SPECIAL REPORT

DUTCHESS COUNTY JUSTICE & TRANSITION CENTER (JTC)

JANUARY 1, 2024-DECEMBER 31, 2024



OCTOBER 2025



OFFICE OF THE
DUTCHESS COUNTY COMPTROLLER

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Dear County Officials and Taxpayers,

The Dutchess County Comptroller's Office has completed its seventh follow-up report regarding the Justice and Transition Center (JTC/"the Jail") and the Law Enforcement Center (LEC/"Sheriff's Office") capital projects for the period January 1, 2024, through December 31, 2024. All prior reports can be found on the Comptroller's website.

The Law Enforcement Center was completed in February 2019 and has had minimal fiscal activity since the last audit report released by our Office. Total expenses for the audit period totaled \$33.65 million with an additional \$220 for the annual permit fees payable to the NYS Department of Environmental Conservation.

The JTC was approved for \$154.8 million in funding in 2016. The current estimated cost to complete the project is now \$137 million. 186 incarcerated individuals were transferred from the old jail building at 150 N. Hamilton Street to the new facility in March 2024. The process took multiple days and included a multi-agency response consisting of the Dutchess County Sheriff's Office, Town of Poughkeepsie Police Department, City of Poughkeepsie Police Department, Town of Hyde Park Police Department, and the City of Beacon Police Department, as well as the Dutchess County Department of Public Works. The entire operation was overseen by the NYS Commission of Correction, and no incidents were reported.

As of December 31, 2024, the total project costs attributed to the JTC amounted to \$131.2 million, with an increase of \$9.3 million from 2023. Final project closeout of the JTC facility is now estimated for August 2028 to account for the demolition of the temporary housing PODS and the remaining site work.

Additional costs related to the operation of the JTC facility include temporarily "housing out" inmates to surrounding counties for reasons such as safety concerns or mental health needs. In 2024, the County paid \$355,970 across 4 counties. As of the writing of this report, the 2025 year-to-date expenses for housing out inmates amounts to \$348,000.

The JTC/LEC project remains the largest capital project in Dutchess County history. To ensure proper oversight and accountability, the Comptroller's Office will continue to monitor all transactions associated with this project and remains committed to ensuring the transparency of tax dollar spending for residents.

We thank the Dutchess County Department of Public Works and the Dutchess County Sheriff's Office for continuing to assist our Office with reporting this information to the taxpayers of Dutchess County, as well as their successful transition to a new facility.

Respectfully submitted,

Dan Ayman Blum

Dan Aymar-Blair

Dutchess County Comptroller

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I. Overview

This report provides a follow up to the multi-year construction project for the Dutchess County Justice and Transition Center (JTC), also known as "the Jail," and the Law Enforcement Center (LEC), also known as "the Sheriff's Office," both located in the City of Poughkeepsie. It is the seventh report¹ since 2018 released by our Office, offering a cumulative view of the project's costs associated with the construction of the JTC facility.

The Sheriff's Office (LEC) construction was completed in February 2019 for a total cost of \$33.65 million.

The initial funding allocation approved in 2016 for the Jail's portion of the construction project was \$154.8 million. According to the Department of Public Works (DPW) Commissioner, the estimated cost to complete the revised Jail project is now \$137 million, which is \$17.8 million less than the approved funding. This decrease is based on the current contracts of \$132.5 million and an additional \$4.5 million to complete site work that is delayed due to the Homeless Shelter PODs that remain in use on the project site.

The Dutchess County Legislature authorized the LEC/JTC Capital Project H0487 via Resolution No. 2016031 on March 21, 2016, with a total budget of **\$192.15 million**. Capital project H0487 was the only account with activity since our last report dated December 31, 2023. As previously reported, H0456, H0458, and H0513 accounts were closed.

Summarized below are all associated projects and total appropriated costs.

LEC/JTC COSTS Associated with Capital Projects as of December 31, 2024							
	Appropriated Funds	Close Out Funds Transferred	Encumbrances & Expenditures through 12/31/2024	Appropriated Funds Remaining			
Fund H0487 - DC Justice & Transition Center Project	\$192,150,000	\$-	\$168,058,613	\$24,091,387			
Fund H0456 - Jail Project - Design Phase	\$1,212,000	\$61,769	\$-	\$-			
Fund H0458 - Jail Project Land Acquisition	\$1,477,964	\$8,548	\$-	\$-			
Fund H0466 - Jail PODS Project	\$8,393,303	\$1,120,026	\$-	\$-			
Fund H0513 - 100-102 Parker Avenue	\$488,000	\$463	\$-	\$-			
GRAND TOTAL	\$203,721,267	\$1,190,806	\$168,058,613	\$24,091,387			
H0456 H0458 and H0513 accounts are	closed Resolution N	0 2018323 states the	evcess funds were transfer	red from the projects to			

H0456, H0458, and H0513 accounts are closed. Resolution No. 2018323 states the excess funds were transferred from the projects to the Appropriated Fund Balance account (which may be used to pay debt service or offset future capital project costs per Resolution).

The Capital Project H0466 account has been closed with no additional funds expended. A total of \$1,120,026 excess funds has been transferred to the General Fund in accordance with Resolution No. 2023236.

¹ Previous reports can be found on the County's website.

II. Scope & Methodology

SCOPE

A review of expenditures related to the JTC capital project for the period January 1, 2024–December 31, 2024.

METHODOLOGY

Budget Performance Reports were compared to Project Accounting Reports from the County's financial management system to determine if expenditures related to the JTC project were charged to the correct project. In addition, DPW staff provided internal tracking spreadsheets which were reviewed for accuracy.

III. Summary of Costs

H0487 – DUTCHESS COUNTY JUSTICE AND TRANSITION CENTER PROJECT

The summary of expenditures from the H0487 capital project account (\$192.15 million) authorization appears below with major budget project areas listed as they appeared in the authorizing Bond Resolution.

The six budgeted areas correspond with the project accounting module within the County's financial system to track the finances by activity area. The chart also includes the year-to-date encumbrances, expenditures, and available funds through December 31, 2024.

The total construction project is broken into two phases:

(1) Project A – The Law Enforcement Center (LEC) and, (2) Project B – The Justice & Transition Center (the Jail).

Encumbrances totaling \$2,032,958 represent monies committed through executed contracts for services. As shown in the chart below these commitments are associated with the construction of the new Justice & Transition Center.

	Original Budget in Authorizing Bond Resolution	Budget	Revised Budget	YTD Encumbrances through 12/31/24	Expenses through 12/31/24	Total of Encumbrances & Expenses through 12/31/24	Available Funds (includes Encumbrances)	
Law Enforcement Center	\$36,509,088	\$621,906	\$37,130,994	\$-	\$33,651,238	\$33,651,238	\$3,479,756	
Justice and Transition Center	\$154,170,912	\$(706,406)	\$153,464,506	\$2,017,958	\$131,242,204	\$133,260,162	\$20,204,344	
Special Populations	\$50,000	\$-	\$50,000	\$-	\$186,014	\$186,014	\$(136,014)	
Project Auditing	\$110,000	\$84,500	\$194,500	\$15,000	\$205,500	\$220,500	\$(26,000)	
Youth Center	\$500,000	\$-	\$500,000	\$-	\$345,250	\$345,250	\$154,750	
Bond Costs	\$810,000	\$-	\$810,000	\$-	\$395,449	\$395,449	\$414,551	
GRAND TOTAL	\$192,150,000	\$-	\$192,150,000	\$2,032,958	\$166,025,655	\$168,058,613	\$24,091,387	
	GRAND TOTAL \$192,150,000 \$- \$192,150,000 \$2,032,958 \$166,025,655 \$168,058,613 \$24,091,387 *The negative amounts above represents the additional funds expended versus budgeted.							

OBSERVATION

During our review, we noted there were a few journal entries recorded in the County's Financial system which either did not have a project code attached to an invoice or the invoice was assigned to the incorrect project code. These journal entries were promptly corrected by the Department of Public Works.

PROJECT A - LAW ENFORCEMENT CENTER



Completed LEC as of Summer 2019.

FUND H0487 - Law Enforcement Center Project Department 1620 - DPW Buildings						
Account Description Expenses through 12/31/24						
Furniture, Fixtures, Equipment	\$1,252,104					
Building - Reconstruction	\$28,381,807					
Office Supplies	\$2,148					
Design Fees	\$4,012,702					
Furniture & Office Equipment	\$2,478					
Total Expenses:	\$33,651,238					

Completion Date: February 2019

The Law Enforcement Center (also referred to as the Sheriff's Office) has had minimal activity since the last audit report. There have been two additional expenses reported of **\$110** each for the annual permit fee payable to the NYS Department of Environmental Conservation.

PROJECT B - JUSTICE & TRANSITION CENTER (JTC)



The 2016 approved funding for the construction project was **\$154.8 million**. The current estimated cost to complete the project is now **\$137 million**.

JTC OPENING

On March 13, 2024, 186 incarcerated individuals were transferred from the old jail building to the new JTC Facility within a 12-hour period. Arnoff Moving and Storage was contracted to transfer building contents to the new facility. This process took place over multiple days of packing and transport. The night before the move, additional jail staff were utilized to facilitate the packing and transfer of incarcerated individuals' personal property.

On the move-in day, the maximum number of available jail staff successfully coordinated the transfer of all incarcerated individuals into the new facility. Additional support was provided by the Law Enforcement Division, which assisted with perimeter security (ATV patrols) and transportation operations (Tactical and full-time deputy sheriffs). Specialty resources were also deployed, including the Emergency Services Unit (ESU), Unmanned Aerial Systems (drones), the Intelligence Unit, and Logistics. The Mobile Field Force, a multi-agency response group consisting of the Dutchess County Sheriff's Office, Town of Poughkeepsie PD, City of Poughkeepsie PD, Town of Hyde Park PD, and City of Beacon PD was activated to support perimeter security and maintain readiness for any potential protest activity or unrest. Finally, the Dutchess County Department of Public Works staff were on standby to support DCSO Maintenance staff with any building or equipment issues that might have arisen during the transition. The entire operation was overseen by the NYSCOC, which had previously approved construction completion, as well as policies and procedures for facility operations. No incidents were reported.

PROJECT B - JUSTICE & TRANSITION CENTER (JTC)

JTC BED CAPACITY AND PLACING OF INMATES IN NEARBY FACILITIES

After bail reform legislation was enacted in 2019, the jail design was downsized from a 234,983 square foot building with 5 floors and 569 beds, to a 161,987 square foot building with 3 floors and 308 total beds. The new design was approved by the New York State Commission of Corrections (NYSCOC) on April 28, 2020, after inmate populations dropped significantly and consistently since 2016.

The facility has capacity for 308 beds, which includes 28 medical beds. Under NYSCOC regulations, 10% of beds must remain unoccupied at all times to ensure proper classification, safety, and operational flexibility. For context, of the 50 beds designated for women, 5 beds must remain open, and of the 230 beds designated for men, 23 beds must remain open.

According to the Superintendent of Corrections, before the transition to the JTC facility, there was a need to temporarily place inmates in other institutions outside of Dutchess County to facilitate staff and vendor training at the new JTC facility while maintaining daily operations of the old Jail. This approach allowed the administration at the Jail to train staff on new protocols, systems, and technologies while maintaining sufficient staffing levels at the old Jail. The practice continued for about a month after the move. After the move in March of 2024, the County has continued to house certain inmates in nearby facilities for reasons such as safety concerns or mental health needs. Neighboring counties that have accommodated these inmates include Orange, Putnam, Columbia, and Delaware.

The 2024 Adopted Dutchess County budget allocated **\$100,000** for the purpose of housing out inmates to nearby facilities. As of December 31, 2024, actual expenditures totaled **\$355,970**. To cover the additional costs, **\$255,971** was reallocated through budget transfers within the department's existing budget. **Exhibit I** provides a monthly breakdown of the budget transfers and expenditures and **Exhibit II** shows a 3-year trend from 2022-2024 to display how much was budgeted versus actual housing out inmate costs.

Below is a chart that shows the 2024 inmate housing costs paid to neighboring counties.

County	2024
Orange County	\$263,560
Putnam County	\$26,700
Columbia County	\$56,430
Delaware County	\$9,280
Total	\$355,970

DUTCHESS COUNTY JAIL POPULATION

Data provided by jail administration shows the incarcerated population has averaged 228 individuals in 2024. In December 2024, the reported average population was 247 inmates, consisting of 215 males and 32 females. A detailed monthly population report for 2024, provided by the Jail staff is included in **Exhibit III**.

PROJECT B - JUSTICE & TRANSITION CENTER (JTC)

JTC FINANCIAL SUMMARY

The table below summarizes the JTC project expenses through December 31, 2024.

FUND H0487 Justice & Transition Center Project Department 1620 - DPW Buildings								
Account Expenses through 2024 Cumulative Expense Description 12/31/23 Expenses through 12/31/24								
Positions	\$1,457,390	\$288,093	\$1,745,483					
Furniture, Fixtures, Equipment	\$1,169,683	\$116,474	\$1,286,156					
New Construction	\$103,805,921	\$7,922,132	\$111,728,053					
Building - Reconstruction	\$1,953,566	\$53,990	\$2,007,556					
Property Insurance	\$258,459	\$69,750	\$328,209					
Professional Services	\$12,912,106	\$874,297	\$13,786,403					
Rental/Lease Real Property \$346,908 \$13,436 \$360,3								
Total Expenses:	\$121,904,033	\$9,338,171	\$131,242,204					

BREAKDOWN OF JTC EXPENSES BY ACCOUNT

As of December 31, 2024, the total project costs amounted to **\$131.2 million**, with an increase of **\$9.3 million** since 2023. A breakdown and definition for each of these accounts follows:

- Positions: Includes salary costs for Dutchess County employees assigned to the JTC Transition Team. A
 total of \$1.7 million was reported as salary expense, this amount includes \$19,999 for Justice Solutions,
 Inc., who provided organizational consulting services.
- Furniture, Fixtures, and Equipment: A total of \$1.3 million has been expensed. The largest expense was for IT equipment for security control systems, primarily supplied by Black Creek Integrated Services Corp for a total of \$803,975, representing 63% of total expenses for this account.
- **New Construction:** A total of **\$111.7** million has been reported as an expense to date. Approximately 94% is attributed to payments made to The Pike Company, the project's general contractor. Pike's contract covers all construction trades except for the security controls systems. Key expenses billed include labor and materials for mechanical, electrical, plumbing, and flooring/tilework. The original contract term ran from September 2020 through May 2024. However, a change order approved in 2025 extended the contract through July 31, 2025. As of 12/31/24, **\$105.1** million of the **\$110.9** million contract has been paid, representing 94% of the total contract.
- Building Reconstruction: A total of \$2.0 million has been reported as an expense to date. 75% or \$1.5 million of the expenses were primarily attributed to Titan Roofing, Inc. for the 1995 jail building roof replacement. Other major contractors paid were Meyer Contracting Corp., S&O Construction Services, Inc., and Amity Construction Corp.
- **Property Insurance:** A total of **\$328,209** has been reported as an expense to date. This expense covers the JTC Builders Risk Policy previously provided by Rose & Kiernan, Inc., effective from 10/15/20 through 5/31/24. According to the Director of Risk Management, the Builders Risk policy had to be extended because the completion time for the project was extended until 2025. Therefore on 6/4/24, an additional premium of **\$69,750** was paid to NFT Broker to extend the Builders Risk Policy.

PROJECT B - JUSTICE & TRANSITION CENTER (JTC)

BREAKDOWN OF JTC EXPENSES BY ACCOUNT, CONT.

- **Professional Services:** A total of **\$13.8 million** has been expensed to date. These expenses include services from Turner Construction Co. as Construction Manager, LaBella Associates D.P.C. for architectural design, M/E Engineering, PC for mechanical/electrical engineering design and construction, Advance Testing Company. Inc. for construction inspection services and Arnoff Moving & Storage Inc.
- Rental/Lease Real Property: A total of \$360,343 has been reported as an expense to date. These expenses include rental for indoor vehicle and equipment storage space provided by 27 High St. Lofts, LLC fka Joey-Zero, LLC. The lease agreement was extended and renewed on 3/1/24 through 2/28/25 for monthly installment payments of \$6,106. In addition, monthly utility payments were made to Central Hudson.

CONSTRUCTION STATUS AND TIMELINE

As of December 31, 2024, the DPW Commissioner reported that all work associated with the JTC project is now near completion, except for the site work that is hindered because of the Homeless Shelter PODs remaining at the project site. Minor punch list and warranty work continues and is expected to be completed by the end of August 2025. Final project closeout of the JTC facility is now estimated for August 2028. The current delay is tied to the removal of the temporary PODs, which cannot occur until a homeless shelter solution has been completed.

Per the DPW Commissioner, once a new homeless shelter solution is implemented, a new construction contract will be executed for the demolition of the PODs and complete the remaining site work for the JTC project.

The table below shows a timeline provided by the DPW Commissioner through December 31, 2024.

JTC Construction Timeline	As of 12/31/23	Updated Completion Date as of 12/31/24
Phase 4 (New Housing Units) Including Construction of LEC/JTC Storage Building	2/12/2024	No Change
Phase 4 JTC Occupied (After NYSCOC Approval)	3/15/2024	3/13/2024
Demolition of 1984 Building	6/15/2024	September 2024
Temporary Homeless Shelter opens in 1995 Jail Building	Project Cancelled	No Change
Phase 5B Demolition Temporary Inmate Housing Unit "A & B" (PODs)	Tentative Date 5/2025	Tentative October 2027
Phase 6 All Remaining Site Work Complete, Project Closeout	Tentative Date 8/2025	Tentative October 2028

PROJECT B - JUSTICE & TRANSITION CENTER (JTC)

OPEN JTC CONTRACTS

Below is a list of the remaining open contracts and their balances as of December 31, 2024. Open contracts have a total balance of **\$5,529,096**.

Vendor Name	Contract #	Contract Amount	Accumulated Expenses through 12/31/2024	Balance
The Pike Company, Inc	20-0412	\$110,948,000	\$105,639,152	\$5,308,848
LaBella Associates PC	17-0396	\$7,072,677	\$7,052,348	\$20,328
Turner Construction Company	18-0473	\$4,911,186	\$4,847,710	\$63,476
M/E Engineering PC	18-0044	\$276,988	\$249,948	\$27,040
Tectonic Engineering & Surveying Consultants PC	20-0486	\$203,338	\$153,305	\$50,033
CPL Architects, Engineers, Landscape Architect & Surveyor, D. P. C	20-0472	\$75,000	\$15,630	\$59,370
			Total	\$5,529,096

TRANSITION TEAM

Formed in 2019, the transition team provided input and oversight during construction of the JTC building. Supervised by the Colonel at the Sheriff's Office and managed by a Jail Sergeant, the team included five Correctional Officers and one Deputy Sheriff. The team addressed operational issues prior to occupancy, such as testing security and control systems, reviewing and updating policies, and familiarizing outside agencies with facility procedures.

According to the Superintendent of Corrections, the team remained in place briefly after the facility opened but has since dissolved over the first year of operation. The team was established per the NYSCOC requirements to assist staff with any issues related to the new facility and to coordinate with the construction crew on warranty work. Once those responsibilities were addressed and operations stabilized, the team's role concluded.

JTC OPERATIONAL POLICIES, PROCEDURES, AND TRAINING

The JTC facility operates under 100 policies and procedures, 53 of which are mandated by the New York State Commission of Corrections. The remaining 47 policies, though not mandated by the Commission of Corrections, are essential for guiding staff and ensuring the facility operates safely and efficiently.

According to the Superintendent of Corrections, training on facility operations is ongoing and includes several components that are completed annually. While many staff members have completed the required portions, certain trainings are conducted on a recurring basis each year to ensure compliance, refreshing skills, and to incorporate any operational updates. There is an annual mandated training required for all staff and governed by the New York State Division of Criminal Justice Services (DCJS), NYSCOC, and the County.

PROJECT B - JUSTICE & TRANSITION CENTER (JTC)

SPECIAL POPULATIONS

A total of **\$50,000** was allocated for Special Populations Programming and Analysis. According to the resolution, "The County shall continue to work with consultants as needed, to assist with programming and design of the Justice and Transition Center to meet the needs of special populations including women, youth and individuals with behavioral health issues." The anticipated costs for this project area have exceeded the original estimate by **\$136,014**. Total expenditures reported as of December 31, 2024, were **\$186,014** paid to Alternative Solutions Associates, Inc. No additional funds have been expended since December 2019.

PROJECT AUDITING

A total of **\$194,500** has been budgeted for the independent auditing of expenses related to the total JTC project. The costs for this project area have exceeded the original budgeted amount by **\$26,000**.

- Total expenditures reported as of December 31, 2023, were **\$186,000**. An additional **\$19,500** was reported as expended in 2024, for a total of **\$205,500**.
- The Project Auditing expense is paid to EFPR Group CPA's, PLLC for their quarterly auditing services.

YOUTH CENTER

A total of **\$500,000** was allocated for the Youth Services Program Assessment and Schematic Design. According to the resolution, "The County shall perform a Countywide study related to the integration of existing crime prevention efforts and youth services, and develop a youth services plan to determine the needs, scope and uses for a Youth Center."

- Total expenditures reported as of December 31, 2023, were **\$345,250**. No additional funds have been expended as of December 31, 2024.
- The \$345,250 was expended as follows: A total of \$341,496 was paid to the Public Consulting Group, Inc. (PCG). The initial contract with PCG had expenses totaling \$94,570 to examine and analyze how youth services are provided by the County, develop a matrix of direct and contracted services, and provide a report detailing strengths and gaps in services.² An additional contract with PCG had expenses totaling \$246,926 to create 'The Path-to-Promise' action plan to categorize the assets the general community values; assess Youth Services; and assist the County in understanding which areas may need additional investment.³ A total of \$3,754 was expended on travel to Pennsylvania for key County stakeholders to visit a potential model for a youth center and adult vocational training that may be applicable to Dutchess County.

² Contract #17-0407-9/18-SS Public Consulting Group Inc. with Dutchess County Department of Community and Family Services

³ Contract #17-0630-12/18-SS Public Consulting Group Inc. with Dutchess County Department of Community and Family Services

PROJECT B - JUSTICE & TRANSITION CENTER (JTC)

BONDING COSTS

Total expenditures related to Bond Issuance costs amount to **\$395,449**. No additional funds have been expended since our last report. This represents costs associated with issuing a serial bond to fund the project.

In accordance with Capital Project H0487, authorized by Resolution No. 2016031 dated March 21, 2016, the total serial bond issuance authorization was **\$192,150,000**. Interest costs were projected at a rate of 2.76% over a 31-year period, totaling **\$82,213,722**. This resulted in the total projected cost to be **\$274.36 million**.

As of the writing of this report, a total of **\$170,645,520** has been bonded to cover the anticipated costs for the H0487 project. This amount is comprised of premium on bond obligations totaling **\$2,045,520** and **\$168,600,000** in serial bonds. There were no new bonds issued for the JTC project in 2024, according to the DC Department of Finance. Prior year's annual bond issuance and projected interest costs are detailed below:

Annual Bond Issuance and Projected Interest Costs								
Date	Principal Amount	Effective Rate of Interest on Issue	Projected Interest	Total Principal and Projected Interest				
March 15, 2018	\$40,000,000	3.43%	\$24,963,323	\$64,963,323				
March 15, 2019	\$20,000,000	3.19%	\$12,352,988	\$32,352,988				
April 2, 2021	\$40,000,000	2.25%	\$13,477,869	\$53,477,869				
March 24, 2022	\$50,000,000	3.00%	\$22,649,025	\$72,649,025				
April 5, 2023	\$18,600,000	3.73%	\$11,396,533	\$29,996,533				
Totals:	\$168,600,000		\$84,839,739	\$253,439,739				

V. Update of Procurement of Services

SUMMARY OF CONTRACT CHANGE ORDERS - ACCOUNT H0487

For the period January 1, 2024-December 31, 2024, the following vendors received contracted change orders at the County's request resulting in additional compensation to the vendors. A description of the change order(s) follows:

Advance Testing Company, Inc						
Contract	Changes	2024 Amount of Change order	Original Contract Amount	Previously Authorized Changes	Final Contract Amount	% Increase
C#20-0371-12/23-PW	1	\$428	\$239,471	\$36,920	\$276,819	16%

This is a professional service for special inspections during construction of the Jail. This is the second change order for this contract totaling \$428 needed for completion of work.

Black Creek Integrated Services Corp.						
Contract	Changes	2024 Amount of Change order	Original Contract Amount	Previously Authorized Changes	Final Contract Amount	% Increase
C#21-0613-3/23-PW	1	\$4,482	\$735,368	\$64,126	\$803,976	9%

This change order added a total of \$4,482 to this contract for additional materials and equipment needed at the Jail.

LaBella Associates DPC						
Contract	Changes	2024 Amount of Change order	Original Contract Amount	Previously Authorized Changes	Final Contract Amount	% Increase
C#17-0396-7/23-PW	1	\$100,000	\$5,618,000	\$1,354,677	\$7,072,677	26%

This change order added a lump sum amount of \$100,000 to this contract for an additional 10 months of construction administration at \$10,000 per month.

Turner Construction Co.						
Contract	Changes	2024 Amount of Change order	Original Contract Amount	Previously Authorized Changes	Final Contract Amount	% Increase
C#18-0473-7/23-PW	2	\$582,851	\$3,918,340	\$409,995	\$4,911,186	25%

There were two change orders in the amount of \$394,100 and \$188,751 added to this contract for construction phase services.

Exhibit I

2024 Monthly Breakdown of Budget Transfers and Expenditures of Housing Out Inmates				
Month	Budget	Budget Transfers	Expenses	
January	\$100,000	\$-	\$540	
February	\$-	\$-	\$7,600	
March	\$-	\$106,000	\$200,430	
April	\$-	\$71,130	\$68,340	
May	\$-	\$7,220	\$7,220	
June	\$-	\$8,050	\$8,050	
July	\$-	\$8,400	\$3,000	
August	\$-	\$-	\$12,150	
September	\$-	\$19,121	\$17,990	
October	\$-	\$8,400	\$8,850	
November	\$-	\$8,950	\$10,120	
December	\$-	\$18,700	\$11,680	
Total	\$100,000	\$255,971	\$355,970	

Exhibit II

3 Year Trend Analysis of Adopted vs. Actual Budget for Housing Out Inmates				
	2022	2023	2024	
Adopted	\$125,000	\$75,000	\$100,000	
Budget Transfers	\$(50,000)	\$958,981	\$255,971	
Actual	\$75,000	\$1,033,981	\$355,971	

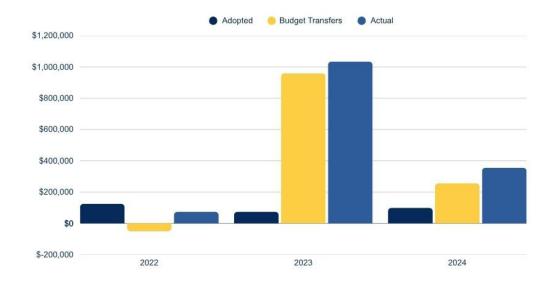


Exhibit III

	2024 Total Yearly Average Inmate Count			
	MALE	FEMALE	TOTAL	
JAN	190	27	217	
FEB	202	23	225	
MAR	200	25	225	
APR	206	25	231	
MAY	202	22	224	
JUN	200	25	225	
JUL	186	28	214	
AUG	190	29	219	
SEP	194	29	223	
OCT	207	30	237	
NOV	216	28	244	
DEC	215	32	247	
Yearly Averag	je 201	27	228	

Data provided by DC Jail Department.

Appendix I: Glossary of Terms

Allocate: The assignment of funds, set aside for a particular purpose.

Appropriations: A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in the amount, and in the time, it may be expended.

Bail Reform: Refers to changes in the laws that determine how bail can be imposed, with the goal of preventing the system from circumventing defendants who cannot afford to pay for their release before trial. It is meant to make pretrial release decisions fairer and based on risk rather than financial status.

Bond Issuance Cost: Are the expenses related to issuing bonds. These can include fees for legal services, financial advisors, credit ratings, and other costs necessary to secure and manage the bond funding.

Bond Resolution: an official document passed by a governing body that authorizes the issuance of bonds. It outlines the purpose of the bonds, the total amount to be borrowed, and the terms of repayment.

Encumbrances: A transaction that shows the outstanding commitments (transactions yet to be paid) of an organization.

Expenditures: Money spent by an individual, entity, or organization that results in a loss to net financial resources.

Housing out inmates: Placing inmates in a correctional facility outside of the county or jurisdiction that normally holds them.

Serial Bonds: Bonds issued with a series of maturity dates, allowing the entity to repay portions of the principal over time. This structure supports manageable scheduled debt repayment across multiple years.

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