

DUTCHESS  

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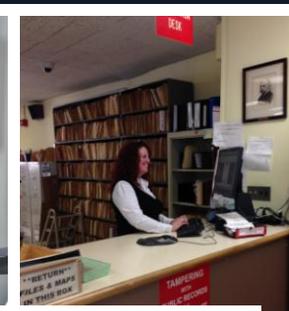
COMMUNITY COLLEGE



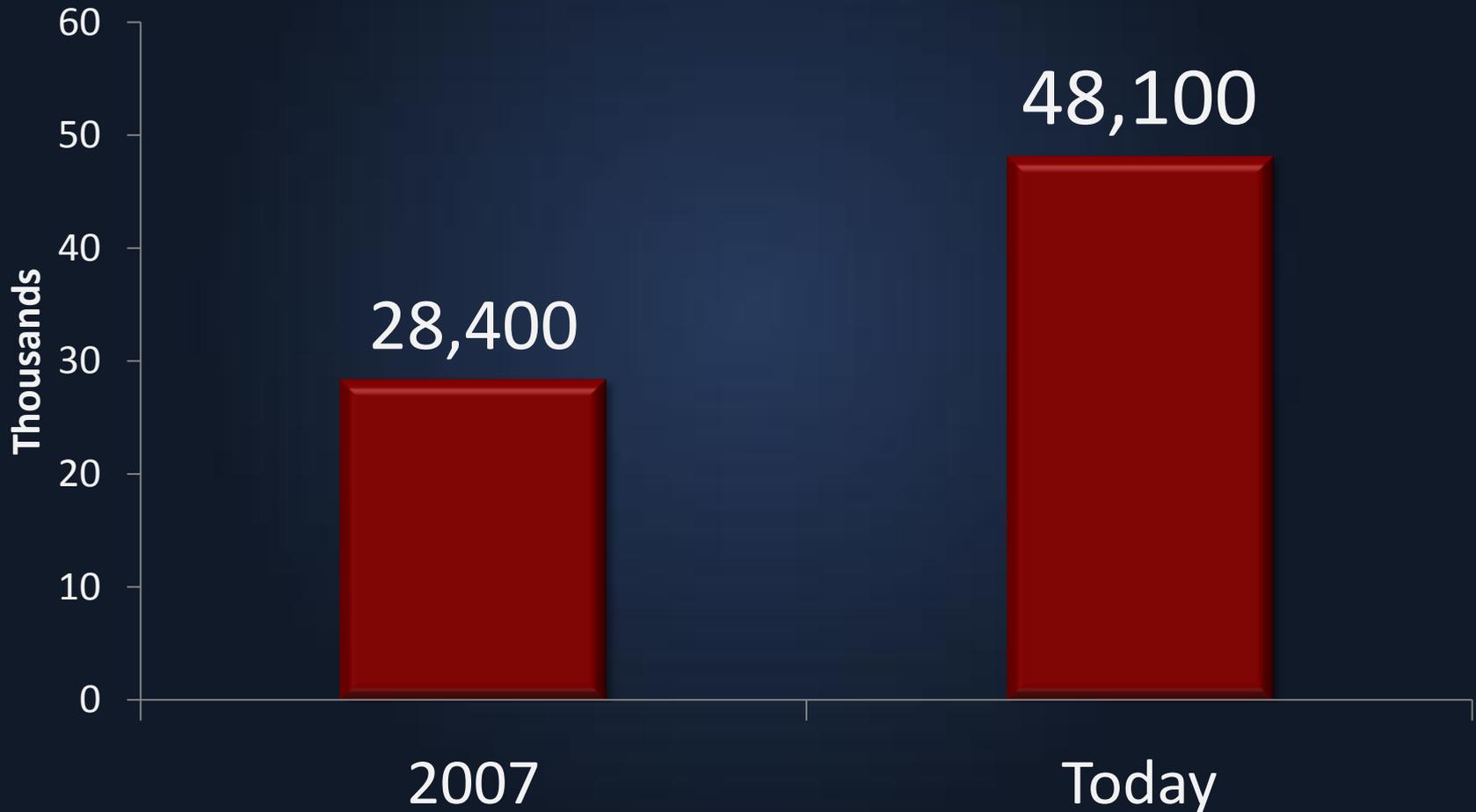
*“To provide quality, responsive services to residents, businesses, and visitors in a fiscally responsible manner while striving to preserve our heritage, promote economic development and enhance the quality of life for current and future generations.”*

*– Our Mission*

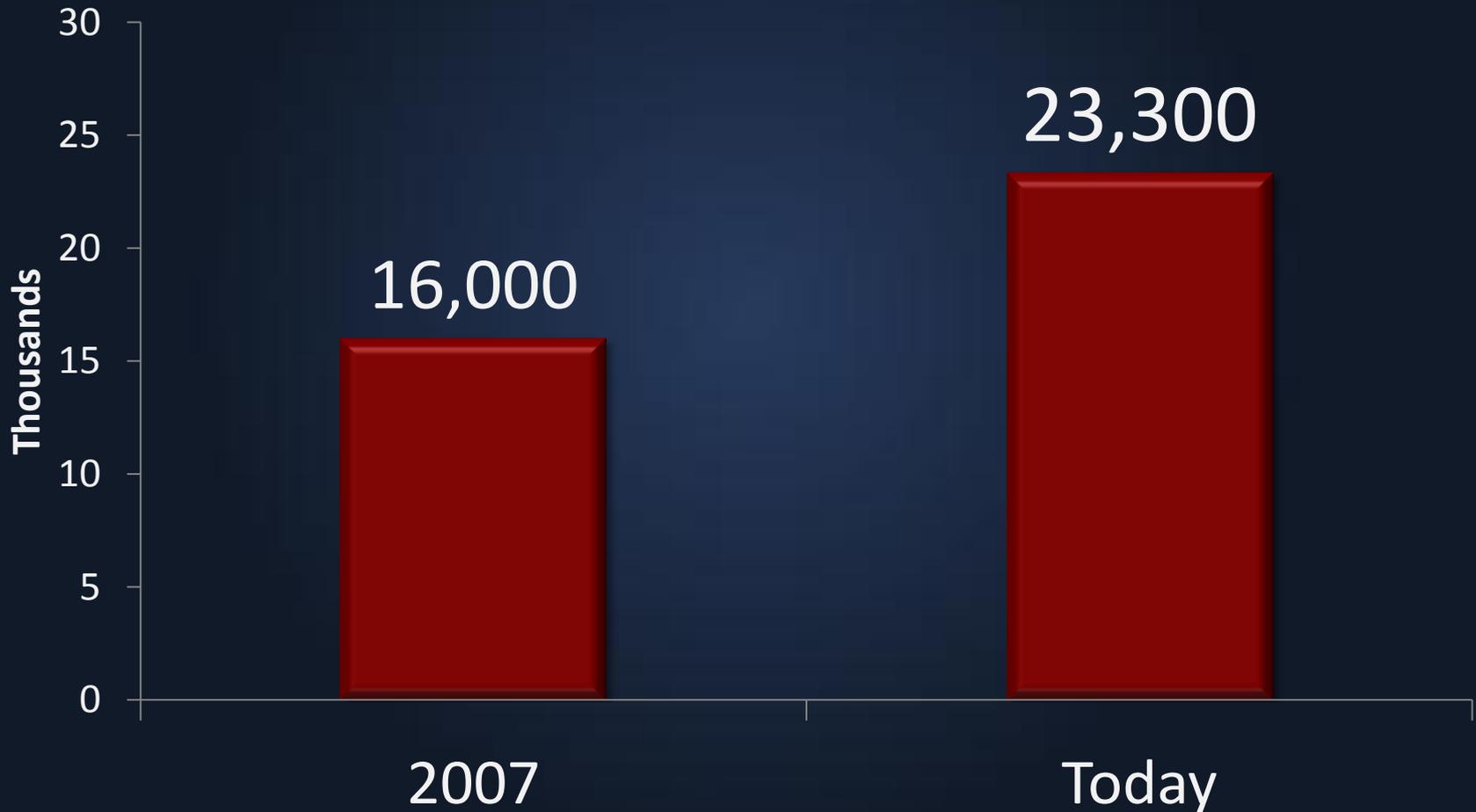




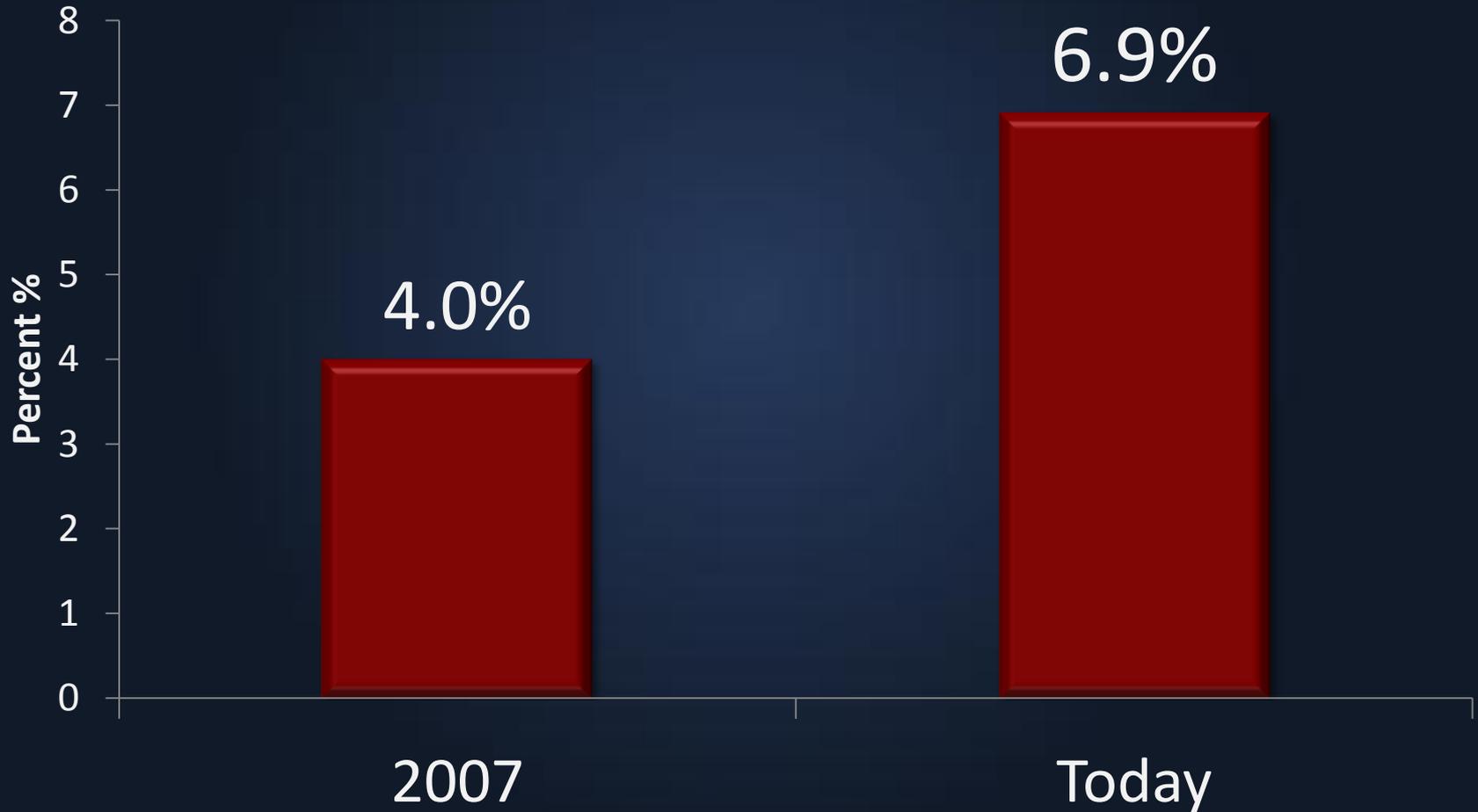
# Community & Family Services Caseloads



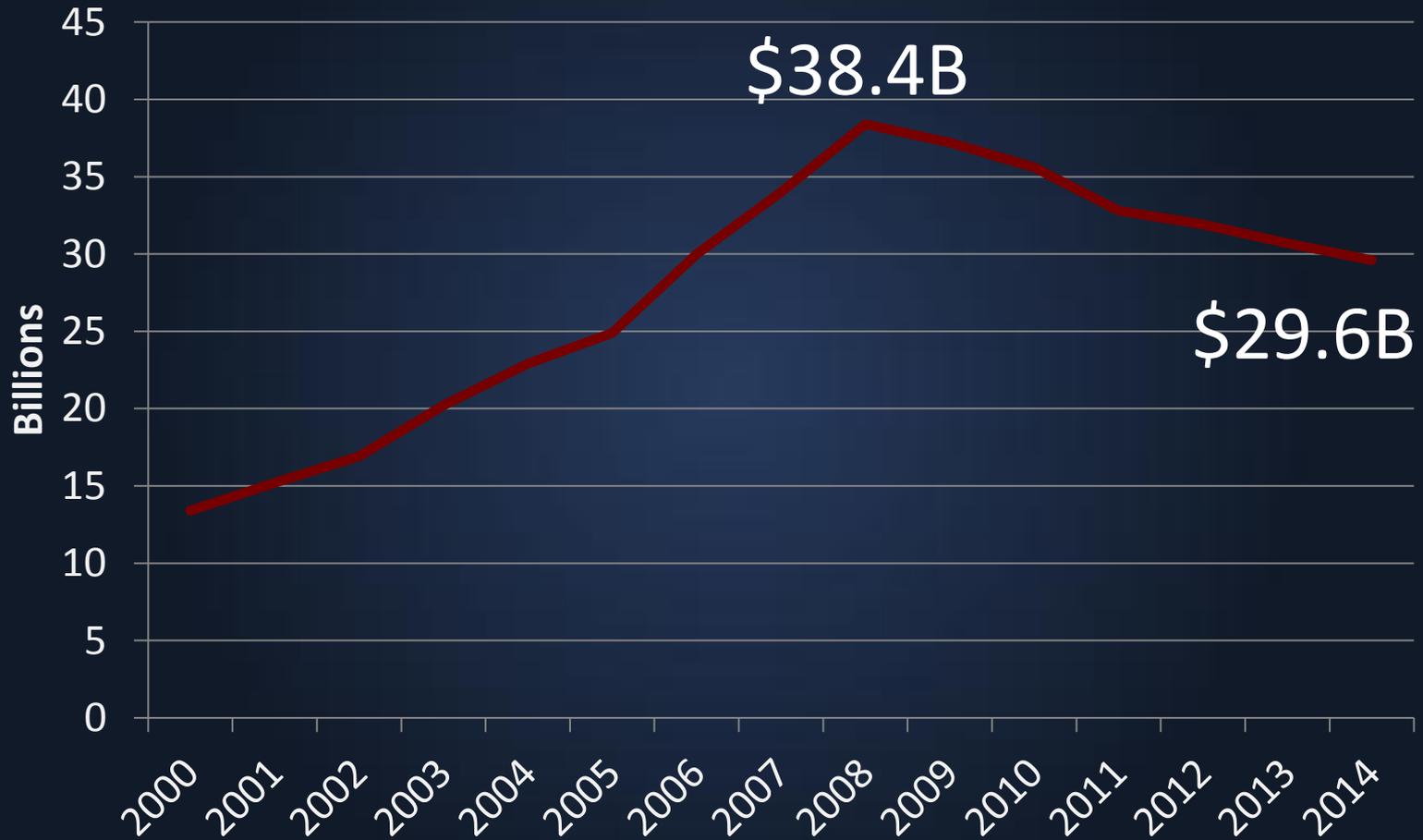
# Mental Hygiene Helpline Calls



# Unemployment



# Tax Base



# Implemented in the Past

- Consolidation & restructuring
- 305 positions eliminated over five years
- Workforce Adjustment Incentive
- Repealed the sales tax exemption on clothing
- Sales Tax Cap
- Vehicle use tax
- Maximized state & federal revenues
- Increased property taxes up to 2% tax cap
- Applied fund balance

# Implemented in the Past

- Consolidation ?

## Options Remaining

1. Decimate County Services

OR

2. Raise Necessary Revenue

- property taxes up to 2% tax cap
- Applied fund balance

# County Workforce

2,178



1990

1,713



Today

# Departments Reorganized

- Central Services & OCIS
- Department of Public Works
- Veteran's & Health
- Youth & Community & Family Services

Total Savings: **\$38M** Over 5 Years

*“...to preserve our heritage, promote economic development and enhance the quality of life for current and future generations.”*

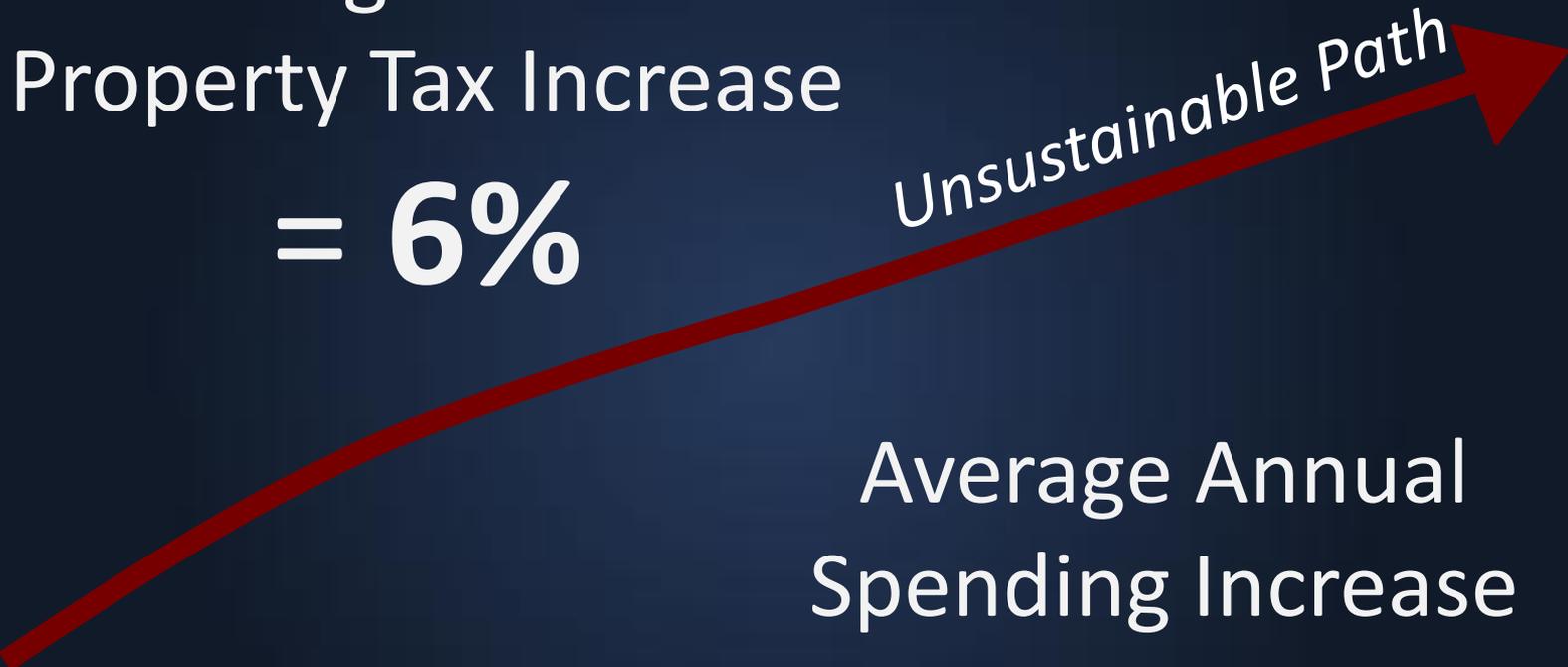
# Rainy Day Funds Used to Balance Budget



1982-2012

Average Annual  
Property Tax Increase  
= 6%

Unsustainable Path



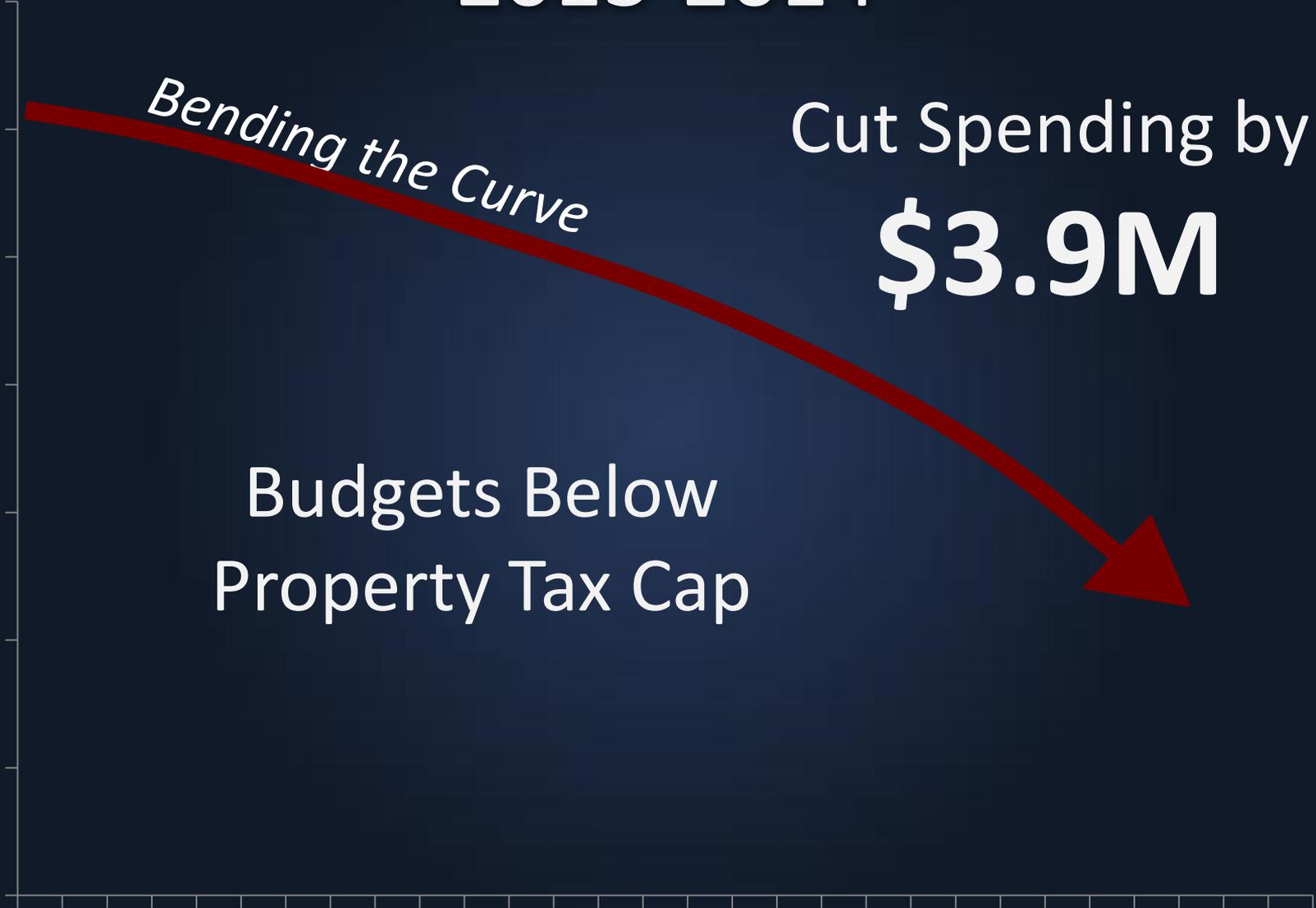
Average Annual  
Spending Increase  
= 5%

2013-2014

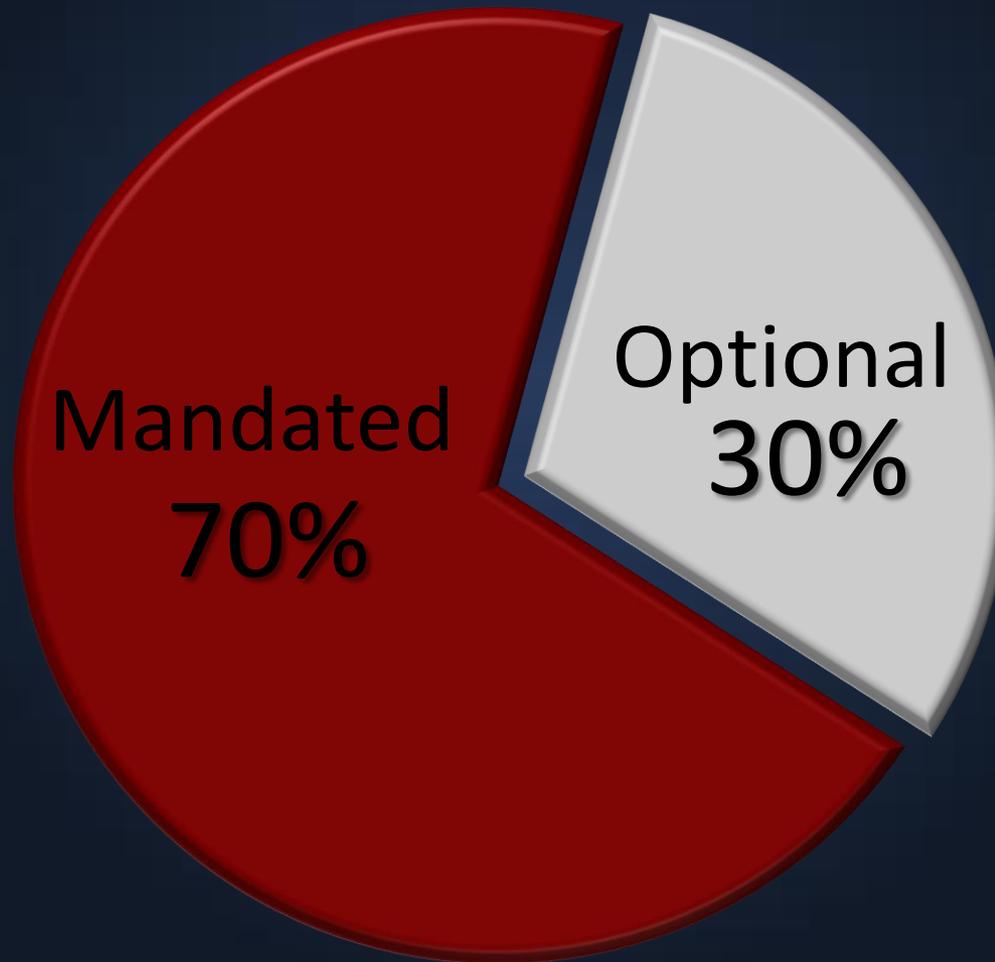
*Bending the Curve*

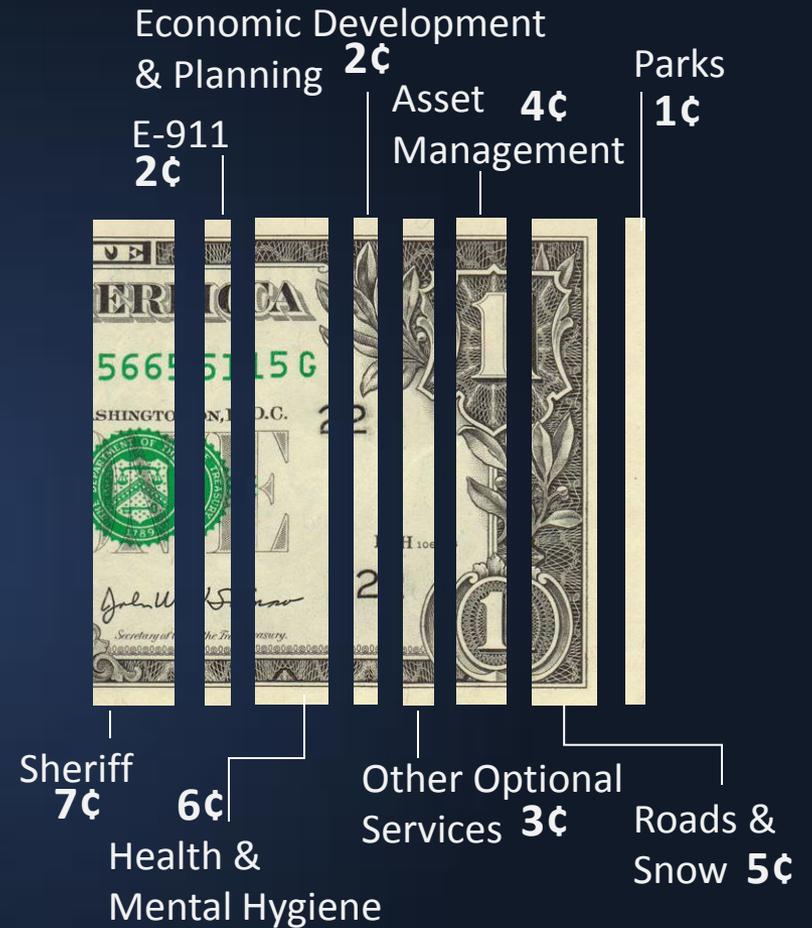
Cut Spending by  
**\$3.9M**

Budgets Below  
Property Tax Cap



# Net County Costs





**70% MANDATED**

**30% OPTIONAL**

# Opinion

EDITORIAL BOARD

Barry Rothfeld, publisher

Stuart Shinske, executive editor

John Penney, community conversation editor

TO SUBMIT LETTERS

Include name, hometown and phone number and keep letter to 250 words or fewer. Submissions can be edited and published in print, electronic or other forms. Send letters to [letterstoeditor@poughkeepsiejournal.com](mailto:letterstoeditor@poughkeepsiejournal.com). Mail typed or printed letters to Box 1231, Poughkeepsie, NY, 12602 or fax to 845-437-4921.

EDITORIAL STAFF » 845-437-4806 » [jpenney@poughkeepsiejournal.com](mailto:jpenney@poughkeepsiejournal.com)

## Editorial

# Molinaro's budget is responsible, painful

**D**utchess County Executive Marc Molinaro's proposed \$411.1 million budget is a responsible but painful plan — one that acknowledges past miscalculations and seeks to put the county on a solid financial footing as realistically as possible.

County lawmakers, and the public, must provide their input and look for ways to improve the proposal as much as possible before it is finalized.

That won't be easy. Molinaro's budget blueprint had to address a multimillion-dollar shortfall while cutting spending to stay under the state-imposed property tax cap. Overall, spending would be reduced by \$1.6 million next year but the property-tax levy would increase by 1.9 percent, just below the state tax cap. Several big initiatives attempted this year — one to reduce costs associated with overcrowding at the county jail, the other generating money from a mortgage tax — never materialized and the executive acknowledges that in his budget plan.

Molinaro pledges to address the jail situation but, significantly, is not including any savings from that effort in next year's budget



Members of the Dutchess County Legislature and others listen as Dutchess County Executive Marc Molinaro presents his 2014 tentative county budget last month at the legislative chambers in the City of Poughkeepsie. DARRYL BAUTISTA/POUGHKEEPSIE JOURNAL

approximately \$8 million a year to board inmates out of the county and this is not a sustainable or smart strategy.

The executive also is abandoning any hopes of having the state authorize the reinstatement of the mortgage recording tax that was supposed to generate \$4.8 million for the county.

Instead, in what is likely to be the most controversial aspect of this budget, Molinaro wants to repeal the sales-tax exemption on resi-

would have to be shared with municipalities.

Molinaro called the repeal plan "painful" but defended the idea, saying the county continues to make workforce and other cuts that will provide larger savings over time.

The county executive says, given the choice, seeing energy bills rise is better than imposing greater hikes on property taxes because people can take steps to reduce their energy consumption while the

viding a refreshing level of transparency and starting a grant program under which municipalities compete for seed money that rewards them for ultimately sharing services. The executive also rightly believes the state must make good on its promise to bring more mandate relief, especially in light of the property-tax cap. Approximately 70 percent of the county's costs are mandated by the state and federal, though it also should be noted that counties get monies from these higher levels of government as well.

In reality, the county can't cut itself to success, nor can it afford to dramatically raise taxes and fees on its residents. Dutchess is in need of more economic growth and county officials must continue to push a variety of development efforts.

County officials will work on the budget into early December, when there will be another public hearing, and there is a lot to consider. The public should take part in the process, but there is a particular responsibility on county legislators to dissect the executive's plan and offer alternatives if they see any and can make an effective case that

If legislators believe there is a better way forward, they should offer responsible and specific ideas as part of the broader budget discussion, but they also must recognize that many levels of government across the state and country are in financial crisis because they have not budgeted realistically.

To that end, Molinaro says the county needs an adequate fund balance — money in reserves — and points out the county dipped

# Opinion

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**"...the state must make good on its promise to bring more mandate relief..."**

**— Poughkeepsie Journal November 24, 2013**

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To that end, Molinaro says the county needs an adequate fund balance — money in reserves — and points out the county dipped

# We need mandate relief now

By John Hickman  
For the Poughkeepsie Journal

It's that time of year when our receivers of taxes collect local taxes.

When people stop in to pay their tax bills, I get reports on town government — the government closest to the people. We get the call when your road is covered in snow or when there are potholes. But our responsibility extends far beyond that. We provide town road maintenance, police protection, recreation facilities and programs, water and sewer services, legislative functions and the administration of federal and state-required records, documents, licenses, certificates, permits and approvals.

And did I mention that we collect taxes?

Lately has become a complex as if require or exp Each o credibl but off tra wo perwo Spe paliti only a erty rate

less. Some unfunded mandates are civil-service compliance, cost of workforce-injury reports, increased property assessment data collection and exemptions



John Hickman

York state water phoru of of items in the New Y tersheds, admini building and f the list goes on

Of course for the red ta And spea state laws, f ibly comp

The tax cap has cut staffing and pi the bone, but the that many of us routine vehiclean purchases and r to stay under ly putting o

# Mandate-relief bills would aid county, need backing

New York has some of the most beautiful, exciting and appealing venues in the country. If you've witnessed Niagara Falls or sailed on Lake George, you know what I mean. The Hudson Valley is a great place to visit, with Hudson, historic homes and trails. However, I would like to ask a question: Is the state also a great place to live? As you know, New York is among the most taxed states in the nation. This is unfortunate. I give credit to Gov. Andrew Cuomo that the 2014-15 state budget proposal aims to reduce the tax burden for personal



CHARLIE NORTH  
VALLEY VIEWS

have a similar difficult situation. Our county is strapped with millions of dollars in "unfunded mandates" — essential programs required by the federal and state governments, but not fully paid for by them. Though Dutchess County does receive federal and state dollars for some of these mandates, according to Dutchess County govern

Services and foster care. Seventy cents of every county tax dollar is used to pay for mandates, making it increasingly difficult to provide "discretionary" services such as Dutchess County Sheriff's Office patrols, snow removal, road maintenance or tax relief. The need for mandate relief has never been greater, and Dutchess County Executive Marc Molinaro has been working to see real mandate reform solutions enacted. Declaring "Mayday for Mandate Relief," he

mandate burden. To help our residents, state Sen. Terry Gipson, D-Rhinebeck, has taken a leading role in attacking the issue of unfunded mandates. He has proposed a three-fold approach: » The County Payment Relief Act (S.5996) would provide aid to counties for existing unfunded mandates at \$20 per resident. Dutchess County could receive \$6 million, which could be used for property-tax relief, infrastructure improvement

» Senate bill S.5126 (Assembly bill A.8130), a bipartisan bill with Assemblyman Kieran Michael Lalor, R-Fishkill, would prohibit the state from imposing new unfunded mandates on local governments and school districts and let local governments choose whether a mandate would be implemented with the state required to provide funding for unfunded, reasonably costly mandates. The Dut

also acknowledge Dutchess County Executive Molinaro for his efforts at getting the governor to focus more closely on resolving this issue. If mandate relief is going to be a reality, legislation must not only be proposed, it must be passed and signed into law. You can help protect your tax dollars by joining in the push for ma

# Bills may alleviate mandates

By Gwen Johnson  
For the Poughkeepsie Journal

mandate and presses other levels of government to find ways to pay for the implementation of the mandate.



Gwen Johnson

Federal, state, county and local governments have found themselves sharpening budgetary axes on services such as food stamps and home heating

ties outside of New York City can apply. Gipson says, "If New York state was to completely cover the cost of Dutchess County's early intervention programs, it could save the county approximately \$9 million."

The third piece of legislation Gipson supports is the bipartisan Constitutional Amendment Mandate Relief, S.5126. New York state Assemblyman Kieran Lalor, R-Fishkill, sponsored the bill in an effort to allow local gov-

✓ Advocate for Mandate Relief  
✓ Transform Local Government  
✓ Incentivize Economic Growth



Preschool Special Education Program

Preschool Special Education

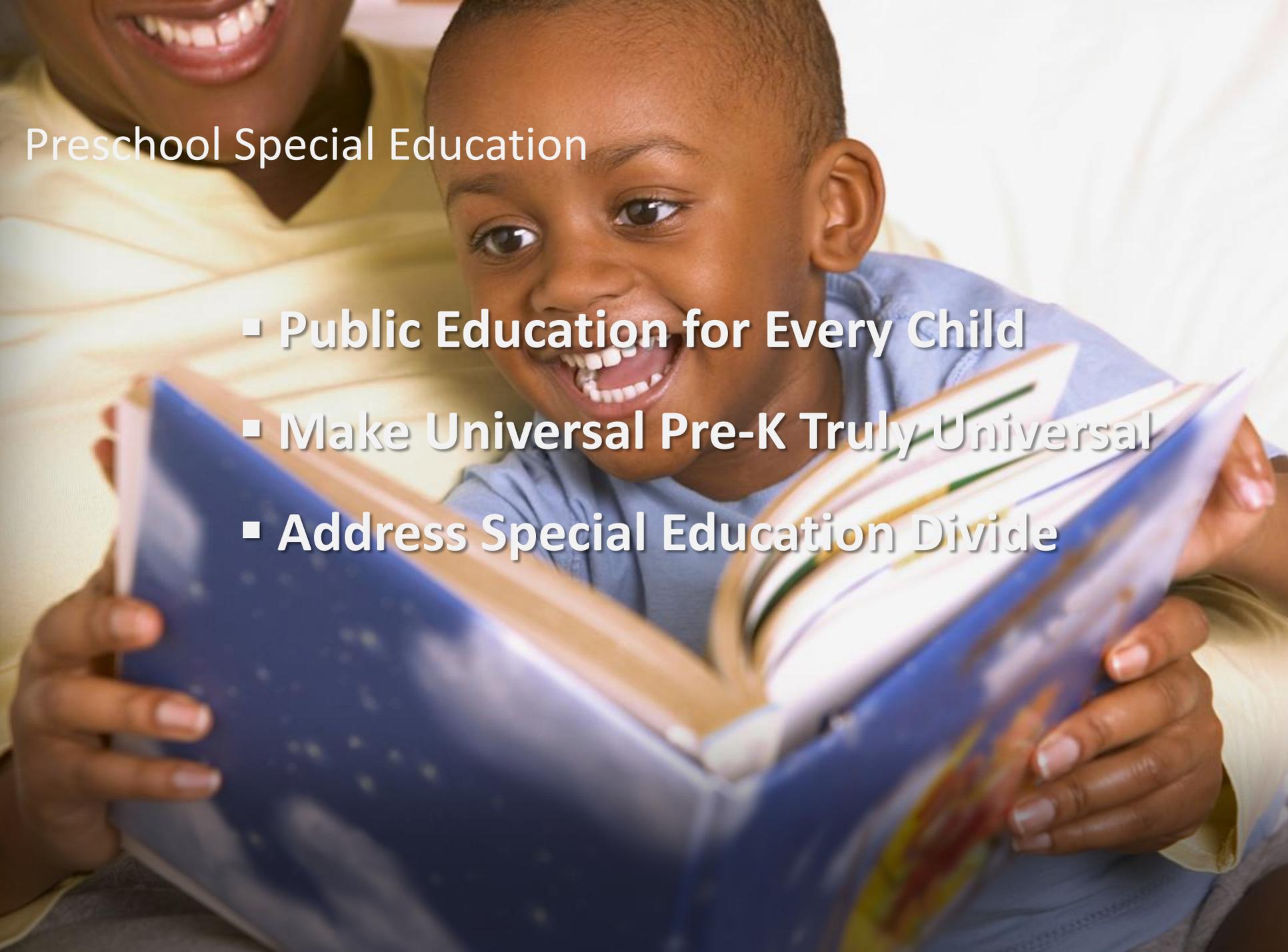
**\$2,000,000,000**



# Preschool Special Education

**\$7,000,000**  
**In 2014**



A young child with a joyful expression is reading a large, colorful book. An adult's hands are visible, holding the book open for the child. The background is softly blurred, focusing attention on the child and the book. The text is overlaid on the image in a white, sans-serif font.

## Preschool Special Education

- **Public Education for Every Child**
- **Make Universal Pre-K Truly Universal**
- **Address Special Education Divide**

**IN PERSON PAYMENT**  
 Amenia Town Hall  
 4988 Route 22  
 Amenia, NY 12501  
 Mon - Thur 9am - 2pm

**MAKE CHECKS PAYABLE TO:**  
 Amenia Tax Collector  
 4988 Route 22  
 Amenia, NY 12501  
 Ph: 845-373-8118 ext. 100 - 101

John Smith  
 Mary Smith  
 123 Any Street  
 Amenia, NY 12501

**STATEMENT OF COUNTY/TOWN TAXES  
 TOWN OF AMENIA**

Page No. 1 of 1	Roll Sect. 1	SWIS Code 132000	Bill No. 45	Sequence No. 45
Fiscal Year 1/1/2014 to 12/31/2014	Warrant Dated 12/16/2013	Bank Code	Account No.	
CNTY 65,751,778	Estimated State Aid	TOWN 37,059		

**FOR YOUR INFORMATION**  
 Last day to pay without penalty: February 28, 2014. After this date see Payment Schedule.

**SEE REVERSE SIDE FOR MORE INFORMATION**  
 as of July 1, 2012 was: 313,300  
 313,300  
 100.00

**PROPERTY IDENTIFICATION**

PARCEL ID	132000-1234-00-987654-0000
LOCATION	123 Any Street
ACREAGE	0.75
SCHOOL	Webutuck CSD
PROPERTY CLASS	210 - 1 Family Res

The assessor estimates the **Full Market Value** of this property as of July 1, 2012 was: 313,300  
 The **Total Assessed Value** of this property is:  
 The **Uniform Percentage of Value** used to establish assessments was:  
 For an explanation of the grievance process, please contact the local assessor and ask for the booklet entitled "Contesting Your Assessment". This booklet is also available from the Dutchess County Real Property Tax Service Agency or the NYS Office of Real Property Services website at <http://www.tax.ny.gov/pdf/publications/orpts/grievancebooklet.pdf>. Please note that the period for filing complaints on the above assessment has passed.

Exemption	Value	Tax Purpose	Full Value Estimate	Exemption	Value	Tax Purpose	Full Value Estimate

Taxing Purpose	Total Levy	% Change in Levy from Prior Year *	Taxable Assessed Value or Units	Rates per \$1000 or per Units	Tax Amounts
County Taxes	107,939,388	1.9	313,300.00	3,648621	1,143.43
Town Taxes	1,378,478	2.5	313,300.00	2,390307	748.88
Wassaic Fire	237,600	-16.4	313,300.00	.909609	284.98

**HISTORIC TAX CUT THANKS TO YOUR STATE LEGISLATORS**

\* This is the percent of increase or decrease of the current year's tax levy over the previous year's tax levy. This does not represent the total percent of your tax increase or decrease. The tax levy is the total amount to be raised by property taxes.

**TOTAL TAX DUE: \$2,177.29**  
 Due by: 2/28/2014  
 After this date see penalty schedule

**PENALTY SCHEDULE**

Pay By	Amount	Penalty/Interest	Total Due
2/28/2014	2,177.29	0.00	2,177.29
3/31/2014	2,177.29	43.55	2,220.84
4/30/2014	2,177.29	65.32	2,242.61

RECEIVER'S STUB MUST BE RETURNED WITH PAYMENT. INCLUDE YOUR PHONE NUMBER ON YOUR CHECK. FOR A RECEIPT OF PAYMENT, PLACE A CHECK MARK IN THIS BOX [ ] AND RETURN THE ENTIRE BILL WITH PAYMENT.

**TOWN OF AMENIA  
 RECEIVER'S STUB**

**PENALTY SCHEDULE**

Pay By	Total Due
2/28/2014	\$2,177.29
3/31/2014	\$2,220.84
4/30/2014	\$2,242.61

Town of: Amenia  
 School: Webutuck CSD  
 Property Address: 123 Any Street

John Smith  
 Mary Smith  
 123 Any Street  
 Amenia NY 12501

Taxes paid by \_\_\_\_\_ CA CH  
 132000  
 Bank Code

**TOTAL TAXES DUE**  
 \$2,177.29

Bill No. 45  
 1234-00-987654-0000







*State Mandate Relief = Local Tax Relief*

Transformation Year 2:  
*Smaller, Smarter & More Successful*

# Agency Partner Grant Program



Hudson River Housing

# Agency Partner Grant Program



Poughkeepsie Public Library District

# Agency Partner Grant Program



Children's Media Project

# Agency Partner Grant Program



Enhanced Accountability – Saving Tax Dollars



Continued Changes in Health and Mental Health

# Poughkeepsie Journal

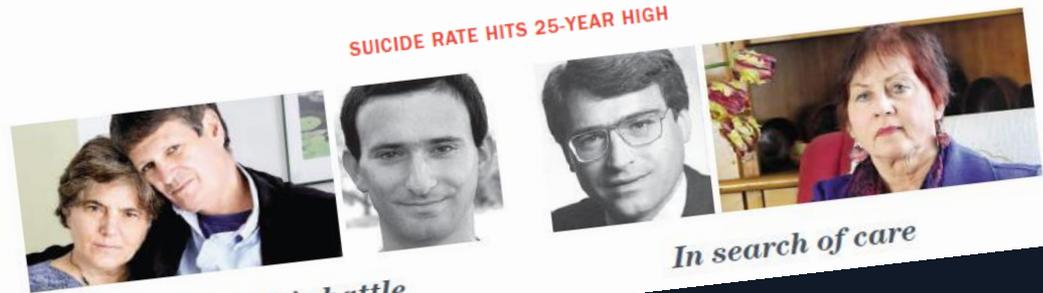
A GANNETT COMPANY

UP TO  
**\$120**  
IN COUPONS  
& LOTS OF SALES  
FLIERS!

*“We mourn  
the pain that he was in.  
We mourn his  
limited options.  
We mourn the  
treatment system.”*

## *A matter of life and death.*

SUICIDE RATE HITS 25-YEAR HIGH



*One family's battle*

*In search of care*

# Poughkeepsie Journal

A GANNETT COMPANY

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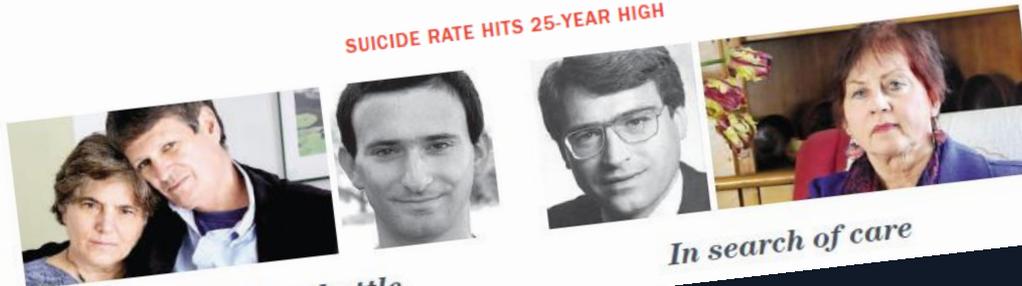
"We mourn  
the pain that he was in.  
We mourn his  
limited options.

**"The important emphasis is that prevention works."**

**BETH ALTER**, Dutchess County Mental Hygiene Helpline

## A matter of life and death.

SUICIDE RATE HITS 25-YEAR HIGH



*One family's battle*

*In search of care*

# Health & Mental Health

- Confront Community Health Challenges
- Gain Efficiency
- Capitalize on Strengths
- CGR's Recommendations:

Merge Departments & Single Commissioner



**\$40M** Jail Budget

**233** Correction Officers

454

2013 Average # Inmates

– 250

Average Jail Capacity

---

204

**Housed Out Inmates**

Cost of Housing Out: **\$8.2M**



*Not a Solution...*

*...Avoidance of a Solution*



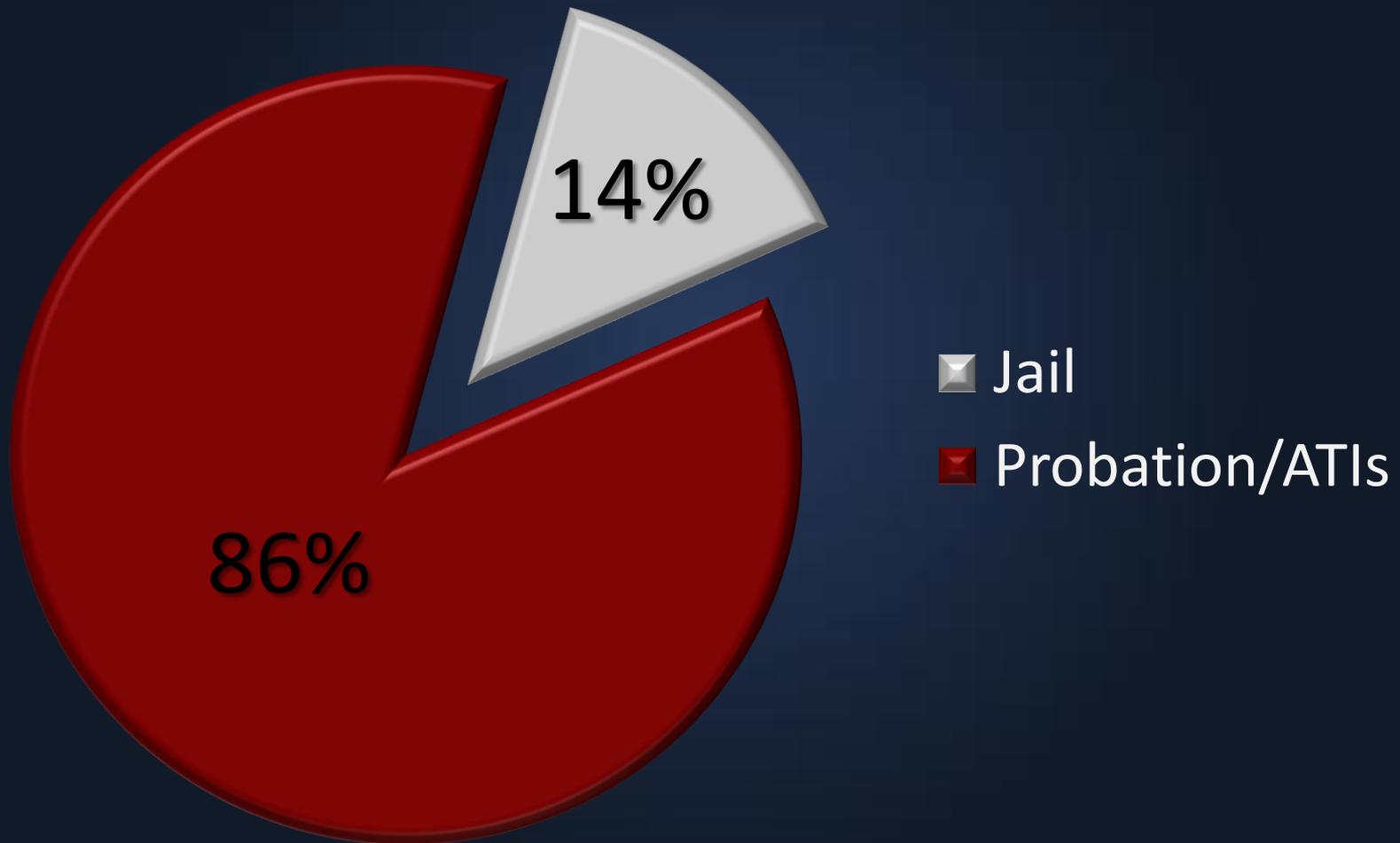
Temporary Housing Units  
**\$1,000,000 Annual Savings**

# Our Commitment:

- Adequate Space to Save Tax Dollars
- Reduce Recidivism
- Create Neighborhood Investment
- Mixed Use – Public & Private Development



# Criminal Justice Population



... shall be...  
... or things to be sold...  
... to answer for a capital, or otherwise...  
... land or Naval forces, or in the Militia, when in actual...  
... offence to be taken put in jeopardy of life or limb; nor shall a...  
... of life, liberty, or property, without due process of law; nor shall private property...

... prosecutions, the accused shall enjoy the right to a speedy and public trial by an impartial jury of...  
... have been committed, which district shall have been previously ascertained by law. --  
... to be confronted with the witnesses against him; to have comp...  
... assistance of counsel for his defence.  
... common law, where the value in controversy is...  
... shall be otherwise re-...  
... shall not be...

# Bill of Rights

## United States

Congress of THE  
began and held at the City of New York, on  
Wednesday, the fourth of March, one thousand seven hundred and eighty

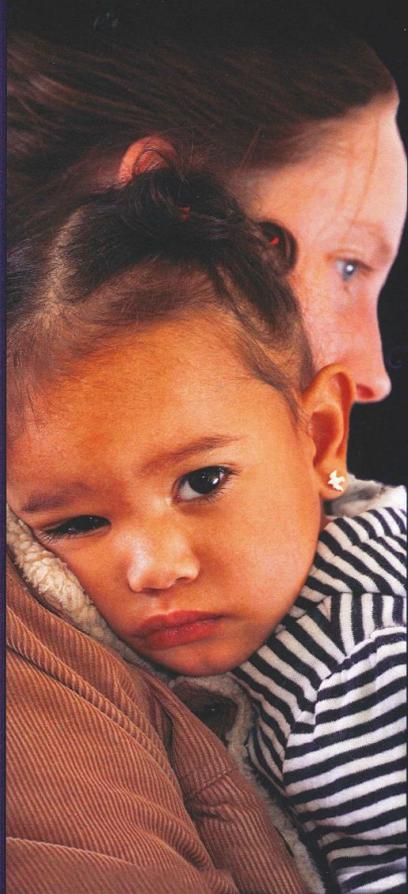
... Convention of a number of the States having, at the time of their adopting...  
... of its powers, that further declaratory and restrictive clauses should be added. And...  
... the Government, will best insure the beneficent ends of its institution.  
... Resolved, by the SENATE and HOUSE of REPRESENTATIVES of the...  
... That the following Articles be proposed to the Legislatures of the several...  
... in addition to the Amendments of the Constitution of the...  
... in addition to the fifth Article of the Original Constitution.  
... in addition to the first Article of the Constitution, that...  
... shall amount to one hundred, after which, the proportion shall be so...  
... after which, the proportion shall be as follows (forty thousand...  
... representative for every fifty thousand persons.  
... compensation for the services of the Senators and...  
... the respecting an establishment of religion...  
... the people inasmuch as to assemble...  
... necessary to the security of a...  
... mentioned in any house...

# Human Rights Officer & Diversity Advisory Board

- Responsive to Community Need
- Address Discrimination & Harassment
- Access State & Federal Resources
- Diversity Advisory Board



**HELP STOP  
DOMESTIC  
VIOLENCE**



**NADIE**  
merece ser  
víctima de  
abuso

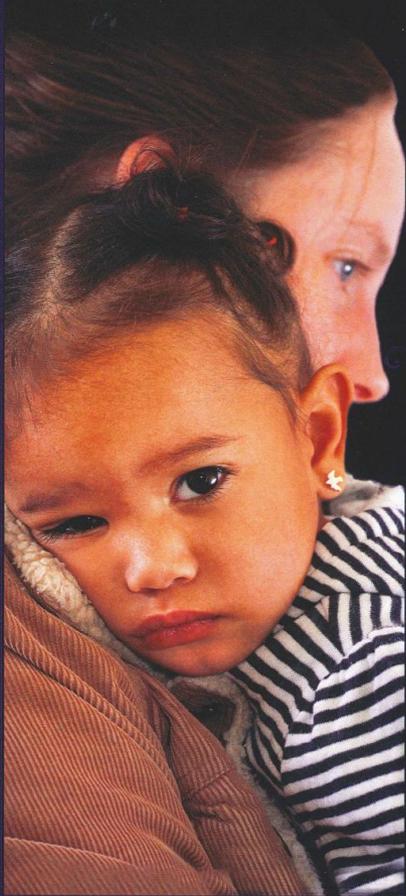


**TEEN DATING  
VIOLENCE**

*Nonviolence is organized love.*



**HELP STOP  
DOMESTIC  
VIOLENCE**



**13**

Average Domestic Violence 9-11  
Calls Per Day

**4,745**

Average Domestic Violence 9-11  
Calls Per Year

**1 in 4**

Women in Abusive Relationship  
at Some Point

**1 in 3**

Teens & Young Adults are/will  
be in Abusive Relationships

**NADIE**

merece ser  
víctima de  
abuso



- Teen Violence Initiative
- Home Visit Program
- Improve Law Enforcement Interaction
- Need for Advocacy, Education & Legal Representation



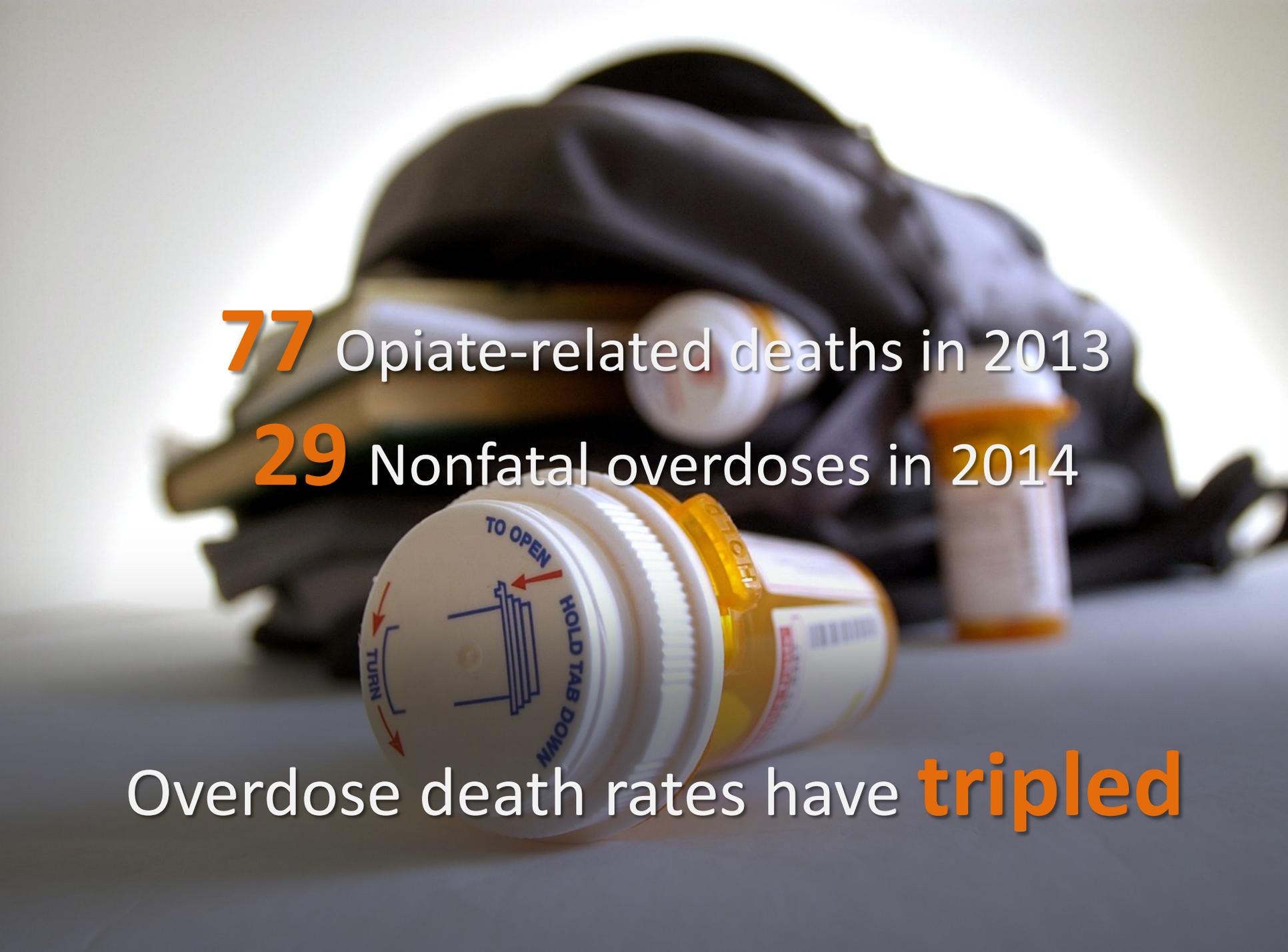
# Catharine Street Community Center's G.R.E.A.T. Program



A group of four diverse young adults (two men and two women) are smiling and posing together. They are dressed in casual, contemporary clothing. The background is a soft, out-of-focus outdoor setting.

# Youth Board & Coordinating Council

- Strengthen Community & Family Interaction
- Prevent Crime & Empower Youth
- Address Challenges Confronting Youth
- Develop Community Coalitions



**77** Opiate-related deaths in 2013

**29** Nonfatal overdoses in 2014

Overdose death rates have **tripled**



Police said 477 bags of heroin were recovered in a bust Wednesday. DUTCHESS COUNTY DRUG TASK FORCE/COURTESY PHOTO

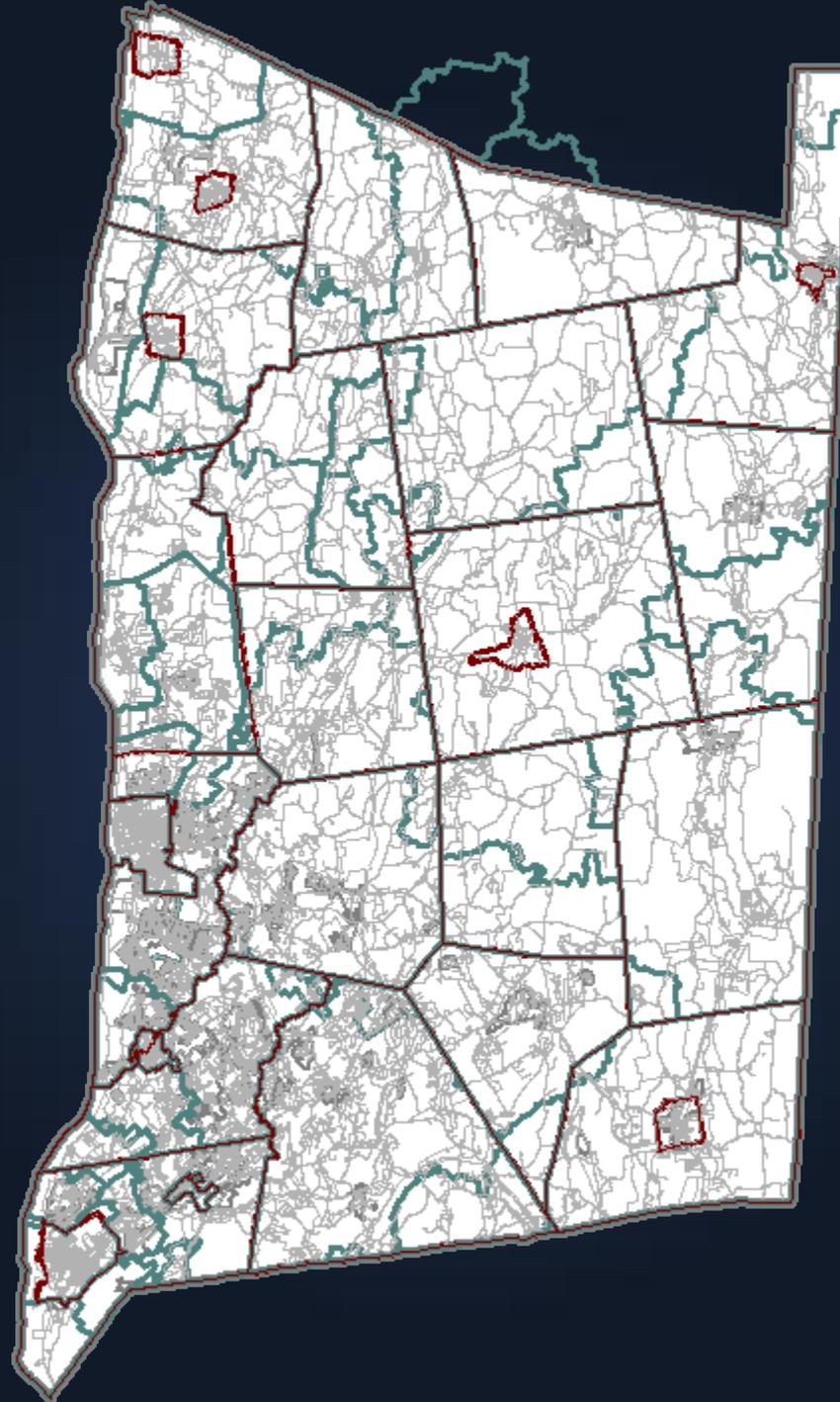
# Police: 477 bags of heroin recovered

3 arrests follow year  
of increased overdoses

By **Nina Schutzman**  
Poughkeepsie Journal

We have an **Epidemic**

300+  
Layers of  
Government



- County
- Cities
- Towns
- Villages
- School Districts
- Water Districts
- Sewer Districts
- Zoning Districts
- Fire & EMS





# Municipal Consolidation & Shared Services Grant Program



Highway Shared Services

# Municipal Consolidation & Shared Services Grant Program



Firehouse Consolidation

300+  
Lay  
Govern

# Consolidation & Shared Services Summit

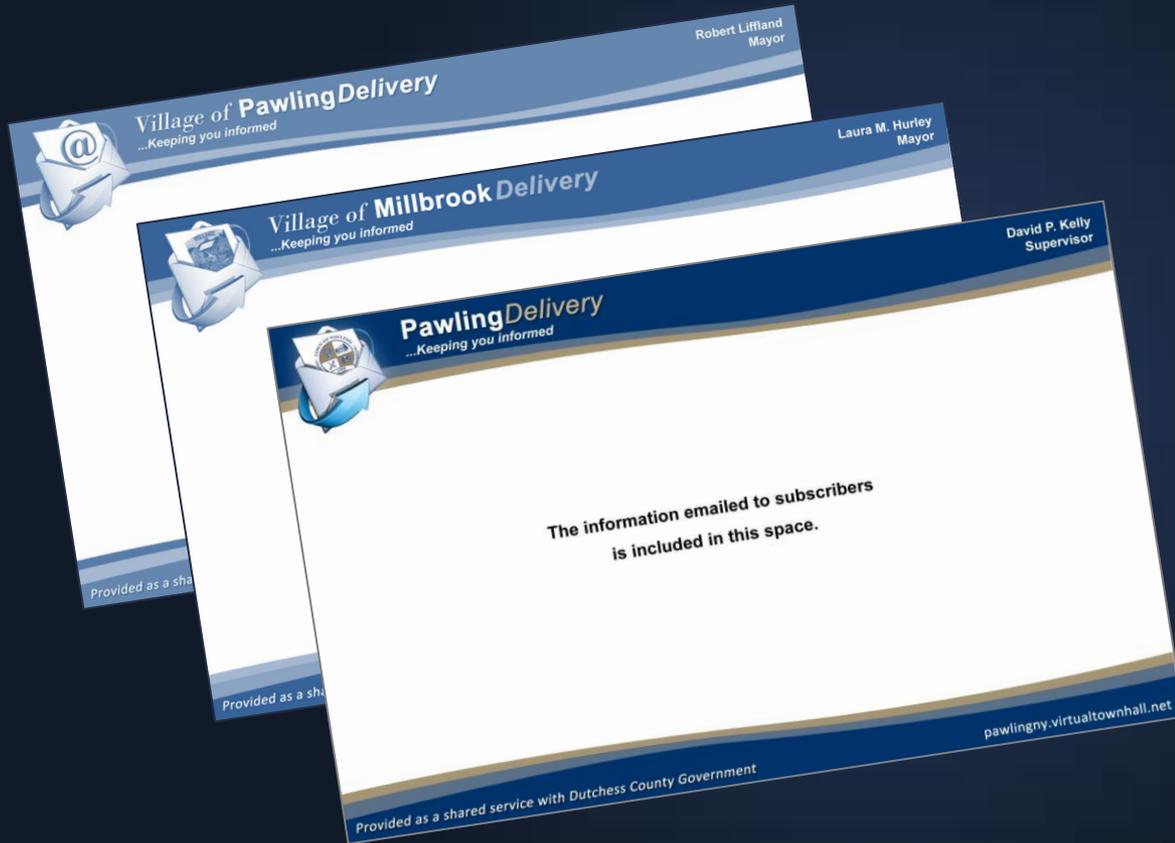


300+  
Layer  
Govern

**2014 Priority:  
Consolidation or Dissolution**

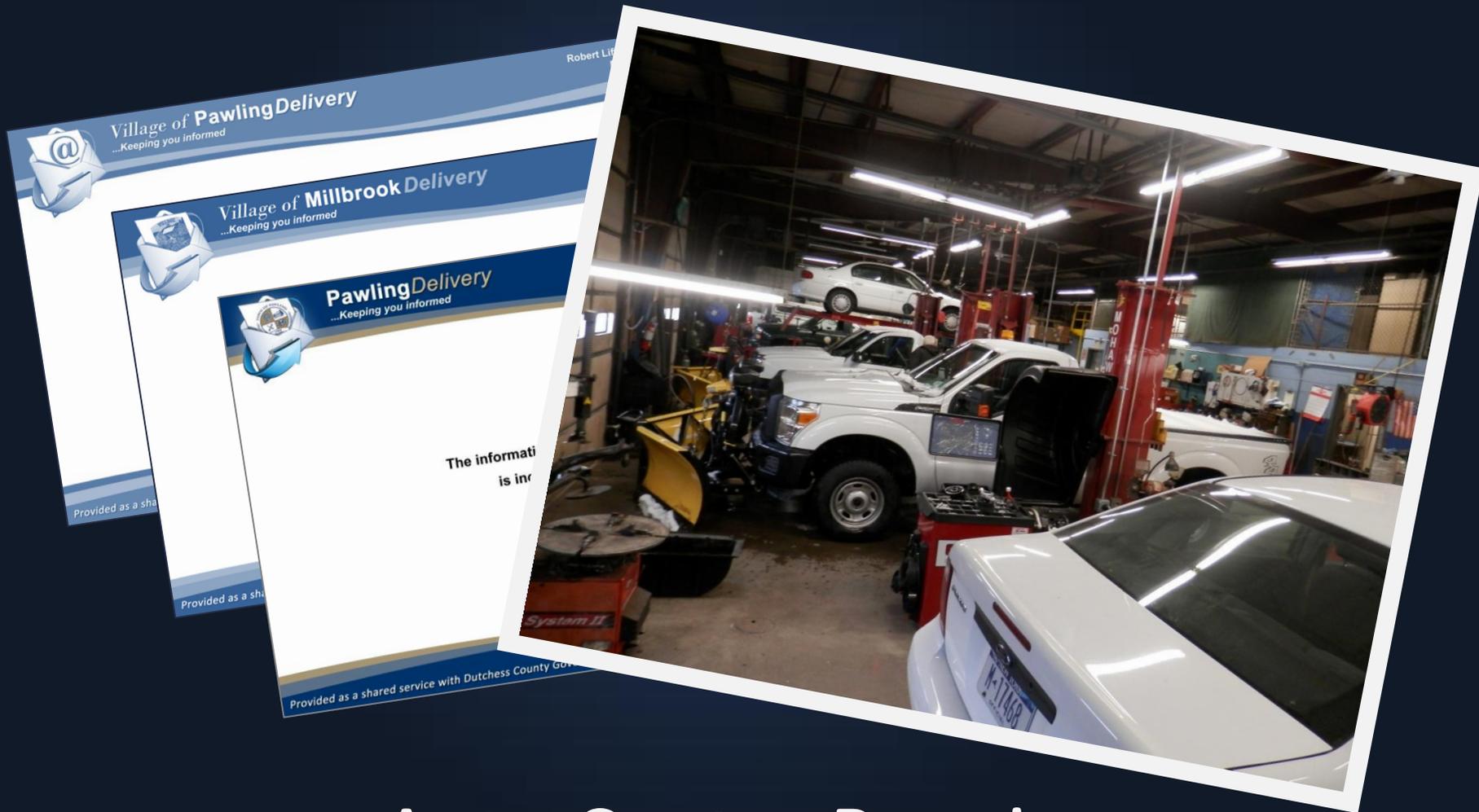


# Shared Services Programs



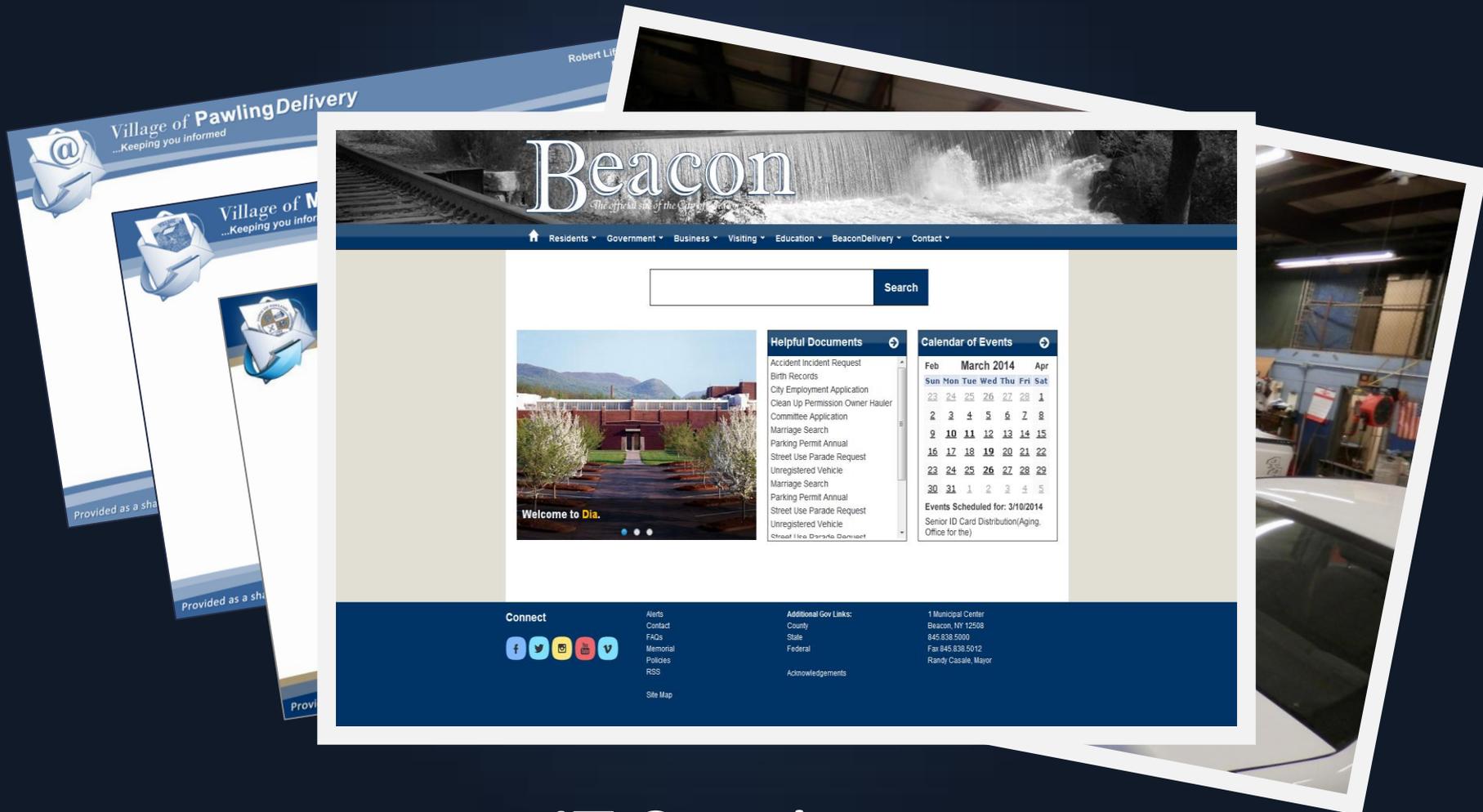
## Dutchess Delivery

# Shared Services Programs



## Auto Center Repairs

# Shared Services Programs



## IT Services

# Shared Services Programs

The screenshot displays the Dutchessny.GOV website interface. At the top, the header includes the site logo, a search bar, and social media icons. A navigation menu lists categories such as County Government, Municipalities, Schools, Business & Community, and Tourism & Leisure. The main content area features an 'Info Finder' sidebar with links to Departments, Service Areas, On-line Services, and Help Center. A 'Quick Links' section provides access to Emergency Preparedness, Hotline Numbers, Bidding & RFP's, Job Opportunities, County Clerk Records, LOOP Bus, Transportation, County Rail Trails, and Area Newspapers. A 'Mapping Center' section offers GIS in Dutchess County and ParcelAccess. The central news section highlights 'Confronting Prescription Drug Abuse' with a sub-headline '... an escalating crisis' and an image of spilled pills. Below this, a 'Latest News' section lists several recent events. On the right, there is a profile for Marcus J. Molinaro, County Executive, a language selection dropdown, a 'Listen to webpage' button, a content text size adjuster, and a calendar for March 2014 showing no events scheduled for 3/4/2014.

**Dutchessny.GOV**  
Official website of Dutchess County Government, New York

Search Our Site [input] [button]

Mobile Site [button]

County Government | Municipalities | Schools | Business & Community | Tourism & Leisure

**Info Finder**

- Departments
- Service Areas
- On-line Services
- Help Center

**Quick Links**

- Emergency Preparedness
- Hotline Numbers
- Bidding & RFP's
- Job Opportunities & Current Exam Announcements
- County Clerk Records
- LOOP Bus
- Transportation
- County Rail Trails
- Area Newspapers

**Mapping Center**

- GIS in Dutchess County
- ParcelAccess

**Public Alerts and Advisories**

There are no alerts or advisories at this time

**Confronting Prescription Drug Abuse**  
*... an escalating crisis*

Prescription Drug Abuse | 2014 State of the County | Water Quality Monitoring

**Latest News**

- Sheriff's Office investigates fatal auto accident in Tivoli
- Poughkeepsie Man Arrested for Aggravated Unlicensed Operation of a Motor Vehicle
- Dutchess County Digs Out from Snow
- Update on Dutchess County Storm Response
- Dutchess County Ready for Next Winter Storm
- Caution in Winter Weather

Marcus J. Molinaro  
County Executive

Select Language [dropdown]

Listen to webpage [button]

Change content text size [button]

March 2014

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

**View entire calendar**  
No events Scheduled for 3/4/2014



# HUDSON VALLEY CHARM

Silo Ridge brings the Discovery lifestyle to the New York countryside.

By MEG LUKENS NICHOLS

- \$7.7 Billion in NY
- 25,000 Jobs in NY
- \$400 Million in Dutchess County



**I**magine a village green on an early summer morning. Local growers are piling tables with just-harvested vegetables for the day's farmers' market. Two boys toss a ball back and forth while their mothers drink coffee on a bench shaded by a maple tree. A group of cyclists prepares to ride on back roads that skirr horse farms, apple orchards, and fast-moving streams. Amid all the activity, the last cotton-pale wisps of fog burn off in the morning light. ▶

Crown Maple Syrup...  
 "A tasty reason to get out of town"  
 – New York Magazine

Established in 1886 Summer 2013

# WILLIAMS-SONOMA

FREE SHIPPING on orders over \$49 See page 50

**SUMMER DRINK EVENT**  
 20% off Duraclear Glasses, plus Margarita & Sangria Mixes  
 See pages 2 and 13 for details.

FOR FATHER'S DAY DELIVERY order by 5pm (PST) June 13

- E Luxardo Maraschino Cherries**  
*Exclusive* Prized sour Marasca cherries from Italy. 12.7 oz #54-4428744 \$19.95
  - F Williams-Sonoma Rimming Sugars**  
*Exclusive* 3-3.4 oz Citrus, Spiced or Vanilla. #54-787713 \$8.95
  - G Dillon's Bitters**  
*Exclusive* 3.38 oz each. Pear\*, Cranberry\* or DSB Aromatic. #54-6067169 \$16.95  
 Gift Set #54-5232822 \$49.95
  - H Morris Cocktail Syrups**  
 All-natural mixes. 8 oz. Ginger, Grenadine, Honey or Preserved Lemon. #54-6067805 \$14.95
  - I Bitters Making Kit**  
*Exclusive* Ingredients for one 25-oz batch each of Citrus Bitters and Aromatic Bitters. #54-1407089+ \$24.95
  - J King Cube Silicone Ice Cube Trays**  
*Exclusive* Makes four extra-large 2" cubes per tray. Set of two. #54-4337341 \$16.95  
 Silicone Ice Sphere Molds, set of two. #54-39867 \$12.95
  - K Williams-Sonoma Monogrammed Cocktail Glasses**  
*New & Exclusive* Set of four. Single or Triple initial. Double Old-Fashioned, Highball or Martini. #54-3379369 \$59.95
- \*Catalog/Internet only



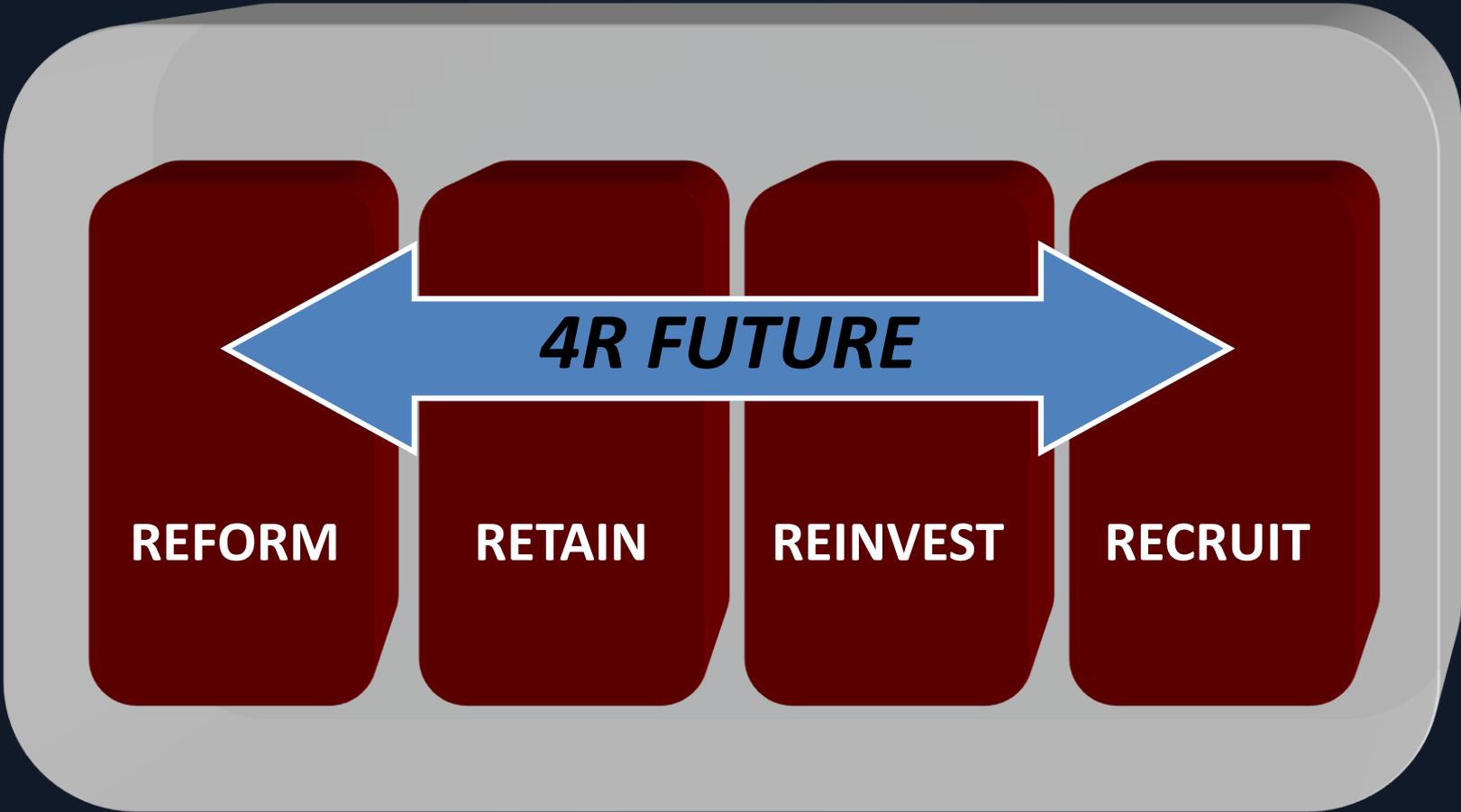
"We've partnered with New York artisan distillery Dutch's Spirits..."  
 – Williams-Sonoma

HOME ABOUT HOPS INFORMATION EVENTS EASTERN VIEW FARM NEWS

Welcome To Dutchess Hops A Hudson Valley Hops Farm

About Dutchess Hops Learn About Hops Dutchess Hops In The News





***4R FUTURE***

**REFORM**

**RETAIN**

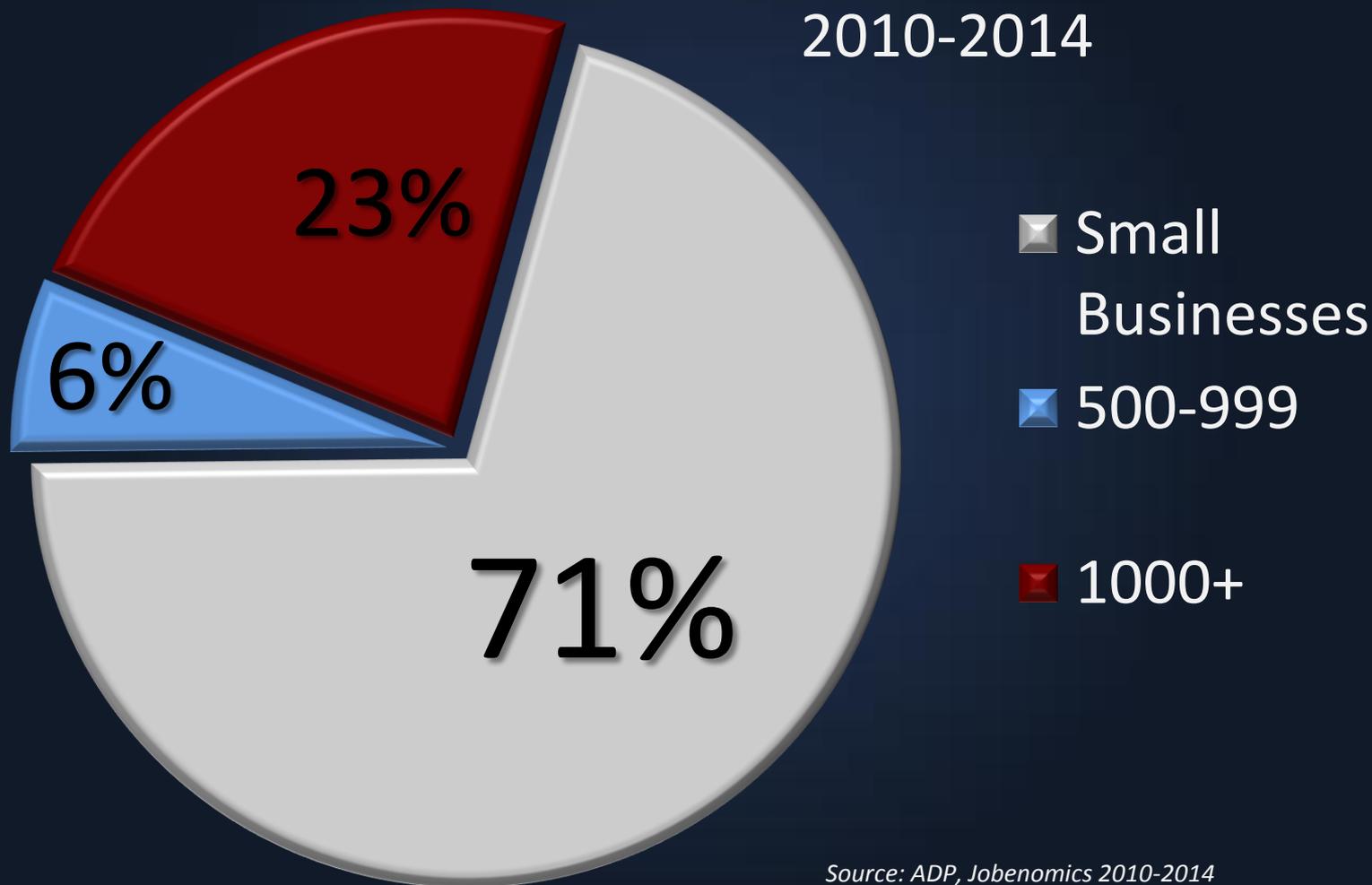
**REINVEST**

**RECRUIT**



# 1. Business Retention & Expansion

US Jobs Created by Company Size  
2010-2014



Source: ADP, Jobenomics 2010-2014

## 2. Expedited Permitting & Review

- Consolidated & Expedited Permitting Process
- Professional Certification Pilot Program



### 3. Infrastructure Planning & Investment



Invested \$6.5M to Preserve 3,250 Acres

### 3. Infrastructure Planning & Investment



**NEW \$5M  
Agri-Business &  
Infrastructure  
Matching Grant**

## 4. Business Attraction Program

\$2.5 M sq. ft. Vacant Commercial &  
Industrial Space = 12,000 Jobs

Lead Generation Program



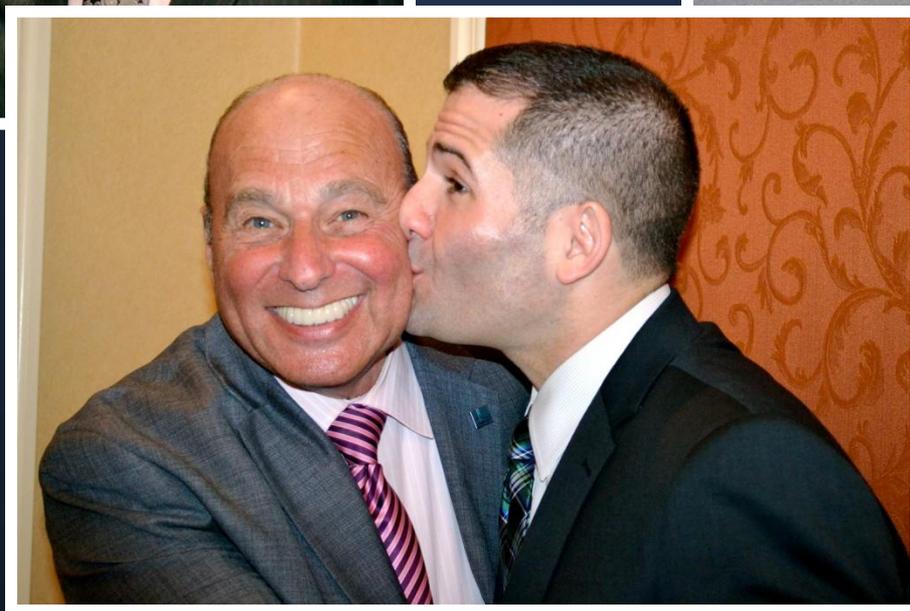
# 4. Business Attraction Program



Targeted Marketing Campaign







*Thank You Charlie!*



# 5. Entrepreneurial Development



The image shows a promotional banner for Startup Weekend. At the top left is the logo for Startup Weekend, featuring a beaker with three small figures inside, and the text "Startup Weekend" with "Powered by Google for Entrepreneurs" below it. To the right of the logo are three dark green cloud shapes containing the text "ABOUT", "UPCOMING EVENTS", and "BLOG". Further right are social media icons for Google+, Facebook, Twitter, YouTube, and LinkedIn, and a "Google" logo. The main headline reads "No Talk, All Action. Launch a Startup in 54 hours." Below this is a paragraph: "Startup Weekend is a global network of passionate leaders and entrepreneurs on a mission to inspire, educate, and empower individuals, teams and communities. Come share ideas, form teams, and launch startups. [Learn More](#)". At the bottom, four white circles contain statistics: "1068 Events Done", "478 Cities", "8190 Startups Created", and "100k Entrepreneurs". At the very bottom center is a stylized illustration of a beaker with three small figures inside, sitting on a patch of grass.

**Startup Weekend**  
Powered by Google for Entrepreneurs

ABOUT  
UPCOMING EVENTS  
BLOG

Google

## No Talk, All Action. Launch a Startup in 54 hours.

Startup Weekend is a global network of passionate leaders and entrepreneurs on a mission to inspire, educate, and empower individuals, teams and communities. Come share ideas, form teams, and launch startups. [Learn More](#)

<b>1068</b> Events Done	<b>478</b> Cities	<b>8190</b> Startups Created	<b>100k</b> Entrepreneurs
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# 5. Entrepreneurial Development



Leverage “Staying Power”

# 6. IDA Reform

## Dutchess County Industrial Development Agency

Think  
Dutchess

### Introduction to DCIDA

#### ■ Diversify the Board

The Dutchess County Industrial Development Agency (DCIDA) is a public benefit corporation created by state law in 1976 to promote economic development and job creation in Dutchess County. The DCIDA induces companies to invest capital in projects that create jobs and increase the county's tax base, thereby improving the quality of life for Dutchess County residents.

#### ■ Complete, Timely, Accurate Reporting

The DCIDA's benefits are:

#### ■ Compliance and Management

- tax-exempt bond financing for eligible projects
- lower interest rate than conventional financing

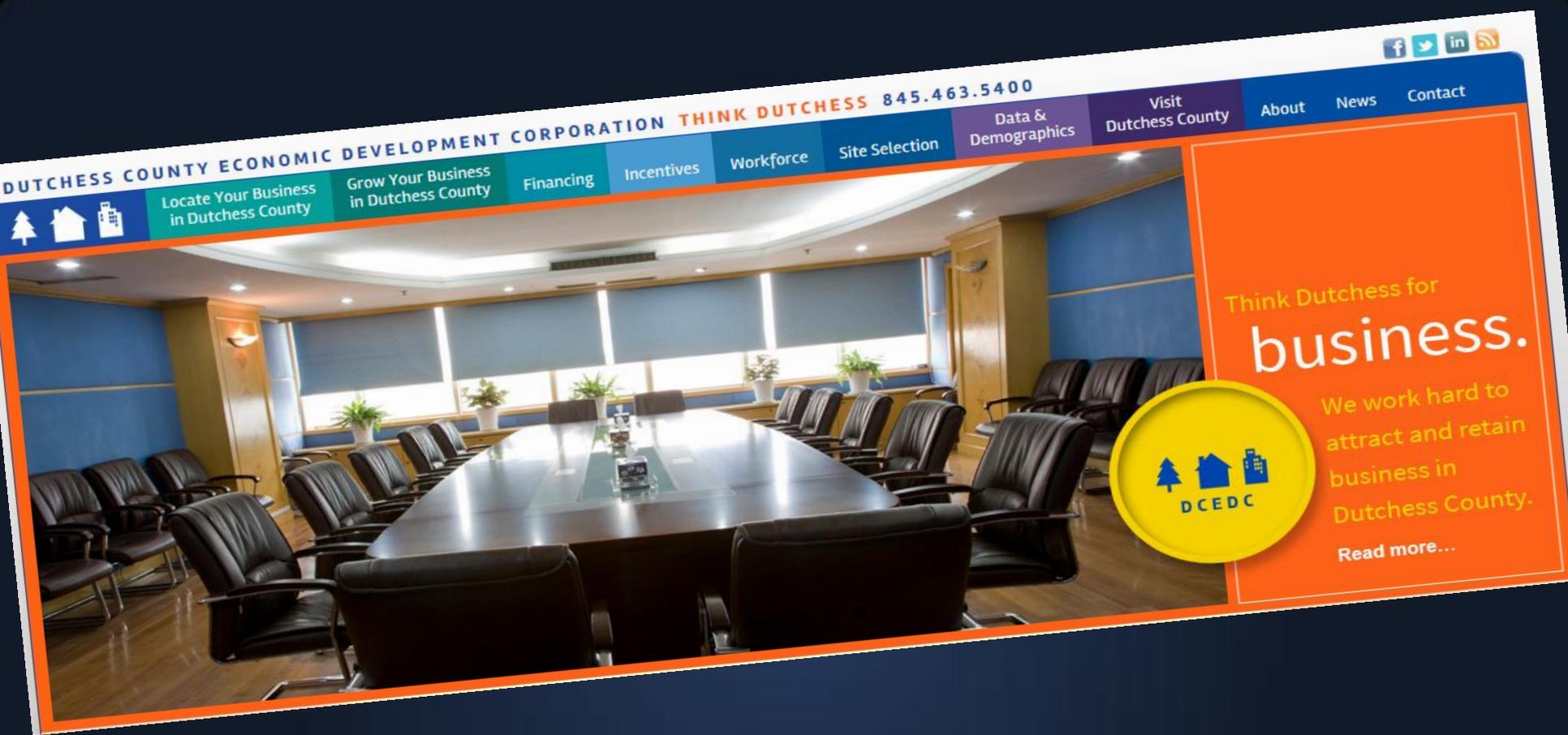
#### ■ Implement Best Practices

- qualified projects are exempt from New York State sales and uses tax as well as New York State mortgage recording taxes
- qualified projects are eligible for real property tax abatements



- Home
- Links
- Contact Us
- Overview
- Forms
- Board Meetings
- Reports
- Policies
- Board and Staff

2006-2014 Dutchess County Industrial Development Agency  
3 Neptune Rd, Poughkeepsie NY 12601  
Phone: 845.463.5400 / Fax: 845.463.5401



# Align Department of Planning & Economic Development Corporation

# Poughkeepsie Waterfront Strategy



Conceptual Landscape Plan

Jan 21, 2013

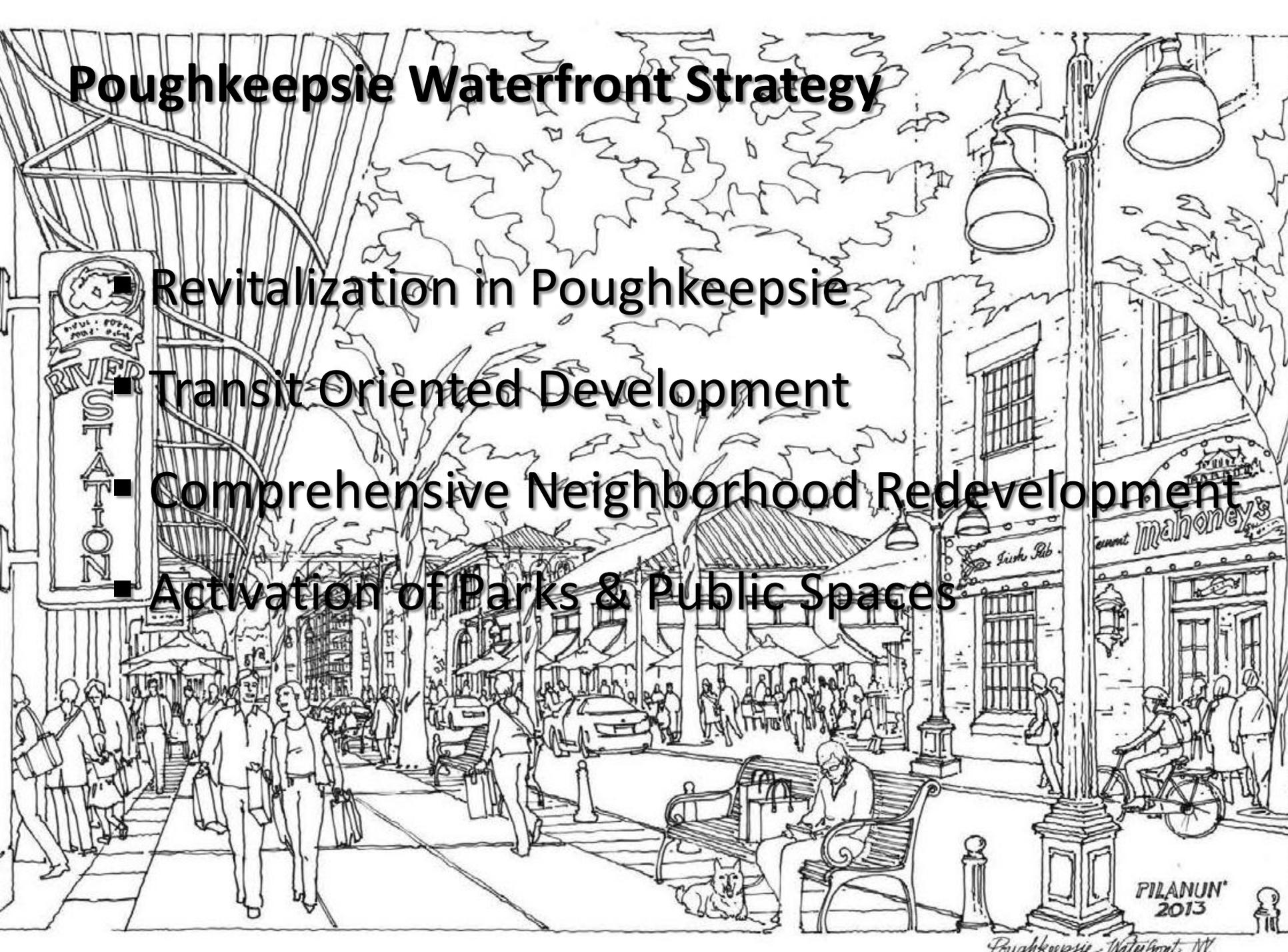


forti galas and partners, inc.  
Architects of Sustainable Community

Poughkeepsie Waterfront

# Poughkeepsie Waterfront Strategy

- Revitalization in Poughkeepsie
- Transit Oriented Development
- Comprehensive Neighborhood Redevelopment
- Activation of Parks & Public Spaces



# Dutchess County Airport

- Reduced Airport Subsidy by 35%
- Annual Economic Impact = **\$44M**
- Investment is Essential
- “Privatize” Operations





EVERYBODY  
LOVES MY  
TALLAGE!

BE EPIC

37

10-47

Scoreboard area with various advertisements and game information.

DRRA

Revlon

New York

Marriott

Center

Vertical advertisement sign on the left side of the outfield.

# Dutchess Stadium

- Privately Operated at No Cost to County
- Minor League Baseball = Big Business
- Over 200 Employees, Payroll Over \$1M
- Attracts Over 3 Million Visitors





pepsi

WilliamLawrence.com  
The Law Firm of William Lawrence & Associates, P.C.  
1000 North Main Street, Suite 200  
Newport News, VA 23602

pepsi

CATCH THIS! Salsbury Industries Mustang Performance Mustang Performance New Penn State University

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pepsi

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*Photo Credit: Fred Schaeffer*



