAL 1: Families, including nuclear, extended and adoptive families are strengthened and supported so they are able to raise, nurture, and ensure the children’s connections to their heritage and in planning for their children’s futures (Title IV-B Goal 1 & Goal 5).

1. Options for more comprehensive pre and post adoption services will be explored.
Abbott House offers some post adoption services and DCFS continues to be a resource and continues to explore other options as needed.

GOAL 2: Children who are removed from their birth families will be ensured stability, continuity, and an environment that supports all aspects of their development (Title IV-B Goal 2).

1. A library of resource materials will be created for foster and adoptive parents.
The Resource Library continued to be available for all foster and adoptive parents and the foster parent liaison was in charge of monitoring it.

Detention

2011 Achievements Detention
GOAL 1: Families, including nuclear, extended and adoptive families are strengthened and supported so they are able to raise, nurture, and ensure the children’s connections to their heritage and in planning for their children’s (Title IVB Goal 1 & Goal 5).

1. DC Probation will use the pre-screen YASI as an evaluation tool to identify low risk youth who can be diverted from PINS intake.
   Achieved. 467 youth were served in the Diversion Unit in 2011 and all received a YASI Pre-screen. In 2011, 21% scored low risk, 43% scored medium risk and 36% scored high risk

2. To avoid a juvenile justice setting, YASI identified low risk youth will be referred to the Youth Bureau’s Youth Services Unit (YSU) for services.
   52 Youth were referred to the Youth Bureau’s YSU in 2011. It should be noted that the number of youth who score as low risk on the YASI pre-screen tool is lower each year.

3. In YASI identified high and medium risk cases, DC Probation will complete a full YASI and consult with the family and a Collaborative Solutions Team member/s, when appropriate, when developing a case plan to link the family to services.
   All cases that are accepted for Diversion Services are screened by the Intake Review Committee, which consists of the Collaborative Solutions Team, the PINS Coordinator and/or Unit Administrator, JRISC therapist and Program Director of the BETA Site. At that time, cases are flagged for follow-up by the various committee members for consultation and services.

4. DC Probation will administer the MAYS mental health assessment to all youth who are accepted into diversion services, with parental permission.
   108 Youth were screened using the MAYS mental health assessment with parental consent in 2011.

5. DC Probation will use the results of MAYS assessment to open a dialogue with the family regarding mental health needs and follow up with appropriate referrals.
   290 youth were successfully linked with mental health services in 2011 and 65 youth were successfully linked with alcohol/substance abuse services in 2011.

6. DC Probation will operate a Diversion Unit that provides assessment services and case planning services for families that target areas of need and risk and utilize a strength-based approach to increase protective factors and case management services to youth and their families.
   Although there were only 5 PINS youth who were placed in the custody of DSS, 27% of the youth served resulted in a petition to Family Court in 2011.

7. DC Probation will continue to refer appropriate families to River Haven’s Respite Program.
   In 2011 63 youth involved with probation (YSU, Diversion, Court-Involved with Probation) were admitted to housing at River Haven Shelter.

8. DC Probation in its leadership role on the Juvenile Justice Committee will oversee the accomplishments of the DSS/Probation MOU and track the number of PINS youth placed in DSS custody.
Achieved. The Juvenile Justice Committee met on 1/27/11, 3/24/11, 5/26/11, 7/28/11, 9/22/11 and 12/1/11. Statistics regarding out of home placements and other PINS issues were a regular agenda item at each meeting.

9. DC Probation will participate in the Juvenile Justice Committee and the Court Involved Youth Committee to look at processes, procedures and Juvenile Detention/pretrial services issues. Issues and the development/Use of a detention screening tool were regular agenda items at the Juvenile Justice and Court Involved Youth meetings.

GOAL 2: Dutchess County will assist youth in assuming personal responsibility and refraining from violence.

1. To decrease the number of PINS/JD youth in placement, the County will provide PINS/JD Pre-Diversion and Diversion Services for youth referred by Probation. 83% of the PINS/JD youth served successfully completed their counseling and did not return to Probation.

2. To increase individual protective factors and/or decrease the risk factors for youth referred by Probation, YSU will use YASI to assess and provide individual, family and group counseling. 83% of the PINS/JD youth served successfully completed their counseling and did not return to Probation.

3. For school-filed PINS complaints DC Probation will meet with the family, school official/s, probation officer and mediator from the Collaborative Solutions Team to give an opportunity for the school and family to present issues of concern and to come to an agreement of strategies address the issues. There were 122 School Review meeting conducted with all parties present in 2011. 166 School filed PINS complaints were filed in 2011. Some reasons the School Review meetings were not held include lack of cooperation from the family which ultimately resulted in a PINS petition, family moved from the school district and the complaint was withdrawn.

4. For youth referred to the PINS Program by schools DC Probation will develop a case management plan to address risk and protective factors in the school domain for youth. YASI case plans were developed in all cases that were accepted for Diversion Services and in the cases of school filed complaints, the school domain was identified.

5. When appropriate DC Probation will refer families and schools to formal mediation. Two families were linked to formal mediation in 2011.

6. DC Probation Officers who have been trained as facilitators of cognitive/behavioral curriculums will implement the Crossroads curriculum, which is cognitive/behavioral curriculum with a focus on life skills. A fall and spring group were held at the probation office.

7. Collaborative Solutions Team members and one Probation Officer will provide Functional Family Therapy at the Office of Probation on a part-time basis.
In 2011, the Collaborative Solutions Team and one Probation Officer in the Diversion Unit provided Functional Family Therapy to 41 families. Of the 41 families served, only 1 youth was placed outside the home in 2011.

GOAL 3: Community safety will be enhanced through deterring gang activity.

1. DC Probation will continue to participate in the Safe Passage Home Program, joining other community members on the most problematic street corners Monday through Friday from 2:30 PM to 3:30 PM. Due to dwindling resources, the Office of Probation was only able to cover a street corner on Fridays during 2011.

2. DC Probation will continue to teach the GREAT program, an evidence based gang prevention curriculum, in the Poughkeepsie school district. 75 youth in school received the GREAT program services and approximately 15 youth in the summer program received the GREAT program services.

Youth Development

2011 Achievements
GOAL 1: Youth, including adolescents in foster care, pregnant, parenting and at-risk teens will develop the social, educational and vocational skills necessary for self sufficiency (Title IV-B Goal 4).

1. To serve more youth, the WIB Youth Council will implement the TANF Summer Youth Employment Funding. 67 youth participated in the SYEP.

2. To assist students to advance academically, the Youth Board will allocate funding for academic enrichment and tutoring services during the after school hours. The Youth Board funded one program (Poughkeepsie United Methodist Church Academic Skills program) which served 75 youth and 97% of the youth showed improvement in their academic skills.

3. To provide vocational experiences for youth, the Youth Board will allocate funding for jobs or internships. Six programs served a total of 138 youth through subsidized employment and/or internships. There were 37 jobs and 101 internships generated. (Northeast Community Center, Cornell Cooperative Ext, Mid Hudson Children’s Museum, T/Hyde Park Recreation, and T/Poughkeepsie Recreation.

4. To assist older homeless and at risk youth in successfully transitioning into adulthood and higher levels of self-sufficiency, Youth Services will fund Programs that teach life skills and help youth obtain employment, housing, and other needed services. 86% of the youth discharged from River Haven’s ILP were either living independently or in housing appropriate to their needs. 80% of the discharged youth obtained employment or were enrolled in educational or vocational training. This outcome fell short due to the poor economy and lack of jobs for teens.
GOAL 2: Youth including runaway and homeless youth will have access to prevention, intervention, and treatment services that promote physical and emotional health.

1. To increase family support and family communication, the Youth Board will fund services that strengthen families.

1019 youth were served by four programs with an average of 89% of their outcomes being met. The agencies included Grace Smith House, Hudson River Housing River Haven Shelter, Child Abuse Prevention Center CAC, and Family Services Teen Parents.

2. To provide access to services, the Youth Board will fund services that link youth to intervention and treatment services.

An average of 88% of the youth served in the following programs achieved the outcomes: Child Abuse Prevention Ctr CAC, Grace Smith House, Mental Health America, Hudson River Housing River Haven Shelter and Independent Living programs, DC Youth Services Unit, Family Services Inc Teen Parents & TRAC & Domestic Violence Youth programs.

3. To support the reduction of community risk factors and increase the community's protective factors, Youth Services will support CAPE's mission and participate in Eastern Dutchess Coalition.

Staff attended 7 N.E. Coalition meetings and focused on Coalition building. Eastern Dutchess Community Coalition Forum was held in Millbrook in 2011. CAPE continues to facilitate the meetings.

4. To improve system coordination, the Youth Services will participate on the DCDMH Children's Providers Committee and prioritize youth mental health issues.

Staff attended three committee meetings.

5. To increase community awareness on access to services, effective practices, number of cross systems training and opportunities for funding/collaboration, the Youth Services will provide information electronically.

Funded agencies received over 25 emails on funding and grant opportunities as well as training issues on a variety of youth development topics and issues.

6. To identify emerging issues and barriers to prevent access to services for families/youth, presentations and reports will be shared with Youth Board members.

The Youth Board members are kept apprised of trends and emerging issues at their meetings and through regular emails.

7. To increase knowledge of regional/state issues affecting families and youth, the Director of Services will serve on the Taconic Region Youth Bureau Directors committee.

The Director regularly attended the Taconic meetings and the ANYSYB fall conference and shared regional/state news at staff meetings and Youth Board meetings.

GOAL 3: Communities will provide productive opportunities for youth to make constructive use of their time, contribute positively to community life, participate in culturally sensitive activities, develop skills through practice, and build relationships with positive adult role models.
1. To promote constructive use of time, the Youth Board will fund services that increase activities for youth during the out-of-school hours and summer. Seven municipal recreation programs along with seven nonprofit agencies were funded. 14 programs served 2701 youth. (Mill St Loft, Family Services Inc TRAC, Mid Hudson Children’s Museum, Cornell Cooperative Extension, CAPE Marathon Project, Northeast Community Center, Poughkeepsie United Methodist Church, T/Amenia, T/Beekman, T/Clinton, T/Hyde Park, C/Poughkeepsie, T/Poughkeepsie, and T/Red Hook).

2. To increase youth opportunities for community service, the Youth Board will fund and support programs that support youth as volunteers. Many funded programs include community service projects as part of their overall program and 100% completed their projects successfully. Additionally, two funded programs (Mid Hudson Children’s Museum and Hands on the Hudson Valley) function as volunteer programs for youth to learn and experience community service and they met their community service outcomes as follows: MHCM 98% and HOHV 86%.

3. To provide High School students opportunities and training for youth leadership, development, empowerment, and service, the Youth Services will sponsor the DC Youth Council.
   For the 2011-12 academic years, the Youth Council completed four community service projects, three leadership trainings, hosted 6 guest lectures on topics of teen homeless issues, child abuse, dangers of texting while driving, alcohol and binge drinking, and summer youth employment and up and coming careers. They also visited Marist College for a tour of the campus and information on college applications (two of the graduating Youth Council members became freshman at Marist).

4. To recognize youth who overcame adversity and the adults who help them, the Youth Board will hold an event.
   Recognition of number of youth and adults recognized.
   With the restructuring of the Youth Bureau into the Division of Youth Services and loss of staff, the annual luncheon was not held. The Youth Board formed a Scholarship Committee to review the DCC scholarship guidelines to prepare a Youth Board scholarship to be offered in 2012. Future scholarships will be awarded at the DCC Convocation Ceremony.

5. To ensure funded programs reflect the diversity of the County’s population, the Youth Board will require funded agencies to operate in a manner that is inclusive for staff and participants.
   All 32 funded programs (100%) met the OCFS requirement of reporting demographics of program participants.

6. To increase youth’s skill development, the Youth Board will fund activities that offer skill building experiences, such as social competencies, arts and cultural awareness, athletics and recreation, improve literacy, health information, parenting, and conflict resolution.
   30 out of 31 OCFS Funded programs achieved 100% for these components. 2 county funded agencies (Cornell Cooperative Extension and Voluntary Action Center) met 100% of their outcomes.
7. The Youth Board will fund programs that provide positive mentoring experiences for youth. Due to less funding no new programs were funded. However, the Youth Board did continue to fund the CAPE Marathon Project and Hands On the Hudson Valley, both programs have mentoring experiences for the youth served. Additionally, many of our funded programs have Youth Advisory Committees which are overseen by adult mentors and they all report positive relationships with the youth that serve on the Youth Advisory Committees.

8. Youth Board will review their funding priorities based on QYDS language and allocation monitoring procedures to reflect new department structuring. The funding priorities were once again shared with prospective grantees at the 2012 grant workshop. New Board members were appointed to fill a few of the vacancies.

GOAL 4: The Youth Bureau and the Department of Social Services will assist youth in assuming personal responsibility and refraining from violence.

1. To raise awareness on effective practices that reduce youth violence and other illegal behaviors and support system change, the Division of Youth Services will participate in sub-committees of the CJC. The Juvenile Justice Committee became a formal sub-committee of the Criminal Justice Council in 2010 and the Chair became a member of the Executive Committee working with the adult system to reduce recidivism and increase public safety. A juvenile curfew monitoring program was continued in 2011. A Youth Services member regularly attended the JJ Committee.

2. To reduce youth violent incidents or youth recidivism rates, the Youth Board will fund municipal juvenile bureaus and school resource officers programs. Four funded police departments had outcomes for youth to refrain from violence and other illegal behaviors. They had an overall average success rate of 78%. Two other PD’s offered Character Education and Drug Prevention and SRO services with over 95% success in meeting their outcomes.

3. To increase access of services for victims of violence, the Youth Board will fund services that provide assistance to children and youth who are victims of violence. Three nonprofits programs and 4 police departments were funded to provide a variety of services and referrals to youth who were victims of violence or crime. Overall, the 7 programs had a success rate of 80% in meeting their intended outcomes. The agencies were Grace Smith House, Family Services Inc Domestic Violence Youth, Child Abuse Prevention Center’s Child Advocacy Center, Beacon PD, Fishkill PD, C/Poughkeepsie PD, and T/Poughkeepsie PD.

4. To increase youth awareness of the signs and causes of violence, the Youth Board will fund educational programs on personal safety and domestic violence. Two programs were funded including Family Services Inc Domestic Violence Youth and Child Abuse Prevention Center’s Personal Safety Program. The programs met 96% and 91% of their outcomes, respectively and served 12,376 youth.

5. To improve service coordination and training for adults, the Youth Bureau staff will participate in interagency committees/coalitions that address youth violence.
### Runaway & Homeless Youth

**2011 Achievements RHY**

**GOAL 1:** Youth, including adolescents in foster care, pregnant, parenting and at-risk teens will develop the social, educational and vocational skills necessary for self-sufficiency (Title IV-B Goal 4).

1. To assist older homeless and at-risk youth in successfully transitioning into adulthood and higher levels of self-sufficiency. Youth Services will fund Programs that teach life skills and help youth obtain employment, housing, and other needed services. 86% of the youth discharged from River Haven’s ILP were either living independently or in housing appropriate to their needs. 80% of the discharged youth obtained employment or were enrolled in educational or vocational training. This outcome fell short due to the poor economy and lack of jobs for teens.

**GOAL 2:** Youth including runaway and homeless youth will have access to prevention, intervention, and treatment services that promote physical and emotional health.

1. To provide older homeless youth with safe, supervised housing combined with services that help to prepare them for independent living, the Youth Bureau will support the River Haven TLC and oversee its compliance with OCFS regulations. Program maintained certification for 2011 and was in compliance with OCFS regulations.

2. To ensure that the needs of homeless youth are represented in countywide planning for the homeless, the RHYSC will supply data, attend meetings of the DC Housing Consortium and participate in the execution. Two meetings were attended which are documented in the Housing Consortium minutes.

3. To alleviate the risks encountered by runaway and homeless youth and provide immediate access services that help them re-unite with their families or secure other appropriate living situations, the Youth Board will fund a continuum of services including: 24 hour crisis intervention services, shelter, case management, counseling, advocacy and referral to needed resources. 1079 out of the 1101 youth (98%) were successfully assisted through crisis intervention services. In 2010, 127 out of 130 youth (98%) from the shelter were re-united with family or placed in an otherwise safe and appropriate living situation at discharge.

4. To promote system coordination, the RHYSC will address the ICP Work Group at least annually to review runaway and homeless youth data; evaluate effectiveness of current RHY programming; identify service gaps/emerging needs and review priorities/strategies for maintaining/expanding services and increase service coordination. Meetings were attended regularly and all info is documented in the ICP minutes.
5. Dutchess County DSS will fund 4 crisis respite beds at the Riverhaven Shelter for teens. A minimum of 18 youth received crisis services and safe haven from Riverhaven in 2011.

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<th>Domestic Violence</th>
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<tr>
<td>2011 Achievements Domestic Violence</td>
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<tr>
<td>GOAL 1: Victims of family violence, both child and adult will be afforded the safety and support necessary to achieve self sufficiency and /or to ensure growth and development (Title IV-B Goal 3).</td>
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<td>1. Dutchess County DSS case managers and supervisors will participate in training with domestic violence staff to learn about the dynamics of domestic violence and effective strategies and interventions. DCFS staff are offered one cross training every year between children services and the domestic violence community providers. In addition, several trainings are offered yearly to our staff on the topic of domestic violence.</td>
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<td>2. A domestic violence liaison will be located in Dutchess County DSS Children’s Services division to act as a resource and support to children's services staff members in their work with families dealing with domestic violence issues. 154 families received direct services from the Domestic Violence Liaison.</td>
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<th>Adult Protective Services</th>
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<td>2011 Achievements APS</td>
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<td>GOAL 1 - The number of homeless individuals in temporary housing will be reduced</td>
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<td>1. The Adult Services Division will work with community agencies to develop permanent housing. The average number of placements and length of stay remained the same; however there was a 20% reduction in total shelter cost payments.</td>
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<td>2. The Adult Services Division will offer rent supplementation to single individuals in temporary housing. This strategy was deleted as the County’s rent supplementation plan was not approved by the State. There was a 17% reduction in the number of singles placed in 2011.</td>
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<td>3. The Adult Services Division will create a comprehensive resource listing of subsidized/low income housing and landlords in Dutchess County. A check list was created in 2010. It is an effective tool to locate affordable housing appropriate to individual needs.</td>
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<td>4. A checklist will also be developed by the Adult Services Division listing all subsidized/low income housing, when applications were filed and what the follow-up is – to be included in Adult Services records. The checklist continues to be used as guide for monitoring housing applications.</td>
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<td>5. The Supervisor of the Housing Unit and the Director of Adult Services will participate in</td>
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Dutchess County Housing Consortium meetings and share information about housing opportunities with the DSS Adult Services Unit. DCFS continues to attend all quarterly meetings and share information with staff.

GOAL 2: Impaired adults who are abused, neglected or exploited by others will have their situation thoroughly investigated and be protected.

1. New Adult Services case managers will attend Protective Services for Adults training through Brookdale.
2. New case managers attended PSA Training through Brookdale

2. The Adult Protective Services Manual will be updated and expanded on a continuing basis. This continues to be an ongoing project. All staff attend Legal Update training sessions and are provided written training material which is used as tool in updating the guardianship section.

3. An Adult Protective case manager will be designated to conduct public information sessions about adult abuse to enable the public to better recognize and report on it. 7 sessions were conducted in 2011 to educate the public about adult abuse and how to access PSA in Dutchess County.

GOAL 3: Utilize multi-disciplinary community resources to improve assessments and to develop service plans which reduce risk and protect adults.

1. Service providers will be invited to speak to DSS staff.
2. Service providers presented in 2011. This will continue to be a focus to provide purposeful presentations to our staff from our expansive network of community service providers.

2. A Case Manager will attend meetings of the elder abuse task force. Our PSA Intake Supervisor attended monthly meetings of the elder abuse task force. The Supervisor provides PSA input to task force members and provides feedback to Adult Services staff on the network of services available.

3. Director of Adult Services will attend the Commissioner's Advisory Committee which brings together a network of Service providers and share information obtained at these meetings with supervisors and staff. The director continues to attend all meetings and shares information with staff.

4. Adult Services will present difficult cases to an internal DSS Case Consultation Team. Four cases were reviewed at case consultation meetings in 2011. This continues to provide workers with strategies and ideas on servicing difficult cases.

Child Care

GOAL 1: Families, including nuclear, extended and adoptive families are strengthened and supported so they are able to raise, nurture, and ensure the children's connections to their heritage and in planning for their children's futures (Title IVB Goal 1 & Goal 5).
1. CCBG expenditures will be monitored so that funding remains available throughout the year for families guaranteed childcare. The County reduced the income eligibility standards for some optional childcare assistance from 150% of the State Income Standard to 125% in order to ensure that funds covered families guaranteed child care.

Noting the data and trends as identified in Appendix C; and the cumulative district consultations (Appendices B-1 to B-6), describe the underlying conditions or factors that influence your performance in meeting the needs of children, youth, adults and families (as applicable) in each of the following program areas:

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<thead>
<tr>
<th>Program Area</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Child Protective Services</strong></td>
<td>Due to the number of reports received in Dutchess County, CPS workers may be required to carry more than the 12 investigations per month recommended by an OCFS caseload study.</td>
</tr>
<tr>
<td><strong>Child Preventive Services</strong></td>
<td>Dutchess County lost preventive slots for 36 families in 2010 due to budget cuts. There is sometimes a waiting list for preventive services, so Child Protective workers provide preventive services to families waiting for preventive slots.</td>
</tr>
<tr>
<td><strong>Foster Care</strong></td>
<td>1. Additional foster parents qualified to care for children aged 0-21 are always needed, so Dutchess continually recruits families to provide foster care. 2. Increasing visitation can have a positive effect on reunification of foster children and their biological parents, so Dutchess is looking for ways to achieve this. One strategy employed is that the Children’s Museum in Poughkeepsie, NY has partnered with foster care to provide increased visitation for families at the museum.</td>
</tr>
<tr>
<td><strong>Adoption</strong></td>
<td>Due to many factors, including children’s complex needs, NYS, DSS and family court time frames and available adoption resources, it may be longer than 24 months from the date of foster care placement to the date of adoption. DCFS, Dutchess County Family Court and other community agencies are working together to develop strategies to more quickly achieve the permanency goal of adoption for children.</td>
</tr>
<tr>
<td><strong>Detention</strong></td>
<td>NYS OCFS Child welfare data indicates that Dutchess County has a high disparity rate for African American and Hispanic/Latino children and their families in the child welfare system. Addressing disproportionate minority representation locally will require that all of the stakeholders, including the County Executive and staff, Family Court Judges and other personnel, the County Attorney, Department of Social Services, Law Guardians and Probation have a common understanding of the use of the detention screening tool and the alternative detention options available. Ongoing communication through our standing committees, such as the Court Involved Youth Committee and Juvenile Justice Committee is a necessary component to assess and improve our efforts in this area. We must continue to meet to address outcomes and any process issues that might be addressed to improve outcomes. We continued to use the YASI Detention tab for all youth who appeared before the court and/or were placed in non-secure or secure detention. We screened all youth who were remanded to detention and made recommendations for an alternative to detention program when...</td>
</tr>
</tbody>
</table>
appropriate. Dutchess County also participated in the DRAI pilot study during 2012. We are in the process of meeting to plan and develop a draft of the DRAI Implementation Plan.

| Youth Development | As a result of decreased funding, we are seeing some programs and/or agencies shut down. Families are experiencing greater stressors across milieus. The Developmental Assets model has been institutionalized in many of our nonprofit agencies which is directly reflected in their youth programming. The Division of Youth Services will continue to promote the Developmental Assets in program development. We will also continue to increase opportunities for young people to develop leadership skills, life skills, and to provide their “voice” in youth programming. |

| Runaway & Homeless Youth | According to RHYA data, the number of older homeless youth seeking services increased by 30% in 2008 and has remained at that level. Economic conditions make it more difficult for young people to obtain employment and become self-sufficient. Utilization of the RHYA Part I shelter for youth under age 18 has remained steady. In mid 2011, the shelter relocated to a newly constructed site, where it is able to accommodate a teen parent with their child, in addition to housing 12 unaccompanied youth. The Part I shelter is increasingly relied upon to provide respite care for youth at risk of out of home placement. NYS/County RHYA funding has been sharply reduced since 2009. Alternate funding has allowed the RHYA provider agency to temporarily avoid more significant reduction in services. The gap in funding continues to grow impacting the County’s ability to continue offering RHYA services, particularly for older homeless youth. |

| Domestic Violence | Domestic violence often goes unreported. It may exist and workers may be unaware. Risk is highest when the decision to separate is made. Safety is an issue in reporting and leaving the abuser may cause homelessness. |

| Adult Protective Services | Mental and/or physical impairments, age related illnesses and substance abuse issues hinder individuals ability to access and benefit from services. Recent changes in our mental health and medical systems, including the implementation of managed care benefit and care programs, have impacted the services available in the community. Vulnerable and isolated adults often do not have access or basic understanding of changes in access or changes in service networks. Improving Protective services access to individuals in need increases the options for adults to remain safely in the community. |

| Child Care | Worsening economic conditions in the County have increased need and forced the district to limit eligibility in the optional categories of eligible families to those whose income is at or below 125% of the SIS. |

### IV - Priority Program Areas

**Priority Program Areas:** From the Self Assessment in Section III, please identify the program areas that the district has determined to be priorities.

Overall our economic indicators have worsened since 2007 resulting in a significant increase in the number families under stress. Suicides
continue to increase as identified by the Medical Examiner as well as the abuse of prescription drugs. Exacerbating this is the loss of services in the community with St. Francis Hospital having closed its adolescent psychiatric beds and reducing its adult psychiatric beds, and Hudson River Psychiatric Center’s closing in October 2011. Currently over 50 adults and youth per month are placed in facilities outside the county causing disruptions for them and their families in treatment, support and long term planning options.

Domestic violence homicides increased during 2010 along with DV calls both to Emergency Response and provider hotlines. We must strive to prevent the loss of funding to existing services in this economic climate.

Addressing transitioning youth successfully to adult services is still a need. The Youth Board has identified the following Life Areas (LA) and Services, Opportunities & Supports (SOS) as program priorities for the Division of Youth Services: LA Economic Security with SOS’s career counseling, employment, GED prep, independent living skills, matching with employers for internships/work, resume and job search assistance, self-sufficiency skills development, vocational training, work readiness skills; LA Physical & Emotional Health with SOS’s athletic activities, case management/referrals, chronic disease prevention, counseling, nutrition and food programs, recreational activities (both summer and year round), self esteem workshops, suicide prevention/education; LA Education with SOS’s academic services/educationally related services, dropout prevention, study skills; LA Citizenship/Civic Engagement with SOS’s character education, community service/youth activism projects, cultural enrichment/awareness, JAB/Officer, leadership skills development, youth leadership/empowerment; LA Family with SOS’s child abuse & neglect intervention and treatment, child abuse & neglect prevention/education, programs to promote positive youth development, domestic violence prevention/education, family support, family violence prevention/education, parenting skills, services for pregnant and parenting youth, stress management workshops; and LA Community with SOS’s information dissemination, RHYA Part 1 emergency shelter, RHYA Part 2 TILPS supported residence, violence/crime/delinquency prevention activities, RHYA Part 2 non-residential case management.

The main priority for Runaway and Homeless Youth is to maintain the current level and quality of services.

V - Outcomes

Outcomes are based on the district’s performance as identified through the data and trends noted in the Self Assessment. Outcomes should be expressed as desired changes within each program area to address the underlying conditions or factors as noted in the district’s self assessment. The outcomes must also be related to the use of OCFS funding, and/or required areas of services by the social services district and Youth Bureau. If the county receives RHYA funding, outcomes and strategies must be included and should address the coordination of available resources for runaway and homeless youth. Districts may incorporate outcomes from their Child and Family Services Review Program Improvement Plans. Districts are required to address at least two of the following State-determined adult service goals.

- Impaired adults who self-neglect or are abused, neglected, or exploited by others will be identified, have their living situation thoroughly investigated, and be protected.
- To pursue appropriate legal interventions to address situations where impaired adults are at risk of harm, are unable to make informed decisions, and are refusing necessary services.
- To utilize multi-disciplinary community resources to improve assessments as well as develop service plans which reduce risk and protect adults.
- To provide protective services in the least restrictive manner, respecting the adult’s rights to self-
determination and decision-making.

List the district's outcomes for each program area below:

<table>
<thead>
<tr>
<th>Program Area</th>
<th>Outcome 1</th>
</tr>
</thead>
<tbody>
<tr>
<td>Child Protective Services</td>
<td>CPS issues that affect Dutchess County children and families will be identified</td>
</tr>
<tr>
<td></td>
<td>and addressed to reduce the risk of future abuse or maltreatment.</td>
</tr>
<tr>
<td>Child Preventive Services</td>
<td>OUTCOME 1: Families, including nuclear, extended and adoptive families are strengthened</td>
</tr>
<tr>
<td></td>
<td>and supported so they are able to raise, nurture, and ensure the children's connections to their</td>
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<tr>
<td></td>
<td>heritage and in planning for their children's futures (Title IV-B Goal 1 &amp; Goal 5).</td>
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<tr>
<td></td>
<td>OUTCOME 2: Dutchess County will assist youth in assuming personal responsibility for their</td>
</tr>
<tr>
<td></td>
<td>behavior and refraining from violence to avoid the necessity for out of home placement.</td>
</tr>
<tr>
<td>Foster Care</td>
<td>OUTCOME 1: Children who are removed from their birth families will be ensured stability,</td>
</tr>
<tr>
<td></td>
<td>continuity, and an environment that supports all aspects of their development (Title IV-B Goal</td>
</tr>
<tr>
<td></td>
<td>2).</td>
</tr>
<tr>
<td>Adoption</td>
<td>OUTCOME 1: Once a child under 13 or over 14 who consents to being adopted is completely</td>
</tr>
<tr>
<td></td>
<td>freed in Dutchess County Family Court, a permanent family will be found for the child.</td>
</tr>
<tr>
<td>Detention</td>
<td>OUTCOME 1: The Dutchess County Office of Probation and Community Corrections will work</td>
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<tr>
<td></td>
<td>collaboratively with the Family Court, County Attorney's Office, Law Guardians and the Department</td>
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<tr>
<td></td>
<td>of Community and Family Services to ensure that youth in detention have been objectively</td>
</tr>
<tr>
<td></td>
<td>screened with a validated assessment tool and all alternatives to detention options have been</td>
</tr>
<tr>
<td></td>
<td>fully utilized.</td>
</tr>
<tr>
<td>Youth Development</td>
<td>OUTCOME 1: Youth will be prepared for their eventual economic self sufficiency. (LA1ES, Goal 11)</td>
</tr>
<tr>
<td></td>
<td>OUTCOME 2: Children and youth will have optimal physical and emotional health. (LA2PEH, Goal 21)</td>
</tr>
<tr>
<td></td>
<td>OUTCOME 3: Children will leave school prepared to live, learn and work in a community as</td>
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<td></td>
<td>contributing members of society. (LA 3ED, Goal 31).</td>
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<tr>
<td></td>
<td>OUTCOME 4: Children and youth will demonstrate good citizenship as law abiding, contributing</td>
</tr>
<tr>
<td></td>
<td>members of their families, schools and communities. (LA4CVC, Goal 41).</td>
</tr>
<tr>
<td></td>
<td>OUTCOME 5: Families will provide children with safe, stable and nurturing environments.</td>
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<tr>
<td></td>
<td>(LA5FAM, Goal 51).</td>
</tr>
<tr>
<td>Runaway &amp; Homeless Youth</td>
<td>OUTCOME 1: Dutchess County will provide runaway and homeless youth and their families</td>
</tr>
<tr>
<td></td>
<td>with opportunities to meet their needs for physical, social, moral, and emotional growth.</td>
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<tr>
<td></td>
<td>(LASCOM, Goal 62).</td>
</tr>
</tbody>
</table>
### Domestic Violence

OUTCOME 1: Victims of family violence, both child and adult will be afforded the safety and support necessary to achieve self sufficiency and/or to promote their continued growth and development (child). (Title IV-B Goal 9).

OUTCOME 2: DCFS will utilize multi-disciplinary community resources to improve assessments and to develop service plans which reduce risk and protect adults.

### Adult Protective Services

OUTCOME 1: Impaired adults who are abused, neglected or exploited by others will have their situation thoroughly investigated and be protected.

### Child Care

OUTCOME 1: Dutchess County will make available and accessible child care to families eligible for child care services under the NYSCBG program.

---

**Identify quantifiable indicators (measures) of the desired changes in order to track progress.**

### Child Protective Services

1a. One hundred percent (100%) of CPS cases conferenced will have plans and services assessed and revised to ensure that all issues of child safety and family needs are met.

1b. DCFS is presently at 11.7% of recurrence and the rest of the state is at 12.2%. DCFS plans to continue to remain under the 12.5%.

1c. Dutchess County DCFS in collaboration with NYS OCFS will continue to provide Family Meetings Trainings until all staff are fully trained. Staff who have been trained will implement these meetings in their case practice.

### Child Preventive Services

1a. One hundred percent (100%) of preventive cases conferenced will have plans and services assessed and revised to ensure that all issues of child safety and family needs are met.

1b. One hundred percent (100%) of families requesting voluntary placement will have assessment to determine whether children can be safely maintained at home with appropriate community supports and services in place prior to a voluntary placement being made.

1c. Five (5) children per year will receive OMH waiver services.

1d. Dutchess County DCFS in collaboration with NYS OCFS will continue to provide Family Meetings Trainings until all staff are fully trained. Staff who have been trained will implement these meetings in their case practice.

2a. All PINS Diversion youth who are accepted for services will be screened by the Intake Review Committee (comprised of the Unit Administrator of the Diversion Unit, Intake Worker, Astor Community Based Services, Dept. of Mental Hygiene) for early identification of and linkage to community based services.
<table>
<thead>
<tr>
<th>Foster Care</th>
</tr>
</thead>
<tbody>
<tr>
<td>1a. One hundred percent (100%) of foster care cases conferenced will have</td>
</tr>
<tr>
<td>plans and services assessed and revised to ensure that all issues of child</td>
</tr>
<tr>
<td>safety and family needs are met.</td>
</tr>
<tr>
<td>1b. DCFS will utilize available B2H waiver slots as they become available.</td>
</tr>
<tr>
<td>1c. Dutchess County DCFS in collaboration with NYS OCFS will continue to</td>
</tr>
<tr>
<td>provide Family Meetings Trainings until all staff are fully trained. Staff</td>
</tr>
<tr>
<td>who have been trained will implement these meetings in their case practice</td>
</tr>
<tr>
<td>1d. Fifty seven percent (57%) of children will exit foster care within 2</td>
</tr>
<tr>
<td>years of date of placement.</td>
</tr>
<tr>
<td>1e. A minimum of two independent living training sessions per year will</td>
</tr>
<tr>
<td>be offered to independent living youth in Dutchess County foster homes.</td>
</tr>
<tr>
<td>1f. All youth with a goal of another planned permanency living arrangement</td>
</tr>
<tr>
<td>who are in foster homes will receive independent living skills training.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Adoption</th>
</tr>
</thead>
<tbody>
<tr>
<td>1a. One hundred percent (100%) of children who are freed for adoption by</td>
</tr>
<tr>
<td>DC Family Court will be assigned an adoption worker within two weeks.</td>
</tr>
<tr>
<td>1b. A minimum of one freed foster care youth will secure an adoptive</td>
</tr>
<tr>
<td>resource through the Wendy's Wonderful Kids Program.</td>
</tr>
<tr>
<td>1c. A minimum of eighteen (18) meetings per year between DCFS adoption</td>
</tr>
<tr>
<td>and foster care staff will be held.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Detention</th>
</tr>
</thead>
<tbody>
<tr>
<td>1a. One hundred (100%) percent of youth remanded to detention will be</td>
</tr>
<tr>
<td>assessed using the approved NYS OCFS validated detention tool when New</td>
</tr>
<tr>
<td>York State OCFS makes the tool available.</td>
</tr>
<tr>
<td>1b. Dutchess County will acquire sufficient data regarding the issue of</td>
</tr>
</tbody>
</table>
| disproportionate minority
1c. Ten (10) youth will be discharged from detention to Juvenile Pre-trial services.

1d. Ten (10) youth will be placed on Juvenile Pre-trial services as an alternative to being placed in detention.

1e. Seventy-five percent (75%) of youth who receive curfew monitoring services will avoid detention or out-of-home placement.

1f. Seventy percent (70%) of youth who receive electronic monitoring services will avoid detention or out-of-home placement.

<table>
<thead>
<tr>
<th>Youth Development</th>
</tr>
</thead>
<tbody>
<tr>
<td>1a. Employment/internship funded programs will meet 70% of their outcomes.</td>
</tr>
<tr>
<td>1b. 90% of the meetings will be attended to allocate the WIB SYEP funding each year.</td>
</tr>
<tr>
<td>2a. 70% of youth served will successfully complete their program services and not enter/reenter the Juvenile Justice system.</td>
</tr>
<tr>
<td>2b. Funded programs will meet 60% of their outcomes.</td>
</tr>
<tr>
<td>2c. Funded programs will meet 70% of their outcomes.</td>
</tr>
<tr>
<td>3a. A minimum of one scholarship will be awarded annually.</td>
</tr>
<tr>
<td>4a. Funded programs will meet 70% of their outcomes.</td>
</tr>
<tr>
<td>4b. Funded programs will complete at least one community service project and/or meet 80% of their outcomes.</td>
</tr>
<tr>
<td>4c. The Youth Council will successfully complete at least three community service projects, one leadership training, and host four guest speakers to address teen related issues.</td>
</tr>
<tr>
<td>4d. Funded programs will meet 75% of their outcomes.</td>
</tr>
<tr>
<td>4e. Funded programs will meet 75% of their outcomes.</td>
</tr>
<tr>
<td>5a. Funded programs will meet 75% of their outcomes.</td>
</tr>
<tr>
<td>5b. Funded programs will meet 75% of their outcomes.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Runaway &amp; Homeless Youth</th>
</tr>
</thead>
<tbody>
<tr>
<td>1a. A minimum of twenty-four (24) youth per year including sexually exploited, PINS, JD, abused and neglected children will be provided a safe haven and case management services in times of crisis.</td>
</tr>
<tr>
<td>1b. At least 100 runaway &amp; homeless youth will be provided emergency housing and case</td>
</tr>
</tbody>
</table>
management services.

1c. At discharge from the shelter, 95% of the youth served will be re-united with their families or placed in an otherwise safe and appropriate residence.

1d. At least 85% of the youth served will be diverted from 'out of home' placement through the juvenile justice, mental health or child welfare systems.

1e. At least 16 older homeless youth will reside at TLC and participate in services to increase their self-sufficiency skills.

1f. At least 80% of the TLC residents will exit to independent living or otherwise appropriate permanent housing.

1g. At least 80% of the youth served will be employed and/or attending an educational program at time of discharge.

1h. HRH's River Haven Independent Living Support Program will provide at least 60 older homeless and at-risk youth with case management services and other supports to help them increase self-sufficiency skills, pursue educational/vocational training and/or employment goals, obtain needed services and secure/sustain appropriate housing.

1i. At discharge 75% of youth served will have safe, stable housing appropriate to their needs and will be employed and/or attending an educational program.

2a. RHYSC or RHYA Service Provider will attend at least 75% of the ICP & DCHC meetings & share information about RHY needs & services at least annually.

2b. RHYSC will maintain an up-to-date list of School Liaisons for the education of homeless students throughout DC and ensure RHY service information is provided to liaisons at least annually and that RHY Programs have procedures in place to facilitate education of RHY as required.

### Domestic Violence

1. A minimum of 175 families per year will receive direct services or consultation services from the domestic violence liaison.

### Adult Protective Services

1a. The Team will develop a training protocol and conduct five (5) sessions per year.

1b. The Team will review a minimum of ten (10) difficult cases per year.

2a. Eight (8) service providers will be invited to speak to staff to facilitate collaborative service plans.

2b. A Supervisor will attend all meetings of the elder abuse task force, provide updates at staff meetings and develop a resource/contact list for case manager use in servicing abuse cases.

2c. Director of Adult Services staff will attend all meetings of the Commissioner's Advisory
Committee (CAC), provide PSA updates to CAC members and provide PSA staff with written updates from CAC meetings to maintain current collaborative resources for service plans.

2d. The Director or the Supervisor will attend all Housing Consortium meetings and report back to staff any program services pertinent to housing needs of PSA population.

2e. The Supervisor will attend all C.A.S.E. meetings and provide a report at monthly staff meetings. The Supervisor will share a list of C.A.S.E. resources with case managers.

2f. The Adult Services Director will form an internal team at DCFS to outline agency needs and targeted goals and objectives. The team will also investigate other task force models in the state with positive outcomes. The team will conduct community outreach and facilitate the formation of the task force.

### Child Care

1a. One hundred percent (100%) of families guaranteed childcare will have CDBG funds available to them during the fiscal year.

1b. Seventy five percent (75%) of investigations are completed in a timely manner.

### VI - Strategies to Achieve Outcomes

Describe strategies that will be implemented to achieve the identified outcomes, including those strategies that support your Child and Family Services PIP outcomes. Each strategy should include the timeframe for completion and a designation of what agency(ies) or department(s) is/are responsible for implementation. Explain how OCFS-administered funding supports achievement of outcomes. Strategies must be related to the achievement of outcomes. If the county receives RHYA state aid, the strategies must provide for the coordination of all available county resources for those populations.

### Child Protective Services

1a. Dutchess County DCFS Children's Services and legal staff members will participate in weekly case conferences to review CPS cases which meet set criteria including complex issues, multiple service providers, differences of opinion, very young children, and multiple CPS reports.

1b. Dutchess County DCFS will reduce the Recurrence Rate of Child Maltreatment/Abuse by utilizing more community resources for families so that there will be more supportive services attached to the family when CPS is no longer involved.

1c. Dutchess County DCFS will utilize Family Meetings to locate resources for children more quickly and to give families an opportunity to assist in developing safety plans to enable children to remain home or exit foster care more quickly.

1a. Dutchess County DCFS Children's Services and legal staff members will participate in
### Child Preventive Services

- Weekly case conferences to review Preventive cases which meet set criteria including complex issues, multiple service providers, differences of opinion, very young children, and multiple CPS reports.

1b. Birth families who request voluntary placement of children will meet with the DCFS intake worker and be referred to ECCSI and/or the Department of Probation if needed to try to prevent the need for a DCFS foster care placement.

1c. Dutchess County DCFS will contract with Astor Home For Children to provide five crisis intervention waiver slots to provide in-home services to children at risk of psychiatric hospitalization and their families, to enable those children to remain in the community.

1d. Dutchess County DCFS will utilize Family Meetings to locate resources for children more quickly and to give families an opportunity to assist in developing safety plans to enable children to remain home or exit foster care more quickly.

1e. Dutchess County DCFS will fund 4 crisis/respite beds at the Riverhaven Shelter for teens.

2a. The Dutchess County Office of Probation will operate a Diversion Unit that provides intake, assessment and case planning services for families that target criminogenic areas of need and risk, and utilize a strength-based approach to increase protective factors and reduce dynamic risk.

2b. When a recommendation for out-of-home placement is being considered, the case will be reviewed by the Dispositional Review Team.

2c. Dutchess County Office of Probation will continue to refer appropriate families to River Haven’s Respite Program.

2d. DC Probation Officers who have been trained as facilitators of cognitive/behavioral curriculums will implement the Crossroads curriculum, which is cognitive/behavioral curriculum with a focus on life skills.

2e. Collaborative Solutions Team members and one Probation Officer will provide Functional Family Therapy at the Office of Probation on a part-time basis.

### Foster Care

- Dutchess County DCFS Children's Services and legal staff members will participate in weekly case conferences to review foster care cases which meet set criteria including complex issues, multiple service providers, differences of opinion, very young children, and multiple CPS reports.

1b. Dutchess County DCFS will continue to work in collaboration with Astor and Children's Village for implementation of services through the B2H program which is designed to provide qualified children with health care services that will stay with the child until the child turns 21 years of age.

1c. Dutchess County DCFS will utilize Family Meetings to locate resources for children more
quickly and to give families an opportunity to assist in developing safety plans to enable children to remain home or exit foster care more quickly.

1d. DCFS will find permanency for children within two years of placement by collaboratively working with D.C. Family Court to file petitions timely, present settlements timely, improve time management at DCFS and Family Court, and locate fathers and relatives early on as possible resources for children in placement.

1e. Dutchess County DCFS Foster Care case managers will assess the developmental needs and life skills of Independent Living youth in Dutchess County foster homes and arrange for and provide training needed to achieve self-sufficiency.

1f. Dutchess County DCFS Foster Care case managers will enlist the help of foster parents and placement agencies to teach independent living skills to youth during and after foster care.

### Adoption

<table>
<thead>
<tr>
<th>1a. Within two weeks of the Court action to free, DCFS will assign an adoption worker to each freed child who will immediately begin the work of finding a permanent home for the child.</th>
</tr>
</thead>
<tbody>
<tr>
<td>1b. DCFS Adoption worker will work with Wendy’s Wonderful Kidis Program to secure an adoptive resource.</td>
</tr>
<tr>
<td>1c. DCFS Adoption and Foster Care staff will meet to review cases and identify barriers to permanency.</td>
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</tbody>
</table>

### Detention

<table>
<thead>
<tr>
<th>1a. Youth in detention will be screened using an objective detention screening tool.</th>
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<tbody>
<tr>
<td>1b. DC Probation as a member of the Court Involved Youth Committee will examine disproportionate minority confinement in secure and non-secure detention.</td>
</tr>
<tr>
<td>1c. Based on the results of the screening tool, a recommendation for release to the least restrictive alternative to detention program will be made where indicated.</td>
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<tr>
<td>1d. Efficacy of and planning for alternative to detention options shall be driven by available data.</td>
</tr>
</tbody>
</table>

### Youth Development

<table>
<thead>
<tr>
<th>1a. To provide vocational experiences for youth, the Youth Board will allocate funding for jobs and/or internships.</th>
</tr>
</thead>
<tbody>
<tr>
<td>1b. Director of Youth Services will participate on the WIB Summer Youth Employment Program grant allocation process.</td>
</tr>
<tr>
<td>2a. Youth Services will provide counseling services to TANF eligible youth and families to promote emotional health.</td>
</tr>
<tr>
<td>2b. To provide access to services, the Youth Board will fund services that link youth to intervention and treatment services.</td>
</tr>
<tr>
<td>2c. To promote optimal physical health, the Youth Board will fund programs that provide</td>
</tr>
</tbody>
</table>
opportunities to increase levels of physical fitness.

3a. To assist county youth in achieving higher education, the Youth Board will provide scholarships at Dutchess Community College.

4a. To promote constructive use of time, the Youth Board will fund programs that provide youth with positive and productive activities during the out-of-school hours.

4b. To increase youth opportunities for community service, the Youth Board will fund programs that provide youth with meaningful volunteer opportunities and internships.

4c. The Division of Youth Services will organize and sponsor the DC Youth Council to provide high school students opportunities and training for youth leadership, youth empowerment and develop civic values.

4d. The Youth Board will fund programs that offer skill building experiences, such as social competencies, arts and cultural awareness, athletics and recreation, health information, and conflict resolution.

4e. To reduce youth violent incidents or recidivism rates, the Youth Board will fund municipal juvenile bureaus and school resource officer programs.

5a. To increase access of services for victims of youth violence, the Youth Board will fund services that provide assistance to children and youth who are victims of violence.

5b. To increase youth awareness of the signs and causes of violence, the Youth Board will fund educational program on personal safety and domestic violence.

### Runaway & Homeless Youth

1a. Dutchess County Division of Youth Services will fund, support and monitor Hudson River Housing's (HRH’s) River Haven Shelter, a 12 bed NYS certified RHYA Part I Emergency Shelter (4 beds will be available for respite care under contract with DCFS).

1b. Dutchess County will support HRH’s River Haven Transitional Living Community (TLC) a 10 bed, NYS certified RHYA Part II TILPS Supported Residence.

1c. Dutchess County Division of Youth Services will fund, support and monitor HRH’s River Haven Independent Living Support Program an RHYA Part II Non-Residential Case Management Program.

2a. RHY Services Coordinator and/or RHYA Service Providers will represent the needs of the RHY population in County planning processes including the ICP & the DC Housing Consortium’s Continuum of Care (CoC) homeless service plan.

2b. RHY Services Coordinator will ensure RHY have full access to educational services as entitled under the law.

### Domestic Violence

1a. Two domestic violence liaisons will be located in Dutchess County DCFS Children's
Services division to act as a resource and support to Children's Services staff members in their work with families dealing with domestic violence issues.

<table>
<thead>
<tr>
<th>Adult Protective Services</th>
</tr>
</thead>
<tbody>
<tr>
<td>1a. An Adult Protective Services Team will be designated to conduct public information sessions about adult abuse to enable the public to better recognize and report it.</td>
</tr>
<tr>
<td>1b. Adult Services will present difficult cases to an internal DCFS Case Consultation Team.</td>
</tr>
<tr>
<td>2a. Service providers will be invited to speak to DCFS staff.</td>
</tr>
<tr>
<td>2b. An Adult Services Supervisor will attend meetings of the Elder Abuse Task Force to strengthen relationships with network providers.</td>
</tr>
<tr>
<td>2c. Director of Adult Services will attend the Commissioner's Advisory Committee which brings together a network of Service providers.</td>
</tr>
<tr>
<td>2d. The Supervisor of the DCFS Housing Unit and the Director of Adult Services will participate in Dutchess County Housing Consortium meetings and share information about housing opportunities with the DCFS Adult Services Unit.</td>
</tr>
<tr>
<td>2e. An Adult Services Supervisor will attend the Council of Agencies Serving the Elderly (C.A.S.E.) meetings to expand network of supportive service providers of the elderly and provide PSA information to those providers.</td>
</tr>
<tr>
<td>2f. The Adult Services Division will initiate the development of a local Task Force on Financial Exploitation of the vulnerable adult population to increase positive outcomes of investigation and/or prosecution of exploitation cases.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Child Care</th>
</tr>
</thead>
<tbody>
<tr>
<td>1a. CCBG expenditures will be monitored so that funding remains available throughout the year for families guaranteed childcare.</td>
</tr>
<tr>
<td>1b. Child care Front End Detection investigations will be completed in a manner that will allow the avoidance of improper payments while processing of applications within 30 days.</td>
</tr>
</tbody>
</table>

### VI! - Plan Monitoring

Describe the methods and the processes that will be used by the district to verify and monitor the implementation of the Child and Family Services Plan and the achievement of outcomes.

The ICP Workgroup will monitor the status of the various strategies annually.

The Youth Service's Child and Family Services Plan outcomes and strategies are reflected in the yearly Division's goals and shared with the Youth Board, Commissioner of DCFS and County Executive. The Summary of Funded OCFS Program Services Annual Outcomes is also shared. Brief updates are included in the Youth Services' emails to contract agencies as needed. The annual status of the Youth Services' goals are reported to the County Executive for his State of the County Address in January and summarized in the Annual Youth Services' Report to the Community.

http://ocfs.state.nyenet/cfsp/APPENDIX%20Program%20Narrative%20Print.asp

6/19/2013
The annual status of DCFS achievements is reported to the County Executive for his State of the County Address and achievements are disseminated to a wider audience with the Department's Annual report. DSS Administrative Staff meeting minutes are sent to the CE, Legislature and DCFS Commissioner's Advisory Committee.

Both DCFS and Youth Services goals and achievements are discussed during the course of the bi-monthly Health and Human Services Cabinet meetings. Opportunities to increase cross-system support and/or processes to improve outcomes for families and children will be studied and recommended to the County Executive. The Cabinet is involved in the long term project to incorporate outcome language into county direct and contracted services.

Probation shares bi-annually strategies achieved with the Juvenile Justice Committee.

VIII - Financing Process

☑ Check if No Change in Section VIII

Describe the financing for the district's services.

- Include general information about the types of funds used (e.g. federal, State, local, TANF, or innovative funding approaches). Include new uses of TANF or Flexible Funds for Family Services for program services. Include any innovative approaches to funding or new uses of funds to support the service delivery system.

- If purchase of service agreements are used, describe the criteria and procedures used by the district for selecting providers for all child welfare, adult protective, and non-residential domestic violence purchase of services (e.g. RFP process, news releases on availability of funds, sister agencies panel).

Describe how purchase service contracts will be monitored.

- Describe procedures that will be used to ensure that the services being purchased are effective in meeting the outcomes as outlined in the contract and your plan. Include the frequency of monitoring, tools that will be used, and who will be involved.
## APPENDIX D for dutchess County (Edit)

### Relationship Between County Outcomes and Title IV-B Federal Goals

List each district outcome that supports or relates to achievement of the federal goals identified below. Many of your outcomes are listed under your Child and Family Services Review PIP, and should be included here.

<table>
<thead>
<tr>
<th>Title IV-B of the Social Security Act, Subpart I</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Goal 1:</strong> Families, including nuclear, extended, and adoptive families, will be strengthened and supported in raising and nurturing their children; in maintaining their children’s connections to their heritage; and in planning their children’s future.</td>
</tr>
<tr>
<td>Child Protective Outcome 1: CPS safety factors that affect Dutchess County children and families will be identified and addressed to reduce the risk of future abuse or maltreatment.</td>
</tr>
<tr>
<td>Child Preventive Outcome 1: Families, including nuclear, extended and adoptive families are strengthened and supported so they are able to raise, nurture, and ensure the children’s connections to their heritage and in planning for their children’s futures</td>
</tr>
<tr>
<td>Child Preventive Outcome 2: Dutchess County will assist youth in assuming personal responsibility for their behavior and refraining from violence to avoid the necessity for out of home placement.</td>
</tr>
<tr>
<td><strong>Goal 2:</strong> Children who are removed from their birth families will be afforded stability, continuity, and an environment that supports all aspects of their development.</td>
</tr>
<tr>
<td>Foster Care Outcome 1: Children who are removed from their birth families will be ensured stability, continuity, and an environment that supports all aspects of their development.</td>
</tr>
<tr>
<td>Adoption Outcome 1: Children who are removed from their birth families will be ensured stability, continuity, and an environment that supports all aspects of their development.</td>
</tr>
</tbody>
</table>

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http://ocfs.state.nyenet/cfsp/APPENDIX%20D%20Print1.asp
<table>
<thead>
<tr>
<th><strong>Goal 3:</strong> Victims of family violence, both child and adult, will be afforded the safety and support necessary to achieve self-sufficiency (adult) and/or to promote their continued growth and development (child).</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Domestic Violence Outcome 1:</strong> Victims of family violence, both child and adult will be afforded the safety and support necessary to achieve self sufficiency and/or to promote their continued growth and development (child).</td>
</tr>
<tr>
<td><strong>Child Protective Outcome 1:</strong> CPS safety factors that affect Dutchess County children and families will be identified and addressed to reduce the risk of future abuse or maltreatment.</td>
</tr>
<tr>
<td><strong>Goal 4:</strong> Adolescents in foster care and pregnant, parenting, and at-risk teens in receipt of public assistance will develop the social, educational, and vocational skills necessary for self-sufficiency.</td>
</tr>
<tr>
<td><strong>Youth Development Outcome 1:</strong> Youth will be prepared for their eventual economic self-sufficiency.</td>
</tr>
<tr>
<td><strong>Youth Development Outcome 2:</strong> Children will leave school prepared to live, learn and work in a community as contributing member</td>
</tr>
<tr>
<td><strong>Goal 5:</strong> Native American families, including nuclear, extended, and adoptive families, will be strengthened and supported in raising and nurturing their children; in maintaining their children's connections to their heritage; and in planning their children's future.</td>
</tr>
<tr>
<td><strong>Child Protective Outcome 1:</strong> CPS safety factors that affect Dutchess County children and families will be identified and addressed to reduce the risk of future abuse or maltreatment.</td>
</tr>
<tr>
<td><strong>Child Preventive Outcome 1:</strong> Families, including nuclear, extended and adoptive families are strengthened and supported so they are able to raise, nurture, and ensure the children's connections to their heritage and in planning for their children's futures.</td>
</tr>
</tbody>
</table>
APPENDIX E for dutchess County (Edit)
Public Hearing Requirements

| Date Public Hearing held: 02/04/2013 |
| (at least 15 days prior to submittal of Plan) |

| Date Public Notice published: 01/17/2013 |
| (at least 15 days in advance of Public Hearing) |

| Name of Newspaper: Poughkeepsie Journal |
| Number of Attendees: 12 |

Topics and Comments Addressed at Hearing:
Services to Exploited Children
DCFS reported that at this time, Dutchess County has no and has not had any sexually exploited children who meet the criteria in Social Services Law 447-b that we are aware of. To determine an estimated number of victims the Deputy Commissioner talked to the City of Poughkeepsie Police, the District Attorney’s Office, the Dutchess County Sheriff’s Office, the Department of Probation, and Hudson River Housing/River Haven.

In these situations, DCFS is required to provide some services to the extent that funds are available. The plan is to use the respite beds at River Haven for children/youth under 18 who are in need of short term placement. Then, other appropriate services will be offered from there.

Appendix M Child Care Plan Amendment

There will be a minor amendment to the Child Care Plan regarding how DCFS plans to close cases should the funds run out. Currently, the plan states that when DCFS runs out of Child Care Subsidy funds the agency will close cases that were opened for the shortest amount of time (i.e. the newest cases). The change to the plan will state that if DCFS runs out of funds, cases that were open for the longest amount of time will be closed first. Families who have been on subsidy for a long period of time are more likely to have higher income levels than those who are new to the child care subsidy program. Last year, the DCFS did not run out of funds. No
comments were made on this.

DCFS and Probation reviewed the funding changes regarding low risk youth. In the past, all school filed and parent filed low risk PINS complaints were sent to the Youth Services Unit for services. Previously, the State funded this under Community Optional Preventive Services (COPS). This funding is no longer unlimited and DCFS only receives a small percentage of what was received in the past. This year because DCFS had some money in the FFFS (Flexible Fund for Family Services) funding stream, they were able to convert some of this funding to pay for the youth bureau services which will pay for the Youth Services program at 100%. This enabled DCFS to use the COPS funding to pay for some Probation Department Services. With the change in this funding stream, Youth Services now needs to serve only families that are TANF eligible because this is a requirement for FFFS funding.

The Probation Department uses the YASI screening instrument to determine risk level. Probation wants to provide the low risk population with services and be helpful to them in the least intrusive way possible. Probation will keep the low risk population in an administrative caseload for at least 90 days. The low risk school filed PINS complaints will have School Review Meetings (with school personnel, parent/s, probation officers) to address school behaviors. This is also done with medium and high risk cases. With low risk TANF eligible youth the Department of Probation will let them know that the Youth Services Unit may be helpful to them, and ask if YSU can contact them and do an outreach phone call to them. If the family agrees, they will be asked to sign a consent form. All PINS complaints (within the first week that they sign on to diversion services) go through an Intake Review Meeting (team members from Astor, BETA, Mental Hygiene, Functional Family Therapy, Probation, etc. briefly review all intakes) to discuss what services may be beneficial, and then there is follow-up when the cases go to the Probation Officer for the full YASI case plan. Parent filed low risk cases will still go through the intake review. Then, the Department of Probation will have a conversation with the family about what services are recommended and ask the family if they would like to participate in Youth Services Unit programs, and whether or not it would be okay for YSU to reach out to them. Therefore, low risk TANF eligible youth and their families will be invited to participate in YSU services, instead of automatically sending all low risk youth to the Youth Services Unit.

There will be no changes to the other appendices.
<table>
<thead>
<tr>
<th>☑ Health</th>
<th>☐ Legal</th>
<th>☑ Child Care</th>
</tr>
</thead>
<tbody>
<tr>
<td>☑ Adolescents</td>
<td>☐ Mental Health</td>
<td>☐ Law Enforcement</td>
</tr>
<tr>
<td>☐ Aging</td>
<td>☐ General Public</td>
<td>☑ Other: Community Center</td>
</tr>
<tr>
<td>☑ Other: DV Service Provider</td>
<td>☑ Other: Mediation Provider</td>
<td></td>
</tr>
</tbody>
</table>

Issues identified at the Public Hearing:

None
**APPENDIX F for dutchess County (Edit)**

**Program Matrix**

Each district will enter their Program Information into the Welfare Management System (WMS). Instructions for completing this process are located in the Plan Guidance Document. Answer the questions below related to the information you entered into the WMS system.

<table>
<thead>
<tr>
<th>Question</th>
<th>Options</th>
</tr>
</thead>
<tbody>
<tr>
<td>Are there changes to the services your county intends to provide during the County Planning Update cycle?</td>
<td>No, Yes</td>
</tr>
</tbody>
</table>

If there are changes to the services, please indicate what those changes are.
APPENDIX M for dutchess County Page

Reasonable Distance, Very Low Income, Family Share, Case Closing and Openings, Recertification Period, Fraud and Abuse Control Activities

Reasonable Distance

Define “reasonable distance” based on community standards for determining accessible child care. The following defines “reasonable distance”:

Define “reasonable distance” based on community standards for determining accessible child care. The following defines “reasonable distance”: For the purpose of determining whether child care is accessible to a TANF recipient who is a caretaker relative of a child under the age of 13 Dutchess County defines a reasonable distance as one-way travel time up to one and one half hours from home to a work activity with a stop at a child care provider.

Describe any steps/consultations made to arrive at your definition:

Dutchess County has a public transportation system and uses the “2 mile” rule for employment purposes. If an individual resides outside of the two mile radius to public transportation, alternate arrangements are explored. This is in consistent with Dutchess County’s employment plan.

Very Low Income

Define “Very Low Income” as it is used in determining priorities for child care benefits

“Very Low Income” is defined as 100% of the State Income Standard.

Family Share

“Family share” is the weekly amount paid towards the costs of the child care services by the child’s parent or caretaker. In establishing family share, your district must select a percentage from 10% to 35% to use in calculating the family share and justify this percentage decision. The weekly family share of child care costs is calculated by applying the family share percentage against the amount of the family’s annual gross income that is in excess of the State Income Standard divided by 52.

Family Share Percentage selected by the district 30%
Note: The percentage selected here must match the percentage selected in Title XX Program Matrix in WMS.

CASE CLOSINGS - LOCAL PRIORITIES IDENTIFIED

1. Identification of local priorities in addition to the required federal priorities (select one).

   The district has identified local priorities in addition to the required federal priorities (Then Complete Number 2)
   The district has not identified local priorities in addition to the required federal priorities (Then Complete Number 3).

The district Hasnot identified local priorities in addition to the required federal priorities

2. Describe how priority is given to federally mandated priorities and describe local priorities. If all NYSCCBG funds are committed, the district will discontinue funding to those families that have lower priorities in order to serve families with higher priorities. Describe in the space below how the district will select cases to be closed in the event that there are insufficient or no funds available.

a. The district will select cases to be closed based ONLY on income. ---

Choose one below

The district will close cases from the highest income to lowest income.
The district will close cases based on income bands

1) The district will -

2) If closing cases based on income bands.
   Describe the income bands, beginning at 200% of the State Income Standard and ending at 100% of the State Income Standard:

   OR

b. The district will select cases to be closed based ONLY on categories of families.

   Yes or No? ---

   If Yes. List the categories in the order that they will be closed, including the optional categories selected in Appendix L:
CASE CLOSINGS - LOCAL PRIORITIES IDENTIFIED

c. The district will select cases to be closed based on a combination of income and family category.

Yes or No? -

If Yes, List the categories, including the optional categories selected in Appendix L and income groupings in the order that they will be closed:

OR

d. The district will select cases to be closed on a basis other than the options listed above.

Yes or No? -

If Yes, Describe how the district will select cases to be closed in the event that there are insufficient funds to maintain the district’s current case load:

OR

e. The last cases to be closed will be those that fall under federal priorities.
Identify how your district will prioritize federal priorities. Cases that are ranked 1 will be closed last.

Very low income ranking: -

Families that have a child with special needs ranking: -

CASE CLOSINGS - LOCAL PRIORITIES NOT IDENTIFIED

3. If all NYSCCBG funds are committed, case closings for families that are not eligible under a child care guarantee and are not a federally mandated priority must be based on the length of time in receipt of services. The length of time used to close cases may be based either on the shortest or longest time the family has received child care services, but must be consistent for all families.

a. Identify how the district will prioritize federal priorities. Cases that are ranked 1 will be closed last.

Very low income ranking: Rank1

Families that have a child with special needs: Rank2:
b. The district will close cases based on the federal priorities and the amount of time the family has been receiving child care services.

The district will close cases based on: **Longest time receiving child care services**

4. The district will establish a waiting list for families whose cases were closed because the district did not have sufficient funds to maintain our current caseload.

Yes or No? **No**

If Yes, please describe.

**Case Openings**

Describe below how priority is given to federally mandated priorities and how the district will select cases to be opened in the event that insufficient funds are available.

1. The first cases to be opened will be those that fall under the federal priorities. Identify how your district will prioritize federal priorities. Cases that are ranked 1 will be opened first.

Very low income ranking: **Rank1**

Families that have a child with special needs ranking: **Rank2**

**Case Openings**

2. The district will select cases to be opened based ONLY on income.

   Yes or No? **Yes**

   If Yes, how does the district determine cases? The **district will open cases from the lowest income to highest income**.

   If the district will open cases based on income bands, describe the income bands, beginning at 100% of the State Income Standard and ending at 200% of the State Income Standard:

3. The district will select cases to be opened based ONLY on category

   Yes or No? **No**

   If Yes, list the categories in the order that they will be opened, including the optional categories selected in Appendix L:
Case Openings

4. The district will select cases to be opened based on a combination of income and family category.
   Yes or No? No
   If Yes, list the categories, including the optional categories selected in Appendix L and income groupings in the order that they will be opened:

5. The district selects cases to be opened on a basis other than the options listed above.
   Yes or No? No
   If Yes, describe how the district will select cases to be opened in the event that there are not sufficient funds to open all eligible families:

6. The district will establish a waiting list when there are not sufficient funds to open all eligible cases.
   Yes or No? No
   If Yes, describe how the district will handle.

7. The district’s child care services recertification period is every: twelve months

Fraud and Abuse Control Activities

Describe below the criteria the district will use to determine which child care subsidy applications suggest a higher than acceptable risk for fraudulent or erroneous child care subsidy payment in addition to procedures for referring such applications to the district’s front-end detection system.

Below is the approved Front End Detection System Plan for Operations for NYSCCBG Child Care Cases and Investigative Unit Operations Plan for Dutchess County:
DUTCHESS COUNTY FRONT END DETECTION SYSTEM PLAN FOR OPERATIONS
FOR NYSCCBG CHILD CARE CASES
Prepared by: Chris Corman, Supervisor of Special Investigations, (845) 486-3044
FEDS Contact Person:

http://ocfs.state.nyenet/cfsp/APPENDIX%20M%20Print.asp
Chris Corman, Supervisor of Special Investigations, (845) 486-3044
60 Market Street, Poughkeepsie, New York 12601
1. The following criteria will prompt a Child Care FEDS Referral:
   • Self-employed but without adequate business records to support financial assertions
   • Childcare provider lives in the same household as child
   • Working off the books
   • Applicant unsure of own address
   • Applicant has no documentation to verify his/her identity or the identification is suspect
   • Documents or information provided are inconsistent with application, such as different name used for signature
   • Prior history of denial, case closing, or overpayments resulting from an investigation
   • No absent parent information or information is inconsistent with application
   • P.O. Box used as a mailing address without reasonable explanation
2. Childcare Unit Process and Procedure:
   The FEDS referral will be reviewed for each Childcare eligibility interview. When one or more of the circumstances listed above occurs, the referral form and the appointment notice are completed by the Childcare worker. The referral is given to the Childcare supervisor with the case record. The supervisor reviews the referral and, if appropriate, sends the FEDS referral to the Special Investigations Unit (SIU) within 24 hours of the date of application.
3. Special Investigations Unit Process and Procedure:
   The FEDS referral will be logged in and assigned immediately. The investigation will begin within forty-eight (48) hours. The investigation will include collateral contacts and home visits when necessary, computer checks and further interviews with the applicant. A written report will be provided to the Childcare worker within five (5) days of the completion of the investigation. If an investigation cannot be completed within five (5) days, an oral report will be given to the Childcare worker within forty-eight (48) hours and a written report as soon as the investigation can be completed. All investigations will be completed in a manner that is consistent with the processing of applications within thirty (30) days.
   a) Investigative unit processing, includes logging, tracking and brief description of investigative unit processes (i.e., home visit, collateral contact, age, etc.). Also includes the targeted timeframes for reporting investigative results back to eligibility worker for final determination.
4. Procedure for Reporting Final Disposition:
   The lower section of the Investigation Unit’s report has a section for the case disposition. The childcare worker will complete this section when processing the case. The original of the form will be sent to SIU for report purposes. The copy will be filed in the case record.
5. Methodology for completing the monthly FEDS report:
   The SIU Supervisor has a program in place on his computer to summarize the monthly FEDS activity. The SIU Supervisor will prepare the monthly report of FEDS complaints and investigations and forward the report to OTDA via e-mail by the 10th of the following month.
   The FEDS program has been operational for Family Assistance, Safety Net and Medicaid since 1/93. SIU currently has four
(4) Investigators involved with both FEDS and fraud referrals.
Dated: 2/9/10

Describe the sampling methodology used to determine which cases will require verification of an applicant's or recipient's continued need for child care, including, as applicable, verification of participation in employment, education, or other required activities.

For all Low income and Transitional Child Care cases, a recertification application is completed yearly (copy attached). An Employment Questionnaire (copy attached) is also completed yearly. This results in contact every six months. Verification of income is required at each contact. A new enrollment form is only required at recertification.

For Child care for TA individuals in training, participating in WEP, attending approved drug/alcohol treatment or employed, a new enrollment form is required yearly. All informal providers must submit forms to the Child Care supervisor who reviews them and forwards them to the Child Care Council for approval. Payment is made only if provider is approved and verification of attendance/participation is received. Payment is made for actual hours of participation plus reasonable travel time.

Describe the sampling methodology used to determine which providers of subsidized child care services will be reviewed for the purpose of comparing the child care provider's attendance forms for children receiving subsidized child care services with any Child and Adult Care Food Program inspection forms to verify that child care was actually provided on the days listed on the attendance forms.

Dutchess currently has approximately 72 providers who are not day care centers in the CACFP Program. The Council forwards the attendance forms from each inspection to the Department where annually 20% of the providers are selected for a point in time review. The Supervisor of the Day Care Unit contacts the Child Care Council member who is in charge of the site visits on a monthly basis and requests a list of 3-4 providers that had site visits done that month along with the names of the children present at the time of the visit. He will then compare the information to the attendance forms for that provider to verify that DSS was billed correctly. Any discrepancies will be referred to the Special Investigations Unit for further action.

Inspections of Child Care Provider Records and Premises

The district may choose to make announced or unannounced inspections of the records and premises of a provider/program that provides child care for subsidized children for the purpose of determining whether the child care provider is in compliance with applicable laws and regulations and any additional requirements imposed on such a provider by the social services district Per 18 NYCRR 415.4(h) (3). Does the district choose to make inspections of such child care providers/programs?

Yes or No. -
If Yes, provide the details of your inspections plan below.
A. The following types of subsidized child care providers/programs are subject to this requirement:

☐ Legally-Exempt Child Care
  ☐ In-Home;
  ☐ Family Child Care;
  ☐ Group programs not operating under the auspices of another government agency
  ☐ Group programs operating under the auspices of another government agency
  ☐ Licensed or Registered
  ☐ Family Day Care;
  ☐ Registered School Age Child Care
  ☐ Group Family Day Care;
  ☐ Day Care Centers;
  ☐ Small Day Care Centers;

B. The district -

Reserve the right to make inspections PRIOR to subsidized children receiving care in a home where the inspection is for the purpose of determining whether the child care provider is in compliance with applicable laws and regulations and any additional requirements imposed on such a provider by the social services district.

C. The district will report violations of regulations as follows:

- Violations by a licensed or registered child care provider will be reported to the applicable Office of Children and Families (OCFS) Regional Office.

- Violations by an enrolled or enrolling legally-exempt child care provider will be reported to the applicable Enrollment Agency.
# APPENDIX V for Dutchess County

## Persons In Need of Supervision (PINS) Diversion Services

This appendix refers to the PINS Diversion population only. Complete sections 1 through 4 for PINS Diversion population only.

### Section 1: Designation of Lead Agency (check one):

- Probation
- LDSS

Describe below the current inventory of available community services within each category below for the PINS Diversion population. For each service, include the geographic area (countywide or specific cities or towns). Please note that the first three service categories are required.

<table>
<thead>
<tr>
<th>Service Category</th>
<th>Geographic Area</th>
<th>Service Gap – select one</th>
</tr>
</thead>
<tbody>
<tr>
<td>a. Residential Respite – Required</td>
<td>Hudson River Housing Inc.: River Haven provides emergency housing and support services for runaway and homeless youth and young people who can otherwise benefit from short-term/respite housing due to family conflict/emergency, risk of court placement, or other issues. The River Haven Shelter is certified by NYS to house youth ages 10 through 17. Staff are available 24/7 to handle requests for housing, and provide related services including: referrals, information, counseling and crisis intervention for adolescents and their families. River Haven serves all of Dutchess County.</td>
<td>No</td>
</tr>
<tr>
<td>b. Crisis Intervention 24 hours/day – Required</td>
<td>Office of Probation: Mon., Wed., 9:00a.m. -5:00p.m., Thurs. and Tues. 8:00a.m.- 6:30p.m., Friday 8:00a.m.- 5:00 p.m. Other days/hours: Dutchess County</td>
<td>No</td>
</tr>
<tr>
<td>Requirement</td>
<td>Details</td>
<td>Result</td>
</tr>
<tr>
<td>-------------</td>
<td>---------</td>
<td>--------</td>
</tr>
<tr>
<td>c. Diversion Services/other alternatives to detention - Required</td>
<td>Dutchess County Office of Probation, Diversion Services, Alternatives to Detention including: Pre-trial Services, Electronic Monitoring, Curfew Monitoring, and JRISC are available on a pre-trial basis as an alternative to detention. These services are available county wide.</td>
<td>No</td>
</tr>
<tr>
<td>d. Alternative Dispute Resolution Services - Optional! No longer available on site. Families can still be referred for this service off site and they will be charged a fee for service.</td>
<td>Yes</td>
<td>Yes</td>
</tr>
<tr>
<td>e. Other: Functional Family Therapy (FFT)</td>
<td>Our two co-located Collaborative Solutions Team members, a psychologist from Astor Community Based Services and an M.S.W. from the Department of Mental Hygiene provide FFT in addition to consultation and referral on other high and medium risk cases. A probation officer is also a trained FFT therapist and provide FFT to PINS Diversion families on a part-time basis. At any given time, 18 PINS Diversion families receive FFT on site.</td>
<td>No</td>
</tr>
</tbody>
</table>
Please provide a description of any changes that have been made to these procedures since the submission of your last comprehensive plan, including any collaborative team processes.

<table>
<thead>
<tr>
<th>PINS Diversion Services Protocol</th>
<th>Responsible Agency(ies)</th>
<th>Brief Description of How Provided</th>
</tr>
</thead>
<tbody>
<tr>
<td>a. Provides an immediate response to youth and families in crisis (includes 24 hours a day response capability)</td>
<td>✅ Probation, □ LDSS, □ Both, ✅ Other (name) River Haven HELPLINE</td>
<td>Families can contact the Dutchess County Office of Probation and Community Corrections Monday, Wednesday and Fridays between the hours of 9:00a.m. and 5:00p.m. and Tuesdays and Thursdays between the hours of 8:30a.m. and 6:30 p.m. for an immediate response to families and youth in need of services. On days and times outside of those hours, families can contact the River Haven Shelter or, for psychiatric emergencies, the Dutchess County Department of Mental Hygiene Helpline. The River Haven Shelter can provide respite services and the Emergency Department located at St. Francis Hospital can provide emergency psychiatric services. The local police agencies can be contacted in situations where violence is present.</td>
</tr>
<tr>
<td>b. Determines the need for residential respite services and need for alternatives to detention</td>
<td>□ Probation, □ LDSS, ✅ Both, ✅ Other (name) Asst. County Attorneys</td>
<td>If a family is in crisis, the probation officer engages any combination of a member of the Collaborative Solutions Team, the Sr. Probation Officer and/or Unit Administrator of the Family Court Diversion Unit to meet with the family immediately at the office, home or school. They assess if the youth or family member requires an emergency psychiatric evaluation or respite housing either at the River Haven shelter or with an appropriate friend or family member. We currently use the YASI Detention tab if any case is forwarded to Family Court. We have an array of alternative to detention options which are considered for any youth who scores medium or high on the detention tab. Unfortunately, it is our understanding that the DRAI tool is only to be used for JD youth.</td>
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<tr>
<td>c. Serves as intake agency – accepts referral for PINS diversion services, conducts initial</td>
<td></td>
<td>The Sr. Probation Officer or the intake/officer who will be conducting the initial interview schedules the initial conference. In cases of emergencies, the Sr. Probation Officer or Unit Administrator will make arrangements for the family to be seen immediately by the appropriate staff. This may include a member of the</td>
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<tr>
<td>Conferenceing, and makes PIN eligibility determinations</td>
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<td>-------------------------------------------------------</td>
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<tr>
<td><strong>Collaborative Solutions Team when indicated</strong></td>
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<tr>
<td>All youth under the age of 18 who fit the legal criteria of a PINS will be considered for diversion services. The Sr. Probation Officer of the Dutchess County Office of Probation and Community Corrections Family Court Intake/Diversion Unit will review all complaints to determine if they meet eligibility requirements. If questionable, the Unit Administrator will review the complaint for a final determination.</td>
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<td>Every potential respondent shall qualify for adjustment services. Exceptions to this would include the respondent's refusal to cooperate with adjustment services or a run away. In these cases, every effort will be made to locate and engage the potential respondent so as to avoid a petition to court. Family Court is used as a last resort when diversion efforts are unsuccessful.</td>
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<tr>
<th>Conducts assessment of needs, strengths, and risk for continuing with PIN behavior</th>
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<td><strong>At Intake, a YASI pre-screen is completed. As research is clear that low-risk youth are better served in a non-juvenile justice setting, low risk youth TANF eligible may be referred to the Dutchess County Youth Services Unit for services. A full YASI assessment is completed on all medium and high risk youth who have agreed to diversion services. Upon signed consent from parent(s) and youth, a MAYS! screening is also conducted for the purpose of determining any mental health issues that would indicate the need for further evaluation on an emergency basis or for linkages to a mental health provider.</strong></td>
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<td><strong>For moderate and high risk youth the assigned probation officer will develop a case plan based on the needs and strengths identified by the YASI. The family will take an active part in the case planning process and will sign off on the plan. The case plan must be specific and measurable and correlate to the assessment. YASI updates will be conducted at 90 day intervals and at closing to measure progress. Should risk levels increase or protective factors decrease, a plan to address these factors must be noted in the case plan.</strong></td>
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referrals

☐ LDSS
☐ Both
☒ Other (name)
Collaborative Solutions Team

Collaborative Solutions Team, Probation supervisor/designee, Astor clinical supervisor and JRISC therapist, to match needs with services including, but not limited to, J-RISC, FFT, Astor Services for Families and Children, Lexington Center for Recovery and the Collaborative Solutions Team. The Intake Review Committee meets weekly to review all cases.

g. Makes case closing determination

☐ Probation
☐ LDSS
☐ Both
☐ Other (name)

Cases where the goals of the case plan have been met shall be considered for successful case closure. In these instances, the probation officer submits the YASI reassessment with a summary of the youth’s progress to the Sr. Probation Officer or Unit Administrator. In instances where the case has not been successfully diverted and the probation officer in consultation with the Sr. Probation Officer or Unit Administrator determines that diversion efforts have been exhausted and that there is no substantial likelihood that the youth and family would benefit from continued services, a petition may be submitted to Family Court. Unless there are emergency circumstances, generally there is a meeting with the supervisor, probation officer and family and/or consultation with Collaborative Solutions Team members prior to final determation for a petition to be filed.

Development of PINS Diversion Services Plan and MOU

A. Planning activities – Briefly describe all PINS Diversion Services Planning activities the county has engaged in related to this current plan.

The ICP Committee continues to meet as does the Court Involved Youth Committee and the Juvenile Justice Committee.

List stakeholder and service agency involvement in planning.

Dutchess County Office of Mental Hygiene: Attends the ICP, Court Involved Youth and Juvenile Justice Committees

Dutchess County Department of Social Services: Attends the ICP, Court Involved Youth and Juvenile Justice Committeees Dutchess County Office of
Probation: Attends the ICP, Court Involved Youth and Juvenile Justice Committees.
Hudson River Housing, River Haven: Attends the ICP, Court Involved Youth and Juvenile Justice Committees.

Dutchess County Division of Youth Services: Attends ICP, Court Involved Youth Committee and Juvenile Justice Committee
Astor Community Based Services: Attend the Court Involved Youth Committee and Juvenile Justice Committee

Dutchess County Attorney's Office: Attends the Court Involved Youth and Juvenile Justice Committees
City of Poughkeepsie Police Department Attends the Juvenile Justice Committee
Community Representative Attends the Juvenile Justice Committee

Attorney: Kent Pritchard: Attends the Court Involved Youth Committee
Family Court Personnel: Attend the Court Involved Youth Committee
Non-Secure Detention Provider: Attends the Court Involved Youth Committee

Mental Health America: Attends the ICP meetings

B. Please define the PINS Diversion population in your county for 2011. Specifically, please provide the following as whole numbers (not %):

Number of PINS Diversion referrals filed by parents:

1. 178

Number of PINS Diversion referrals by schools:

2. 155

Number of PINS Diversion referrals other sources:

3. 0

Number of PINS Diversion cases closed as Successfully Diverted:

4. 172
5. Identify any **aggregate** needs assessment conclusions and/or priorities regarding the PINS Diversion Population that have been developed as part of the planning process.

6. We continue to use the YASI data to examine the numbers of high risk youth entering our system and to determine dynamic risk reduction and dynamic protective factor increase at the time of closing. We also continue to use this data to assess the efficacy of programs and to match youth with the greatest risk and needs to our more highly structured programs.

### Please identify the intended outcomes to be achieved for the PINS Diversion population. For each outcome:

- In the first column, identify quantifiable and verifiable outcomes of the desired change in conditions or behaviors for the PINS Diversion population.
- In the second column, identify the specific raw number or percentage change indicator sought for that outcome.
- In the third column, describe the strategies to be implemented to achieve the identified indicator and outcome. Each strategy should include the timeframe for completion, and a designation of who is responsible for implementation.

<table>
<thead>
<tr>
<th>Identify Outcome</th>
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<tbody>
<tr>
<td>(For PINS Diversion Population)</td>
</tr>
<tr>
<td>Specify Indicator</td>
</tr>
<tr>
<td>(Enter as a whole number to indicate a numeric or % change)</td>
</tr>
<tr>
<td>Strategy/Plan to achieve</td>
</tr>
<tr>
<td>(Who, what, and when)</td>
</tr>
</tbody>
</table>

**Item 1**

OUTCOME 1: Families, including nuclear, extended and adoptive families are strengthened and supported so they are able to raise, nurture, and ensure their children's connections to their heritage and in planning for their children's futures and Dutchess County will provide PINS Diversion youth and their families with opportunities to help them meet their needs for physical, social, moral and emotional growth such that 80% of PINS complaints received do not result in a petition to Family Court.

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<tbody>
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<td>Item 1</td>
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</table>
| 80 | 1. The Dutchess County Office of Probation will operate a Diversion Unit that provides intake, assessment services and case planning services for families that target criminogenic areas of need and risk and utilize a strength-based approach to increase protective factors and reduce dynamic risk.
<p>| Item 1 | 2. The Dutchess County Office of Probation will use the pre-screen YASI to identify low risk youth who can be diverted from PINS |</p>
<table>
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<tr>
<th>Item 2</th>
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<tbody>
<tr>
<td>OUTCOME 2: Dutchess County will assist youth in assuming personal responsibility for their behavior and refraining from violence so that 75% of youth served are diverted.</td>
<td>75</td>
</tr>
</tbody>
</table>

### Intake
3. When a recommendation for out of home placement is being considered, the case will be reviewed by the Dispositional Review Team.

4. Dutchess County Office of Probation will continue to refer appropriate families to River Haven's Respite Program.

5. DC Probation in its leadership role on the Juvenile Justice Committee will oversee the accomplishments of the DSS/Probation MOU and track the number of PINS youth placed in DSS custody.

6. DC Probation will participate in the Juvenile Justice Committee and the Court Involved Youth Committee to look at processes, procedures.

### Item 2
1. For school-filed PINS complaints DC Probation will meet with the family, school official/s, probation officer to give an opportunity for the school and family to present issues of concern and to come to an agreement on strategies to address the issues.

2. DC Probation Officers who have been trained as facilitators of cognitive/behavioral curriculums will implement the Crossroads curriculum, which is cognitive/behavioral curriculum with a focus on life skills.

3. Collaborative Solutions Team members and one Probation Officer will provide Functional Family Therapy at the Office of Probation on a part-time basis.

4. The Dutchess County Office of Probation will provide curfew monitoring services when funding is available.

5. The Dutchess County Office of Probation will provide electronic monitoring services.
APPENDIX W for dutchess County

Services to Exploited Children

Social Services Law 447-b requires each social services district to address the needs of sexually exploited children in their child welfare services plan and, to the extent that funds are available, provide short-term safe placement, crisis intervention and other appropriate services.

What is the estimated number of sexually exploited children in your district who meet the definition contained in section 447-a of the Social Services Law and are in need of services?

List those consulted in determining the number of sexually exploited children in your district and their service needs. Check all that apply:

- [ ] Local law enforcement
- [x] Runaway and Homeless Youth Program Providers
- [x] Runaway and Homeless Youth Program Coordinator
- [x] Probation Department
- [ ] Local Attorneys for Children
- [ ] Public Defenders
- [x] District Attorneys
- [x] Child Advocates
- [ ] Service Providers who work directly with sexually exploited youth
- [x] Local social services commissioner
- [ ] Local presentment agency

In determining the need for and capacity of services, districts shall recognize that sexually exploited youth have separate and
distinct service needs according to gender. To the extent that funds are available, appropriate programming shall be made available. List those services that are provided to sexually exploited youth in your district.

Dutchess County had no sexually exploited children who meet the criteria in Social Services Law 447-b that we are aware of. A few years ago there was a large push to identify people, in general, who were victims of sexual trafficking. The District Attorney's Bureau chief attended a number of meetings with the Sex Offense Subcommittee of the NYS DA's Association and was asked to gather numbers of these cases. At that time she was unaware of anyone north of the 5 boroughs of New York who had any of the cases and that included kids. The DC DA has continued to keep an eye out for them. Since then we are only aware of one female and who was a runaway, not engaging in any "trade" here but was found by the State Police at a local motel.

While we believe this population may exist here, we mainly see kids who don't fall in the definition. Even our adult sex workers are largely, these days, not directed by a pimp/madam type. Most are known to be working on their own.

To the extent that funds are available, Dutchess County will ensure that sexually exploited children are provided with crisis intervention/respite services and, when needed, a short-term safe placement in Hudson River Housing, Inc.'s River Haven Program, the County's approved runaway and and homeless youth program/respite program. River Haven provides street outreach, individual counseling, and referrals for services such as educational and vocational training and health care.